

## Our path forward



## Retail

The retail grocery landscape is changing rapidly. Not only is Hormel Foods abreast of these changes, we continue to drive profitable growth by:

- Aligning our strategy with customers and consumers
- Focusing on high-growth categories


## Foodservice

The foodservice industry is evolving as patrons' tastes shift toward bolder, more natural, and authentic flavors. Foodservice operators are striving to make their menus unique to attract more customers while balancing complex labor and food preparation expertise challenges.
Hormel Foods is capitalizing on these opportunities by:

- Delivering innovative and convenient new items for operators
- Continuing to expand our offerings into faster growing channels such as healthcare, colleges, and universities


## International



Numerous international markets offer high-growth opportunities. Hormel Foods is growing internationally by:

- Expanding our portfolio through strategic acquisitions
- Investing in the world's largest and fastest-growing economies
> "The earnings power we are creating with acquisitions, major capital investments in value-added capacity, a supply chain reorganization, the union of the Grocery Products and Specialty Foods segments, and an intense focus on strategic cost management sets us up for renewed earnings growth in 2018 and beyond."


## Jim Snee

Chairman of the Board, President and Chief Executive Officer


Dear fellow shareholders:
While the markets proved challenging and fiscal 2017 did not unfold as expected, this was the second most profitable year in our company's history. Record commodity price volatility in the pork and turkey markets negatively impacted our ability to deliver key results, yet we continued to transform our business through innovative new items, capital investments in value-added capacity, and strategic acquisitions and divestitures. I am confident in our path forward as we live out our purpose statement: Inspired People. Inspired Food. ${ }^{\text {TM }}$

As we look to the future, six strategic imperatives will allow us to sustain industry-leading sales and earnings growth. First, we will continue evolving toward a broader food company. Subsequent to the end of fiscal 2017, we acquired Columbus ${ }^{\ominus}$ Craft Meats, giving us a strong presence in the advantaged premium deli category. This acquisition serves as a catalyst for uniting all our deli businesses into one group, creating better alignment to drive growth. While meat-based products will always be core to Hormel Foods, over the last six years, we have expanded our non-meat offerings with brands such as Wholly Guacamole®, Muscle Milk ${ }^{\oplus}$, Evolve ${ }^{\oplus}$, Skippy ${ }^{\oplus}$, and Justin's ${ }^{\circledR}$. By broadening our portfolio, our products will be located where the consumer is shopping.

Second, we will accelerate growth in the foodservice channel. Our foodservice product portfolio is perfectly positioned to meet the needs of the foodservice operator with innovative, pre-sliced or pre-cooked products made with ingredients you can find at home. To support growth in the foodservice channel, we acquired Fontanini Italian Meats and Sausages, a Chicago-based company specializing in authentic, premium Italian meatballs and sausages for the foodservice industry. Additionally, we announced the expansion of our plant in Witchita, Kansas, to support sales growth of Hormel ${ }^{\circledR}$ bacon products.


## Becoming a broader food company

Our acquisitions of the Wholly Guacamole ${ }^{\circledR}$, Skippy®, Muscle Milk ${ }^{\oplus}$, Justins ${ }^{\circledR}$, and Columbus ${ }^{\circledR}$ brands help us become a broader food company.

Third, we will become a more global food company. While only 6 percent of our company's sales come from outside the United States, we are focused on increasing our international presence. Our recent investment in a state-of-the-art production facility in Jiaxing will double our production capacity in China and allow us to produce SPAM ${ }^{\circledR}$ products in-country for the first time. We also made our first acquisition in South America. Ceratti®, a premium deli meats brand headquartered in Brazil, will help drive sales and earnings growth while serving as a platform for future acquisitions in South America.

Fourth, fiscal 2017 was a testament to the importance of our balanced business model. One of our largest segments, Jennie-O Turkey Store, saw earnings decline 25 percent, yet strong performances in Refrigerated Foods and Grocery Products were able to offset most of the declines resulting in total company net earnings down only 5 percent. Reducing earnings volatility is important to better enable us to deliver consistent earnings growth.

Fifth, we will continue to divest non-strategic assets. In 2017, we divested the Farmer John ${ }^{\circledR}$ and Saags ${ }^{\circledR}$ brands in addition to our live hog production operations. Doing so removed a significant source of earnings volatility while enhancing company profitability. Going forward, we will carefully evaluate our assets and divest those not meeting our growth goals.

Finally, we will modernize our supply chain. The tremendous growth our company achieved over the last ten years has created increased complexity. By streamlining our operations through the reduction or elimination of less strategic costs, we better position the Company to deliver efficient, profitable growth in the years to come. In line with this initiative, we announced the construction of a new Jennie-O Turkey Store plant in Melrose, Minnesota. By replacing an existing facility and expanding our Austin, Minnesota, plant we will create efficiencies necessary to better compete in today's marketplace.

## Dividends

Fiscal 2018 will mark the 52nd consecutive year we have increased our dividend, a record matched by few other companies. Effective in fiscal 2018, our new dividend will be \$0.75 per share, a 10 percent increase over fiscal 2017.

## Corporate responsibility

Being a leading corporate citizen is important. We continued our legacy of supporting philanthropic causes such as hunger and disaster relief, education, and local community support with cash and product contributions. As in prior years, we maintained our commitment to improving nutritional and educational programming for children and families in Guatemala through Project Spammy.

Our dedication to being a responsible company was recognized by many organizations. We received a perfect score on the Human Rights Campaign's Corporate Equality Index, were
ranked \#8 on the 100 Best Corporate Citizens by Corporate Responsibility Magazine, were recognized by Forbes as one of the World's Best Employers, and were listed as one of the 50 Best Companies to Sell For by Selling Power Magazine.

## Board member and senior management changes

The Company announced a number of retirements and advancements of senior leaders throughout the Company. In February, the Company announced the retirement of Larry Lyons, senior vice president of human resources, after almost 40 years of valued service to the Company. Succeeding Larry, Janet Hogan joined Hormel Foods and was named senior vice president of human resources, bringing a wealth of experience leading human resource functions for several large companies.


## Becoming more global

The acquisition of the Cerattio brand and the completion of our new Jiaxing, China, plant will allow our International business to deliver above average growth this next year.

In February, the Company also announced the retirement of Bryan Farnsworth, senior vice president of supply chain, with 36 years of experience with the Company in many roles, most notably his leadership in food safety. Subsequent to Bryan's retirement, Mark Coffey advanced to senior vice president of supply chain and Mark Morey advanced to vice president of affiliated.

Jim Anderson, assistant controller, retired in May after 40 years of service in many finance and accounting functions. In August, Stephen Koven joined Hormel Foods in the newly created role of vice president of digital experience. Stephen brings extensive digital marketing expertise to this role.

## Outlook

We are optimistic as we look to fiscal 2018. The earnings power we are creating with acquisitions, major capital investments in value-added capacity, a supply chain reorganization, the union of the Grocery Products and Specialty Foods segments, and an intense focus on strategic cost management sets us up for renewed earnings growth in 2018 and beyond.

We remain committed to keeping the Company in a strong financial position while continuing to make further strategic investments to enhance our position in the food space. While we anticipate continued commodity market volatility, we remain confident our balanced business model will help offset any short-term market challenges. Our path forward is clear and I believe we are well positioned for success in 2018 and beyond.

I would like to thank our more than 20,000 inspired employees worldwide for the commitment to our cultural beliefs, most notably Safety First and Results Matter. The perseverance each employee showed during a challenging year is what sets Hormel Foods apart from the industry.

I also want to extend a personal thanks to Jeff Ettinger. Jeff concluded his role as chairman of the board in November after a distinguished career. During Jeff's tenure, the Company significantly increased revenues, net earnings, dividends, and shareholder value. Jeff is a personal and professional mentor to me and many others at Hormel Foods and his positive impact will be felt for years to come. I wish Jeff and LeeAnn all the best in the future.
Games P Snee
James P. Snee
Chairman of the Board, President and Chief Executive Officer

# Retail: Navigating an evolving and changing marketplace 

Today's retail grocery store is changing rapidly. Consumers can now find restaurants in grocery stores, order groceries online, and find interesting new items every day. At Hormel Foods, we're embracing, and even helping to drive these changes.

## Consumers demand fresh, convenient, and nutritious options

The perimeter of the grocery store is a fast growing area and home to many Hormel Foods products, including Columbus ${ }^{\circledR}$ Craft Meats, our most recent acquisition. This on-trend brand resonates with millennials and is differentiated by its quality ingredients, old-world artisan preparation, and superior taste.

Approximately $40 \%$ of total company sales are in the perimeter of the store.


More than 35 of our brands are \#1 OR \#2 in their respective categories*. \#1 OR \#2 brands represent approximately $60 \%$ of our retail sales*.

## Restaurant-quality food from the grocery store-dine in, take out, or delivered

We are combining our foodservice and retail expertise to help customers grow their prepared foods business. Foodservice products such as Café $H^{\ominus}$ global proteins and Hormel ${ }^{\circledR}$ Fire Braised ${ }^{\mathrm{TM}}$ meats featuring bold flavors used at the burrito bar, in grab-and-go sandwiches, and in many other ways.



Finding pockets of growth
The products found at the center of the grocery store are important to our customers and consumers. We strive to find pockets of growth such as nut butters and authentic Mexican foods we can grow through advertising support and innovation. Our efforts have led to sustainable growth for our customers and Hormel Foods.

## E-COMMERCE

## Mobile order one day, in-store shopping the next

Consumers shop in a variety of ways. Whether online, through click-and-collect, or through home delivery, our priority is to provide retailers with the right products for their unique consumers. Our significant investments in digital marketing and e-commerce are aimed at empowering retailers to meet the needs of mobile consumers.


# Foodservice: Leading growth in a dynamic industry 

Food away from home continues to grow in the United States. Our foodservice teams deliver industry-leading growth by partnering with operators to help differentiate their menus with innovative, great-tasting offerings.

## RESTAURANTS

The perfect complement to our foodservice group offerings

The acquisition of the Fontanini ${ }^{\circledR}$ brand complements our branded foodservice business and provides additional avenues for growth in the foodservice channel. It also gives us much-needed production capacity for our pizza toppings business.


## HEALTHCARE

Collaborating with chefs in high-growth categories
The healthcare industry is a fast-growing category in foodservice. Our teams work with industry chefs to create convenient solutions that meet their strict requirements and deliver the great taste expected by their patrons.



We have consistently Outperformed
foodservice industry Glowth rates.


# International: A team of global business professionals supporting the growth of iconic brands around the world 

International markets possess the fastest growth opportunities in the food space. We are committed to growing our exports of iconic brands, expanding our multinational presence, and acquiring strategic international businesses.
U.S. EXPORTS

## Delivering Hormel Foods products to over 80 countries worldwide

Our international team exports many popular Hormel Foods brands all around the world. Our exports, led by SPAM ${ }^{\odot}$ luncheon meat and Skippy ${ }^{\ominus}$ peanut butter, continue to be strong contributors to the growth in our international business.


## Growing our international portfolio

The acquisition of the Ceratti ${ }^{\circ}$ brand allows us to enter the fastgrowing Brazilian market with premium, authentic meats such as mortadella, sausage, and salami for Brazilian retail and foodservice markets. This acquisition serves as a platform for future acquisitions in South America.


## Reaching more consumers globally

We are proud of the successful partnerships we have cultivated over the years, such as those in South Korea and the Phillipines. These joint ventures give us incountry expertise and the opportunity to increase the customer base for many of our most important brands.


## Investing in growth

Fiscal 2017 marked the start of our new plant in Jiaxing, China. This new facility will double our production capacity in China and allow us to produce SPAM ${ }^{\ominus}$ luncheon meat in-country for the first time. As the owner of the No. 1 peanut butter brand in China, we are leading category innovation with the development of products such as convenient Skippy ${ }^{\circledR}$ squeeze pouches.


## At a glance

Our path forward is inspired by our people and products. These components help make us one of the most well-known and trusted food companies in the world. The Hormel Foods portfolio features iconic products, on-the-go items, natural and organic products, and multicultural flavors that are on trend with today's consumers and foodservice operators. Our focus on innovation and brand building ensures our products resonate with our customers, meet their unique needs, and drive our financial success.

Grocery Products

## SPAM



2017 Operating profit:
$\$ 290.8$ million (22\% of total)

Refrigerated Foods


2017 Net sales:
$\$ 4,403.7$ million ( $48 \%$ of total)

2017 Operating profit:
$\$ 588.0$ million ( $45 \%$ of total)


| Jennie-O Turkey Store | 2017 Net sales: | 2017 Operating profit: |
| :--- | :--- | :--- |
|  | $\$ 1,663.2$ million ( $18 \%$ of total) | $\$ 247.3$ million ( $19 \%$ of total) |



Specialty Foods
$\begin{array}{ll}2017 \text { Net sales: } & 2017 \text { Operating profit: } \\ \$ 794.5 \text { million (9\% of total) } & \$ 96.8 \text { million ( } 7 \% \text { of total) }\end{array}$


International \& Other

2017 Net sales:
$\$ 545.0$ million (6\% of total)

2017 Operating profit:
$\$ 85.3$ million ( $7 \%$ of total)


## The numbers

Hormel Foods is a global food company focused on the future. With our growth platforms, global, multicultural, healthy and holistic, and on-the-go, we will deliver top- and bottomline growth for our shareholders. To continue this growth, we remain focused on our strategy of supporting our brands, innovating in the categories where we compete, and making strategic acquisitions to expand our portfolio.


[^0]
## Financial highlights

| (in thousands, except per share amounts) | 2017 | 2016* | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$9,167,519 | \$9,523,224 | \$(355,705) | (3.7) |
| Net Earnings Attributable to Hormel Foods Corporation Percent of Sales | $\begin{array}{r} 846,735 \\ 9.2 \% \end{array}$ | $\begin{array}{r} 890,052 \\ 9.3 \% \end{array}$ | $(43,317)$ | (4.9) |
| Earnings Per Share <br> Basic <br> Diluted | $\begin{array}{ll} \$ & 1.60 \\ & 1.57 \end{array}$ | $\begin{array}{ll} \$ & 1.68 \\ & 1.64 \end{array}$ | $\begin{array}{ll} \$ & (0.08) \\ & (0.07) \end{array}$ | $\begin{aligned} & \text { (4.8) } \\ & (4.3) \end{aligned}$ |
| Dividends Paid on Common Stock Per Share of Common Stock | $\begin{array}{r} 346,010 \\ 0.68 \end{array}$ | $\begin{array}{r} 296,493 \\ 0.58 \end{array}$ | $\begin{array}{r} 49,517 \\ 0.10 \end{array}$ | $\begin{aligned} & 16.7 \\ & 17.2 \end{aligned}$ |
| Average Common Shares Outstanding Basic Diluted | 528,363 539,116 | $\begin{aligned} & 529,290 \\ & 542,473 \end{aligned}$ | $\begin{array}{r} (927) \\ (3,357) \end{array}$ | $(0.2)$ $(0.6)$ |
| Capital Expenditures | \$ 221,286 | \$ 255,524 | \$ $(34,238)$ | (13.4) |
| Depreciation and Amortization | 130,977 | 131,968 | (991) | (0.8) |
| Working Capital | 968,311 | 976,716 | $(8,405)$ | (0.9) |
| Hormel Foods Corporation Shareholders' Investment | 4,935,907 | 4,448,006 | 487,901 | 11.0 |

* Fiscal 2016 included 53 weeks.


## Stock performance chart

Hormel Foods continues to deliver world-class financial results. Our balanced business model and portfolio of trusted brands temper volatility while our experienced team navigates ever-changing market conditions to drive growth.

## COMPARISON OF 5-YEAR CUMULATIVE TOTAL RETURN*

- Hormel Foods Corporation S\&P 500 S\&P 500 Packaged Foods \& Meats


[^1]
## Selected Financial Data

| (in thousands, except per share amounts) | 2017 | 2016* | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operations |  |  |  |  |  |
| Net Sales | \$9,167,519 | \$9,523,224 | \$9,263,863 | \$9,316,256 | \$8,751,654 |
| Net Earnings | 847,103 | 890,517 | 687,264 | 606,026 | 530,076 |
| Net Earnings Attributable to Hormel Foods Corporation | 846,735 | 890,052 | 686,088 | 602,677 | 526,211 |
| \% of net sales | 9.24\% | 9.35\% | 7.41\% | 6.47\% | 6.01\% |
| EBIT ${ }^{(1)}$ | 1,280,101 | 1,323,430 | 1,066,144 | 928,271 | 802,124 |
| \% of net sales | 13.96\% | 13.90\% | 11.51\% | 9.96\% | 9.17\% |
| EBITDA ${ }^{(2)}$ | 1,411,078 | 1,455,398 | 1,199,578 | 1,058,315 | 926,974 |
| \% of net sales | 15.39\% | 15.28\% | 12.95\% | 11.36\% | 10.59\% |
| Return on Invested Capital ${ }^{(3)}$ | 16.35\% | 19.04\% | 15.62\% | 15.79\% | 14.92\% |
| Financial Position |  |  |  |  |  |
| Total Assets | \$6,975,908 | \$6,370,067 | \$6,139,831 | \$5,455,619 | \$4,915,880 |
| Long-term Debt less Current Maturities | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Hormel Foods Corporation Shareholders' Investment | 4,935,907 | 4,448,006 | 3,998,198 | 3,605,678 | 3,311,040 |
| Selected Cash Flow Data |  |  |  |  |  |
| Depreciation and Amortization | \$ 130,977 | \$ 131,968 | \$ 133,434 | \$ 130,044 | \$ 124,850 |
| Capital Expenditures | 221,286 | 255,524 | 144,063 | 159,138 | 106,762 |
| Acquisitions of Businesses | 520,463 | 280,889 | 770,587 | 466,204 | 665,415 |
| Share Repurchase | 94,487 | 87,885 | 24,928 | 58,937 | 70,819 |
| Dividends Paid | 346,010 | 296,493 | 250,834 | 203,156 | 174,320 |
| Common Stock* |  |  |  |  |  |
| Weighted-Average Shares Outstanding - Basic | 528,363 | 529,290 | 528,143 | 527,624 | 528,635 |
| Weighted-Average Shares |  |  |  |  |  |
| Outstanding - Diluted | 539,116 | 542,473 | 541,002 | 540,431 | 540,449 |
| Earnings per Share - Basic | \$ 1.60 | \$ 1.68 | \$ 1.30 | \$ 1.14 | \$ 1.00 |
| Earnings per Share - Diluted | 1.57 | 1.64 | 1.27 | 1.12 | 0.97 |
| Dividends per Share | 0.68 | 0.58 | 0.50 | 0.40 | 0.34 |
| Hormel Foods Corporation Shareholders' Investment per Share | 9.34 | 8.42 | 7.57 | 6.84 | 6.28 |

The Company provides EBIT, EBITDA, and Return on Invested Capital because these measures are useful to investors as indicators of operating strength and performance relative to prior years, and are typically used to benchmark our Company's performance against other companies in our industry. Management uses EBIT as a component of certain executive incentive plans but does not utilize EBITDA for any material purpose. These measures are calculated as follows:

| (in thousands) | 2017 | 2016* | 2015 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (1) EBIT: <br> Net Earnings Attributable to Hormel Foods Corporation <br> Plus: Income Tax Expense <br> Plus: Interest Expense <br> Less: Interest and Investment Income | $\begin{array}{rr} \$ 846,735 \\ & 431,542 \\ & 12,683 \\ & 10,859 \end{array}$ | $\begin{array}{r} \$ 890,052 \\ 426,698 \\ 12,871 \\ 6,191 \end{array}$ | $\begin{array}{r} \$ 686,088 \\ 369,879 \\ 13,111 \\ 2,934 \end{array}$ | $\begin{array}{rr} \$ & 602,677 \\ 316,126 \\ 12,704 \\ 3,236 \end{array}$ | $\begin{array}{r} \$ 526,211 \\ 268,431 \\ 12,453 \\ 4,971 \end{array}$ |
| EBIT <br> (2) EBITDA: <br> EBIT per (1) above <br> Plus: Depreciation and Amortization | $\begin{array}{r} \$ 1,280,101 \\ 1,280,101 \\ 130,977 \end{array}$ | $\begin{array}{r} \$ 1,323,430 \\ 1,323,430 \\ 131,968 \end{array}$ | $\begin{array}{r} \hline \$ 1,066,144 \\ 1,066,144 \\ 133,434 \end{array}$ | $\begin{array}{rr} \hline \$ & 928,271 \\ 928,271 \\ 130,044 \end{array}$ | $\begin{array}{r} \hline \$ 802,124 \\ 802,124 \\ 124,850 \end{array}$ |
| EBITDA <br> (3) Return on Invested Capital: <br> EBIT per (1) above <br> X (1 - Effective Tax Rate ${ }^{* * *)}$ | $\begin{array}{r} \hline \$ 1,411,078 \\ 1,280,101 \\ 66.25 \% \end{array}$ | $\begin{array}{r} \hline \$ 1,455,398 \\ 1,323,430 \\ 67.59 \% \end{array}$ | $\begin{array}{r} \hline \$ 1,199,578 \\ 1,066,144 \\ 64.97 \% \end{array}$ | $\begin{array}{r} \$ 1,058,315 \\ 928,271 \\ 65.59 \% \end{array}$ | $\begin{array}{cc} \hline \$ & 926,974 \\ & 802,124 \\ 66.22 \% \end{array}$ |
| After-tax EBIT <br> Divided by: <br> Total Debt <br> Hormel Foods Corporation Shareholders' Investment | $\begin{array}{r} \hline \$ 848,067 \\ 250,000 \\ \\ 4,935,907 \\ \hline \end{array}$ | $\begin{array}{r} \hline \$ 894,506 \\ 250,000 \\ 4,448,006 \end{array}$ | $\begin{array}{r} \hline \$ 692,674 \\ 435,000 \\ 3,998,198 \end{array}$ | $\begin{array}{r} \hline \$ 608,887 \\ 250,000 \\ 3,605,678 \end{array}$ | $\begin{array}{r} \hline \$ 531,166 \\ 250,000 \\ 3,311,040 \\ \hline \end{array}$ |
| Total Debt and Shareholders' Investment | \$ 5,185,907 | \$4,698,006 | \$4,433,198 | \$3,855,678 | \$ 3,561,040 |
| Return on Invested Capital | 16.35\% | 19.04\% | 15.62\% | 15.79\% | 14.92\% |

* Fiscal 2016 included 53 weeks.
** Shares and per share figures have been restated to reflect the two-for-one stock split distributed on February 9, 2016.
*** Excluding earnings attributable to noncontrolling interests.


# Management's Discussion and Analysis of Financial Condition and Results of Operations 

## Executive Overview

Fiscal 2017: While the year did not progress as anticipated, three of our five segments - Grocery Products, Refrigerated Foods, and International \& Other - delivered record earnings, despite one less week, and helped us achieve the second-best year of earnings in our history. The growth in these segments partially offset declines at Jennie-O Turkey Store (JOTS) and Specialty Foods. Sales for the year were $\$ 9.2$ billion, a 4 percent decline from last year. Organic net sales ${ }^{1}$ were up 3 percent with four of five segments contributing to the sales growth. Diluted earnings per share for fiscal 2017 were $\$ 1.57$, a 4 percent decline compared to $\$ 1.64$ per share last year. Fiscal 2017 net earnings attributable to the Company fell 5 percent to $\$ 846.7$ million, compared to net earnings of $\$ 890.1$ million last year. ('see explanation of non-GAAP financial measures in the Consolidated Results section).

Financial performance for the Grocery Products segment was led by sales growth of Wholly Guacamole ${ }^{\oplus}$ dips, Herdez ${ }^{\oplus}$ salsas, and the SPAM® family of products. These growth areas, along with a full year of Justin's, offset higher input costs experienced during the year. Refrigerated Foods segment results were tempered by the divestiture of Farmer John in January 2017 and record high prices for numerous beef and pork raw materials. The inclusion of the Fontanini acquisition in addition to solid gains in many foodservice value-added products including Hormel ${ }^{\circledR}$ Bacon $1^{T M}$ fully cooked bacon and Hormel ${ }^{\oplus}$ pepperoni and retail sales of Hormel ${ }^{\circledR}$ Natural Choice ${ }^{\circledR}$ products benefited Refrigerated Foods. Results for the JOTS segment were impacted by industry oversupply and corresponding low commodity prices. Increased competition from both within the turkey industry and alternative proteins affected results at JOTS. Specialty Foods segment profit declined due to increased competitive activity, which drove lower sales of Muscle Milke ready-to-drink protein beverages. The International \& Other segment results exceeded last year due to the addition of the Ceratti acquisition and improved contributions from exports of fresh pork and SPAM ${ }^{\oplus}$ luncheon meat.

Our financial performance continued to generate record operating cash flows, which we reinvested into the business through capital expenditures and acquisitions while returning a record amount of cash back to shareholders in the form of dividends and share repurchases. We completed the acquisition of Fontanini for $\$ 427.9$ million and Ceratti for $\$ 103.5$ million. Fontanini is a branded foodservice business specializing in authentic Italian meats and sausages, pizza toppings, and meatballs. Fontanini complements our growing foodservice business, gives us more production capacity, and reduces the need for capital expenditures at our current facilities. Ceratti, an authentic, family-owned business in Brazil, produces premium, value-added deli products and gives us an entry into the fast-growing Brazilian market. Subsequent to the end of the year, we completed the acquisition of Columbus Craft Meats, an authentic, premium deli meat and salami company.

This strategic acquisition positions us as a total deli solutions provider and enhances our other strong deli brands such as Hormel ${ }^{\oplus}$, Jennie- ${ }^{\circledR}$, Applegate ${ }^{\circledR}$, and DiLusso ${ }^{\circledR}$. In connection with the purchase, the Company borrowed $\$ 375.0$ million under a term loan facility and $\$ 375.0$ million under a revolving credit facility. We repurchased 2.7 million shares of common stock in fiscal 2017, spending $\$ 94.5$ million. The annual dividend for 2018 will be $\$ 0.75$ per share and marks the 52 nd consecutive year of dividend increases, representing an increase of 10 percent after a 17 percent increase last year.
Fiscal 2018 Outlook: With the addition of three new acquisitions, numerous strategic investments in value-added capacity, an innovation pipeline full of exciting new products, and strong fundamentals throughout our business, we are confident about sales and earnings growth for fiscal 2018. To support our growth, we reorganized our supply chain and combined the Grocery Products and Specialty Foods segments effective with the start of fiscal 2018. Both reorganizations are expected to create cost and revenue synergies. The contributions from branded products such as the SPAM ${ }^{\oplus}$ family of products, Skippy $^{\circledR}$ peanut butter, Wholly Guacamole ${ }^{\oplus}$ dips, Herdez ${ }^{\circledR}$ salsas, and Muscle Milk ${ }^{\ominus}$ protein nutrition products are expected to drive improved Grocery Products results. While we anticipate a reduction in the commodity profits in Refrigerated Foods, we expect growth in our value-added businesses, along with the acquisitions of Fontanini and Columbus, to more than offset the declines. We expect the JOTS segment to continue value-added sales and volume growth, led by Jennie- $O^{\ominus}$ lean ground turkey, Jennie-O ${ }^{\ominus}$ Oven Ready ${ }^{\oplus}$ products, and turkey burgers. We expect a modest decrease in segment profit as the business continues to navigate difficult industry conditions. We expect the International \& Other segment to grow sales and earnings through the addition of the Ceratti acquisition and the expansion of our business in China, aided by our new plant in Jiaxing, China, along with increased sales of the $S P A M^{\circledR}$ and Skippy ${ }^{\circledR}$ families of products.
We also plan to support numerous iconic brands with continued advertising in fiscal 2018. Strong cash flow, along with a solid balance sheet, will enable us to continue to return cash to shareholders while investing capital for growth of our business through internal investment and strategic acquisitions.

## Critical Accounting Policies

This discussion and analysis of financial condition and results of operations is based upon the consolidated financial statements of Hormel Foods Corporation (the Company), which have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP). The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. The Company evaluates, on an ongoing basis, its estimates for reasonableness as changes
occur in its business environment. The Company bases its estimates on experience, the use of independent third-party specialists, and various other assumptions believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ materially from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those reflective of significant judgments, estimates, and uncertainties, and potentially result in materially different results under different assumptions and conditions. The Company believes the following are its critical accounting policies:

Revenue Recognition: The Company recognizes sales when title passes upon delivery of its products to customers, net of applicable provisions for discounts, returns, and allowances. Products are delivered upon receipt of customer purchase orders with acceptable terms, including price and reasonably assured collectability.

The Company offers various sales incentives to customers and consumers. Incentives offered off-invoice include prompt pay allowances, will call allowances, spoilage allowances, and temporary price reductions. These incentives are recognized as reductions of revenue at the time title passes. Coupons are used as an incentive for consumers to purchase various products. The coupons reduce revenues at the time they are offered, based on estimated redemption rates. Promotional contracts are performed by customers to promote the Company's products to consumers. These incentives reduce revenues at the time of performance through direct payments and accrued promotional funds. Accrued promotional funds are unpaid liabilities for promotional contracts in process or completed at the end of a quarter or fiscal year. Promotional contractual accruals are based on agreements with customers for defined performance. The liability relating to these agreements is based on a review of the outstanding contracts on which performance has taken place but for which the promotional payments relating to such contracts remain unpaid as of the end of the fiscal year. The level of customer performance and the historical spend rate versus contracted rates are significant estimates used to determine these liabilities.

Inventory Valuation: The Company values its pork inventories at the lower of cost or USDA market prices (primal values). When the carcasses are disassembled and transferred from primal processing to various manufacturing departments, the primal values, as adjusted by the Company for product specifications and further processing, become the basis for calculating inventory values. Turkey raw materials are represented by the deboned meat quantities. The Company values these raw materials using a concept referred to as the "meat cost pool." The meat cost pool is determined by combining the cost to grow turkeys with processing costs, less any net sales revenue from by-products created from the processing and not used in producing Company products. The Company has developed a series of ratios using historical data and current market conditions (which themselves involve estimates and judgment
determinations by the Company) to allocate the meat cost pool to each meat component. Substantially all inventoriable expenses, meat, packaging, and supplies are valued by the average cost method.

Goodwill and Other Indefinite-Lived Intangibles: Estimating the fair value of the Company's goodwill reporting units and intangible assets requires significant judgement. Accordingly, the Company obtains the assistance of third-party valuation specialists who utilize available historical information along with future expectations to value the assets. Determining the useful life of an intangible asset also requires judgement. Certain acquired brands are expected to have indefinite lives based on their history and the Company's plans to continue to support and build the brands. Other acquired assets such as customer relationships, are expected to have determinable useful lives.

Indefinite-lived intangible assets are originally recorded at their estimated fair values at the date of acquisition and the residual of the purchase price is recorded to goodwill. Goodwill and other indefinite-lived intangible assets are allocated to reporting units that will receive the related sales and income. Goodwill and indefinite-lived intangible assets are tested annually for impairment, or more frequently if impairment indicators arise.

In conducting the annual impairment test for goodwill, the Company has the option to first assess qualitative factors to determine whether it is more likely than not (> $50 \%$ likelihood) that the fair value of any reporting unit is less than its carrying amount. If the Company elects to perform a qualitative assessment and determines an impairment is more likely than not, the Company is required to perform a quantitative impairment test. Otherwise, no further analysis is required. Alternatively, the Company may elect not to perform the qualitative assessment and proceed directly to the quantitative impairment test.

Prior to the fourth quarter of fiscal 2017, if the carrying value of a reporting unit exceeded its fair value, the Company completed the second step of the test to determine the amount of goodwill impairment loss, if any, to be recognized. In the second step, the Company estimated an implied fair value of the reporting unit's goodwill by allocating the fair value of the reporting unit to all of the assets and liabilities other than goodwill (including any unrecognized intangible assets). The impairment loss was equal to the excess of the carrying value of the goodwill over the implied fair value of that goodwill. In the fourth quarter of fiscal 2017, the Company adopted Accounting Standards Update (ASU) 2017-04, Simplifying the Test for Goodwill Impairment. As a result, the Company recognizes an impairment loss equal to the difference between the carrying value and estimated fair value of the reporting unit if the carrying value of a reporting unit exceeds its fair value.

In conducting a qualitative assessment, the Company analyzes actual and projected growth trends for net sales, gross margin, and segment profit for each reporting unit, as well as historical performance versus plan and the results of prior quantitative tests performed. Additionally, the Company assesses critical areas that may impact its business, including macroeconomic conditions and the related impact, market-related exposures,
any plans to market for sale all or a portion of their business, competitive changes, new or discontinued product lines, changes in key personnel, or any potential risks to their projected financial results.

If performed, the quantitative goodwill impairment test is performed at the reporting unit level. First, the fair value of each reporting unit is compared to its corresponding carrying value, including goodwill. The fair value of each reporting unit is estimated using discounted cash flow valuations (Level 3), which incorporate assumptions regarding future growth rates, terminal values, and discount rates. The estimates and assumptions used consider historical performance and are consistent with the assumptions used in determining future profit plans for each reporting unit, which are approved by the Company's Board of Directors. If the quantitative assessment results in the carrying value exceeding the fair value of any reporting unit, then the results from the quantitative analysis will be relied upon to determine both the existence and amount of goodwill impairment. An impairment loss will be recognized for the amount by which the reporting unit's carrying amount exceeds its fair value, not to exceed the carrying amount of goodwill in that reporting unit.

During the fourth quarter of fiscal 2017, the Company completed its annual impairment tests and elected to perform a quantitative assessment of goodwill. As a result of the quantitative testing during fiscal 2017 and qualitative testing during fiscal years 2016 and 2015, no impairment charges were recorded other than for the Company's Diamond Crystal Brands (DCB) assets divested during fiscal 2016.

In conducting the annual impairment test for its indefinite-lived intangible assets, the Company first performs a qualitative assessment to determine whether it is more likely than not (> $50 \%$ likelihood) that an indefinite-lived intangible asset is impaired. If the Company concludes this is the case, then a quantitative test for impairment must be performed. Otherwise, the Company does not need to perform a quantitative test.
In conducting the initial qualitative assessment, the Company analyzes growth rates for historical and projected net sales and the results of prior quantitative tests performed. Additionally, the Company assesses critical areas that may impact its intangible assets or the applicable royalty rates to determine if there are factors that could indicate impairment of the asset.

If performed, the quantitative impairment test compares the fair value to the carrying value of the indefinite-lived intangible asset. The fair value of indefinite-lived intangible assets is primarily determined on the basis of estimated discounted value, using the relief from royalty method (Level 3). This method incorporates assumptions regarding future sales projections and discount rates. If the carrying value exceeds fair value, the indefinite-lived intangible asset is considered impaired and an impairment charge is recorded. Even if not required, the Company periodically elects to perform the quantitative test in order to confirm the qualitative assessment.

The Company elected to perform a quantitative assessment in the fourth quarter of fiscal 2017. No material impairment charges were recorded for indefinite-lived intangible assets
for fiscal years 2017, 2016, or 2015. Four tradenames were determined to have fair values exceeding their carrying values by less than a 10 percent cushion. Sales related to these tradenames were impacted by supply chain challenges and an increased competitive market environment. Management has implemented strategies to address these events, however, adverse events in the future could result in a decline in fair value that could trigger a future impairment charge for a portion of these indefinite-lived intangible assets. A 10 percent decline in sales or a 10 percent increase in the discount rate would result in an impairment of approximately $\$ 20$ - $\$ 30$ million.

Employee Benefit Plans: The Company incurs expenses relating to employee benefits, such as noncontributory defined benefit pension plans and post-retirement health care benefits. In accounting for these employment costs, management must make a variety of assumptions and estimates including mortality rates, discount rates, overall compensation increases, expected return on plan assets, and health care cost trend rates. The Company considers historical data as well as current facts and circumstances when determining these estimates. The Company uses third-party specialists to assist management in the determination of these estimates and the calculation of certain employee benefit expenses and the outstanding obligation.

Income Taxes: The Company records income taxes in accordance with the liability method of accounting. Deferred taxes are recognized for the estimated taxes ultimately payable or recoverable based on enacted tax law. Changes in enacted tax rates are reflected in the tax provision as they occur.

The Company computes its provision for income taxes based on the statutory tax rates and tax planning opportunities available to it in the various jurisdictions in which it operates. Significant judgment is required in evaluating the Company's tax positions and determining its annual tax provision. While the Company considers all of its tax positions fully supportable, the Company is occasionally challenged by various tax authorities regarding the amount of taxes due. The Company recognizes a tax position in its financial statements when it is more likely than not the position will be sustained upon examination, based on the technical merits of the position. This position is then measured at the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement. A change in judgment related to the expected ultimate resolution of uncertain tax positions will be recognized in earnings in the quarter of such change.

Contingent Liabilities: At any time, the Company may be subject to investigations, legal proceedings, or claims related to the on-going operation of its business, including claims both by and against the Company. Such proceedings typically involve claims related to product liability, contract disputes, wage and hour laws, employment practices, or other actions brought by employees, consumers, competitors, or suppliers. The Company routinely assesses the likelihood of any adverse outcomes related to these matters on a case by case basis, as well as the potential ranges of losses and fees. The Company establishes accruals for its potential exposure, as appropriate, for claims against the Company when losses become probable and reasonably estimable. Where the Company is able to
reasonably estimate a range of potential losses, the Company records the amount within that range which constitutes the Company's best estimate. The Company also discloses the nature and range of loss for claims against the Company when losses are reasonably possible and material. These accruals and disclosures are determined based on the facts and circumstances related to the individual cases and require estimates and judgments regarding the interpretation of facts and laws, as well as the effectiveness of strategies or factors beyond our control.

## Results of Operations

## OVERVIEW

The Company is a processor of branded and unbranded food products for retail, foodservice, and fresh product customers. The Company operates in the following five reportable segments:

$$
\text { Segment } \quad \text { Business Conducted }
$$

Grocery Products This segment consists primarily of the processing, marketing, and sale of shelf-stable food products sold predominantly in the retail market. This segment also includes the results from the Company's MegaMex Foods, LLC (MegaMex) joint venture.

Refrigerated Foods This segment consists primarily of the processing, marketing, and sale of branded and unbranded pork, beef, chicken, and turkey products for retail, foodservice, and fresh product customers.

Jennie-O Turkey Store This segment consists primarily of the processing, marketing, and sale of branded and unbranded turkey products for retail, foodservice, and fresh product customers.

Specialty Foods This segment consists of the processing, marketing, and sale of nutritional and private label shelf-stable products to retail, foodservice, and industrial customers.

International \& Other This segment includes Hormel Foods International, which manufactures, markets, and sells Company products internationally. This segment also includes the results from the Company's international joint ventures.

The Company's fiscal year consisted of 52 weeks in fiscal years 2017 and 2015 . Fiscal 2016 consisted of 53 weeks.

FISCAL YEARS 2017 AND 2016:

## Consolidated Results

## Net Earnings and Diluted Earnings per Share

| (in thousands, except per share amounts) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Net earnings | \$218,154 | \$243,940 | (10.6) | \$846,735 | \$890,052 | (4.9) |
| Diluted earnings per share | 0.41 | 0.45 | (8.9) | 1.57 | 1.64 | (4.3) |

## Volume and Net Sales

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \\ \hline \end{gathered}$ | \% Change | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 1,275,270 | 1,420,986 | (10.3) | 4,770,485 | 5,192,027 | (8.1) |
| Organic volume ${ }^{(1)}$ | 1,250,659 | 1,231,044 | 1.6 | 4,658,990 | 4,588,581 | 1.5 |
| Net sales | \$2,492,608 | \$2,627,941 | (5.1) | \$9,167,519 | \$9,523,224 | (3.7) |
| Organic net sales ${ }^{(1)}$ | 2,439,006 | 2,325,779 | 4.9 | 8,970,540 | 8,710,616 | 3.0 |

## ${ }^{(1)}$ COMPARISON OF U.S. GAAP TO NON-GAAP FINANCIAL MEASUREMENTS

The non-GAAP adjusted financial measurements of organic volume and organic net sales are presented to provide investors additional information to facilitate the comparison of past and present operations. The Company believes these non-GAAP financial measurements provide useful information to investors because they are the measurements used to evaluate performance on a comparable year-over-year basis. Non-GAAP measurements are not intended to be a substitute for U.S. GAAP measurements in analyzing financial performance. These non-GAAP measurements are not in accordance with generally accepted accounting principles and may be different from non-GAAP measures used by other companies.
Organic net sales and organic volume are defined as net sales and volume excluding the impact of acquisitions, divestitures and the impact of the 53rd reporting week in 2016. Organic net sales and organic volume exclude the impacts of the acquisition of Justin's (May 2016) in Grocery Products, the acquisition of Fontanini Italian Meats and Sausages (August 2017) and the divestiture of Farmer John (January 2017) in Refrigerated Foods, the divestiture of Diamond Crystal Brands (May 2016) from Specialty Foods, and the acquisition of Ceratti (August 2017) in International. The tables below show the calculations to reconcile from the non-GAAP adjusted measures to the GAAP measures in the fourth quarter and the full year of fiscal 2016 and fiscal 2017.

4th Quarter
Volume (lbs.)

| (in thousands) | FY 2017 |  |  |  | FY 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported (GAAP) | Acquisitions | Divestitures | $\begin{gathered} \text { Organic } \\ \text { (Non-GAAP) } \end{gathered}$ | Reported (GAAP) | Divestitures | 53rd Week | $\begin{gathered} \text { Organic } \\ \text { (Non-GAAP) } \end{gathered}$ | Organic \% change |
| Grocery Products | 249,141 | - | - | 249,141 | 258,386 | - | $(18,456)$ | 239,930 | 3.8 |
| Refrigerated Foods | 547,196 | $(16,727)$ | - | 530,469 | 658,506 | $(95,246)$ | $(40,233)$ | 523,027 | 1.4 |
| Jennie-O Turkey Store | 270,175 | - | - | 270,175 | 291,587 | - | $(20,828)$ | 270,759 | (0.2) |
| Specialty Foods | 117,344 | - | - | 117,344 | 127,053 | - | $(9,075)$ | 117,978 | (0.5) |
| International \& Other | 91,414 | $(7,884)$ | - | 83,530 | 85,454 | - | $(6,104)$ | 79,350 | 5.3 |
| Total Volume | 1,275,270 | $(24,611)$ | - | 1,250,659 | 1,420,986 | $(95,246)$ | $(94,696)$ | 1,231,044 | 1.6 |

## Net Sales

| (in thousands) | FY 2017 |  |  |  | FY 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported (GAAP) | Acquisitions | Divestitures | Organic (Non-GAAP) | Reported (GAAP) | Divestitures | 53rd Week | Organic (Non-GAAP) | Organic \% change |
| Grocery Products | \$ 489,169 | \$ | \$ | \$ 489,169 | \$ 491,724 | \$ | \$ $(35,123)$ | \$ 456,601 | 7.1 |
| Refrigerated Foods | 1,166,661 | $(44,450)$ | - | 1,122,211 | 1,237,276 | $(123,256)$ | $(79,573)$ | 1,034,447 | 8.48 |
| Jennie-O Turkey Store | 484,856 | - | - | 484,856 | 541,409 | - | $(38,672)$ | 502,737 | (3.6) |
| Specialty Foods | 196,792 | - | - | 196,792 | 216,674 | - | $(15,477)$ | 201,197 | (2.2) |
| International \& Other | 155,130 | $(9,152)$ | - | 145,978 | 140,858 | - | $(10,061)$ | 130,797 | 11.6 |
| Total Net Sales | \$2,492,608 | \$(53,602) | \$ - | \$2,439,006 | \$2,627,941 | \$(123,256) | \$(178,906) | \$2,325,779 | 4.9 |

## Full Year

Volume (lbs.)

| (in thousands) | FY 2017 |  |  |  | FY 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported (GAAP) | Acquisitions | Divestitures | Organic (Non-GAAP) | Reported (GAAP) | Divestitures | 53rd Week | Organic (Non-GAAP) | Organic \% change |
| Grocery Products | 916,643 | $(6,430)$ | - | 910,213 | 906,202 | - | $(18,456)$ | 887,746 | 2.5 |
| Refrigerated Foods | 2,180,407 | $(16,727)$ | $(80,454)$ | 2,083,226 | 2,493,358 | $(375,017)$ | $(40,233)$ | 2,078,108 | 0.2 |
| Jennie-O Turkey Store | 890,518 | - | - | 890,518 | 902,073 | - | $(20,828)$ | 881,245 | 1.1 |
| Specialty Foods | 458,022 | - | - | 458,022 | 583,267 | $(133,733)$ | $(9,075)$ | 440,459 | 4.0 |
| International \& Other | 324,895 | $(7,884)$ | - | 317,011 | 307,127 | - | $(6,104)$ | 301,023 | 5.3 |
| Total Volume | 4,770,485 | $(31,041)$ | $(80,454)$ | 4,658,990 | 5,192,027 | $(508,750)$ | $(94,696)$ | 4,588,581 | 1.5 |

## Net Sales

| (in thousands) | FY 2017 |  |  |  | FY 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported (GAAP) | Acquisitions | Divestitures | Organic (Non-GAAP) | Reported (GAAP) | Divestitures | 53rd Week | Organic (Non-GAAP) | Organic \% change |
| Grocery Products | \$1,761,105 | \$ $(43,146)$ | \$ - | \$1,717,959 | \$1,684,756 | \$ - | \$ $(35,123)$ | \$1,649,633 | 4.1 |
| Refrigerated Foods | 4,403,732 | $(44,450)$ | $(100,231)$ | 4,259,051 | 4,647,173 | $(493,618)$ | $(79,573)$ | 4,073,982 | 4.5 |
| Jennie-O Turkey Store | 1,663,160 | - | - | 1,663,160 | 1,740,968 | - | $(38,672)$ | 1,702,296 | (2.3) |
| Specialty Foods | 794,508 | - | - | 794,508 | 939,134 | $(140,084)$ | $(15,477)$ | 783,573 | 1.4 |
| International \& Other | 545,014 | $(9,152)$ | - | 535,862 | 511,193 | - | $(10,061)$ | 501,132 | 6.9 |
| Total Net Sales | \$9,167,519 | \$ $(96,748)$ | \$(100,231) | \$8,970,540 | \$9,523,224 | \$(633,702) | \$(178,906) | \$8,710,616 | 3.0 |

The impact of one less week in fiscal 2017 was the primary driver for lower sales in the fourth quarter. International \& Other posted sales growth in the fourth quarter while the other four segments showed declines. For the full year, sales declined in Refrigerated Foods and Specialty Foods due to the divestitures of Farmer John and DCB, respectively. JOTS sales were lower for the fourth quarter and full year due to the impact of record low commodity prices. Grocery Products sales increased for the full year related to the acquisition of Justin's ${ }^{\circledR}$ specialty nut butters.

Moving into fiscal 2018, the Company expects continued growth through its recent acquisitions, growth of innovative products, and continued growth of value-added products. The Company also expects sales growth from products such as Wholly Guacamole ${ }^{\circledR}$ dips, Herdez ${ }^{\oplus}$ salsas, and Muscle Milk ${ }^{\oplus}$ protein beverages in the Grocery Products segment, which will include products from our Specialty Foods segment in fiscal 2018. The acquisitions of the Fontanini ${ }^{\oplus}$ and Columbus ${ }^{\circledR}$ brands in addition to increased foodservice sales of Hormel ${ }^{\oplus}$ Bacon $1^{\mathrm{TM}}$ fully cooked bacon and retail sales of Hormel ${ }^{\oplus}$ Natural Choice ${ }^{\circledR}$ products are anticipated to drive growth in Refrigerated Foods. JOTS should benefit from an expected increase in turkey commodity markets and increased demand for Jennie-O® branded products. The International \& Other segment is expected to show growth through the acquisition of Ceratti ${ }^{\circledR}$ branded products in Brazil, increased export sales, and sales growth in the Company's China operations.

## Cost of Products Sold

|  | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | October 29, 2017 | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change | October 29, $2017$ | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change |
| Cost of products sold | \$1,981,054 | \$2,029,421 | (2.4) | \$7,164,356 | \$7,365,049 | (2.7) |

The decrease in cost of products sold for the fourth quarter of fiscal 2017 is primarily a result of the divestiture of Farmer John, which was partially offset by the acquisitions of Fontanini and Ceratti. For the full year, cost of products sold decreased due to the divestiture of Farmer John.

## Gross Profit

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Gross profit | \$511,554 | \$598,520 | (14.5) | \$2,003,163 | \$2,158,175 | (7.2) |
| Percentage of net sales | 20.5 | 22.8 |  | 21.8 | 22.7 |  |

Lower margins from the JOTS, Refrigerated Foods, Grocery Products, and Specialty Foods segments in the fourth quarter of fiscal 2017 more than offset improved results in the International \& Other segment. The lower gross profit for JOTS was due to industry oversupply, resulting in lower commodity meat prices. Refrigerated Foods and Grocery Products segment margins were impacted by higher input costs. Gross margins in the Specialty Foods segment were lower due to increased competitive activity for Muscle Milk ${ }^{\circledR}$ ready-to-drink protein beverages in the convenience store channel. The International \& Other segment delivered higher gross margins for the fourth quarter due to improved multinational business results and stronger branded exports. Full year margins also benefited from strong pork exports.
The Company expects favorable market conditions to continue for the Grocery Products and International \& Other segments in fiscal 2018. JOTS will continue to navigate difficult industry conditions resulting in lower margins compared to fiscal 2017. Refrigerated Foods margins will benefit from continued value-added business growth tempered by expected volatility in pork markets during the year. International \& Other segment margins are expected to increase due to improved results in China, the addition of Ceratti, and growth of branded exports.

Selling, General and Administrative (SG\&A)

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | October 29, $2017$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| SG\&A | \$194,218 | \$244,006 | (20.4) | \$762,104 | \$871,974 | (12.6) |
| Percentage of net sales | 7.8 | 9.3 |  | 8.3 | 9.2 |  |

Selling, general and administrative expenses decreased as the Company reduced advertising expenses by $\$ 68.6$ million and incurred lower employee-related expenses.

In fiscal 2018, the Company intends to continue building brand awareness through advertising investments and anticipates increasing advertising expense by approximately 20 percent over 2017 levels. The Company will continue to invest in key brands such as Jennie-O® products, Horme ${ }^{\circledR}$ Natural Choice ${ }^{\circledR}$ meats, Skippy $^{\circledR}$ peanut butter, the SPAM ${ }^{\oplus}$ family of products, Wholly Guacamole ${ }^{\oplus}$ dips, Herdez ${ }^{\circledR}$ salsas, and Muscle Milk ${ }^{\oplus}$ protein nutrition products.

Research and development expenses were $\$ 8.2$ million and $\$ 34.2$ million for the fiscal 2017 fourth quarter and year, respectively, compared to $\$ 9.6$ million and $\$ 34.7$ million for the corresponding periods in fiscal 2016.

Goodwill/Intangible Impairment: Impairment charges related to an indefinite-lived intangible asset of $\$ 0.2$ million were recorded in the fourth quarter of fiscal 2017. Goodwill impairment charges related to the divestiture of DCB of $\$ 1.0$ million were recorded in the second quarter of fiscal 2016.
Equity in Earnings of Affiliates

|  | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Equity in earnings of affiliates | \$12,214 | \$11,236 | 8.7 | \$39,590 | \$38,685 | 2.3 |

The increase for both the fourth quarter and fiscal 2017 was largely the result of improved earnings from the Company's 50 per-cent-owned MegaMex joint venture.

The Company accounts for its majority-owned operations under the consolidation method. Investments in which the Company owns a minority interest, and for which there are no other indicators of control, are accounted for under the equity or cost method. These investments, along with receivables from other affiliates, are included in the Consolidated Statements of Financial Position as investments in and receivables from affiliates. The composition of this line item at October 29, 2017, was as follows:

| (in thousands) | Investments/Receivables |
| :--- | ---: |
| Country |  |
| United States | $\mathbf{\$ 1 7 7 , 6 5 7}$ |
| Foreign | $\mathbf{6 4 , 7 1 2}$ |
| Total | $\mathbf{\$ 2 4 2 , 3 6 9}$ |

## Effective Tax Rate

|  | Fourth Quarter Ended |  | Year Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ |
| Effective tax rate \% | 33.8 | 33.0 | 33.7 | 32.4 |

The fiscal 2017 rate was higher as the fiscal 2016 rate benefited from a foreign tax credit. The Company expects the effective tax rate in fiscal 2018 to be between 32.3 and 33.3 percent.

## Segment Results

Net sales and operating profits for each of the Company's reportable segments are set forth below. The Company is an integrated enterprise, characterized by substantial intersegment cooperation, cost allocations, and sharing of assets. Therefore, the Company does not represent these segments, if operated independently, would report the operating profit and other financial information shown below. (Additional segment financial information can be found in Note P "Segment Reporting.")

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 29, } \\ 2017 \\ \hline \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | $\begin{gathered} \hline \text { October 29, } \\ 2017 \\ \hline \end{gathered}$ | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change |
| Net Sales |  |  |  |  |  |  |
| Grocery Products | \$ 489,169 | \$ 491,724 | (0.5) | \$1,761,105 | \$1,684,756 | 4.5 |
| Refrigerated Foods | 1,166,661 | 1,237,276 | (5.7) | 4,403,732 | 4,647,173 | (5.2) |
| Jennie-O Turkey Store | 484,856 | 541,409 | (10.4) | 1,663,160 | 1,740,968 | (4.5) |
| Specialty Foods | 196,792 | 216,674 | (9.2) | 794,508 | 939,134 | (15.4) |
| International \& Other | 155,130 | 140,858 | 10.1 | 545,014 | 511,193 | 6.6 |
| Total Net Sales | \$2,492,608 | \$2,627,941 | (5.1) | \$9,167,519 | \$9,523,224 | (3.7) |
| Segment Operating Profit |  |  |  |  |  |  |
| Grocery Products | \$ 88,915 | \$ 82,734 | 7.5 | \$ 290,809 | \$ 268,461 | 8.3 |
| Refrigerated Foods | 145,613 | 168,040 | (13.3) | 587,929 | 585,652 | 0.4 |
| Jennie-O Turkey Store | 70,370 | 92,299 | (23.8) | 247,322 | 329,427 | (24.9) |
| Specialty Foods | 15,933 | 20,182 | (21.1) | 96,828 | 110,917 | (12.7) |
| International \& Other | 23,113 | 19,570 | 18.1 | 85,304 | 78,409 | 8.8 |
| Total Segment Operating Profit | 343,944 | 382,825 | (10.2) | 1,308,192 | 1,372,866 | (4.7) |
| Net interest and investment (income) expense | (639) | 1,017 | (162.8) | 1,824 | 6,680 | (72.7) |
| General corporate expense | 14,783 | 17,325 | (14.7) | 28,091 | 49,436 | (43.2) |
| Less: Noncontrolling interest | 209 | 250 | (16.4) | 368 | 465 | (20.9) |
| Earnings Before Income Taxes | \$ 330,009 | \$ 364,733 | (9.5) | \$1,278,645 | \$1,317,215 | (2.9) |

Grocery Products: Results for the Grocery Products segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 249,141 | 258,386 | (3.6) | 916,643 | 906,202 | 1.2 |
| Net sales | \$489,169 | \$491,724 | (0.5) | \$1,761,105 | \$1,684,756 | 4.5 |
| Segment profit | 88,915 | 82,734 | 7.5 | 290,809 | 268,461 | 8.3 |

Full-year results reflect the addition of Justin's, acquired on May 25, 2016, in addition to increased sales of Wholly Guacamole ${ }^{\otimes}$ dips, $H e r d e z^{\circledR}$ salsas, and the SPAM ${ }^{\circledR}$ family of products. Results were offset by the impact of one less week compared to fiscal 2016.

Fourth quarter and full year segment profit results benefited from the net sales growth noted above partially offset by higher beef and pork input costs. Looking ahead to fiscal 2018, the Company anticipates positive momentum in Herdez ${ }^{\oplus}$ salsas, Wholly Guacamole ${ }^{\circledR}$ dips, and Skippy ${ }^{\circledR}$ peanut butter. Effective for fiscal 2018, the Specialty Foods segment results will be reported as part of the Grocery Products segment.

Refrigerated Foods: Results for the Refrigerated Foods segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 547,196 | 658,506 | (16.9) | 2,180,407 | 2,493,358 | (12.6) |
| Net sales | \$1,166,661 | \$1,237,276 | (5.7) | \$4,403,732 | \$4,647,173 | (5.2) |
| Segment profit | 145,613 | 168,040 | (13.3) | 587,929 | 585,652 | 0.4 |

The results for the fourth quarter and fiscal year reflect the January 2017 divestiture of Farmer John, resulting in lower sales and volume in fiscal 2017. The results of Fontanini have been included as of the date of acquisition on August 24, 2017. Product lines showing exceptional sales growth for the quarter include foodservice sales of Hormel ${ }^{\circledR}$ Bacon $I^{T M}$ fully cooked bacon and Hormel ${ }^{\oplus}$ Fire Braised ${ }^{\text {TM }}$ meats along with retail sales of Hormel ${ }^{\circledR}$ Natural Choice ${ }^{\otimes}$ meats. Segment profit was impacted by the divestiture of Farmer John, which was partially offset by the addition of Fontanini and strong value-added product growth.

Looking forward, the Company anticipates higher input costs will be more than offset by the addition of the Fontanini acquisition and strong value-added growth in the foodservice and retail channels.

Jennie-O Turkey Store: Results for the JOTS segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | $\begin{aligned} & \text { October 29, } \\ & 2017 \end{aligned}$ | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 270,175 | 291,587 | (7.3) | 890,518 | 902,073 | (1.3) |
| Net sales | \$484,856 | \$541,409 | (10.4) | \$1,663,160 | \$1,740,968 | (4.5) |
| Segment profit | 70,370 | 92,299 | (23.8) | 247,322 | 329,427 | (24.9) |

Net sales, volume, and segment profit were lower than last year as the segment continued to be impacted by higher industry supply and corresponding lower commodity meat prices. Pricing pressure from competing proteins and higher expenses also contributed to the lower results for the full year.
Segment profit for the fourth quarter was lower than last year as continued softness in the commodity and whole turkey markets and a more competitive industry environment pressured value-added margins.

JOTS expects value-added volume and sales growth in fiscal 2018, led by Jennie-O ${ }^{\circledR}$ lean ground turkey and Jennie-O® Oven Ready ${ }^{\oplus}$ products. Segment profit, however, is expected to be modestly lower than fiscal 2017 as continued softness in the first half of the year offsets an expected slow recovery in the turkey markets in the back half.

Specialty Foods: Results for the Specialty Foods segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 117,344 | 127,053 | (7.6) | 458,022 | 583,267 | (21.5) |
| Net sales | \$196,792 | \$216,674 | (9.2) | \$794,508 | \$939,134 | (15.4) |
| Segment profit | 15,933 | 20,182 | (21.1) | 96,828 | 110,917 | (12.7) |

The volume, sales, and segment profit for the fourth quarter and fiscal year reflect the increased competitive activity for Muscle Milk ${ }^{\circledR}$ ready-to-drink protein beverages in the convenience store channel stemming from the impact of the recall in fiscal 2016.

A return to growth for Muscle Milk ${ }^{\circledR}$ products is expected to contribute to improved results in fiscal 2018. Effective with the start of fiscal 2018, Specialty Foods will be reported in the Grocery Products segment.

International \& Other: Results for the International \& Other segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | \% Change |
| Volume (lbs.) | 91,414 | 85,454 | 7.0 | 324,895 | 307,127 | 5.8 |
| Net sales | \$155,130 | \$140,858 | 10.1 | \$545,014 | \$511,193 | 6.6 |
| Segment profit | 23,113 | 19,570 | 18.1 | 85,304 | 78,409 | 8.8 |

Volume and sales for the fourth quarter were driven by improved export sales of Skippy ${ }^{\oplus}$ peanut butter products and SPAM ${ }^{\oplus}$ luncheon meat and also reflect the September 2017 acquisition of the Ceratti® brand. For the fiscal year, improved market conditions resulted in an overall increase in export sales. In China, the Skippy ${ }^{\circledR}$ peanut butter business continued to grow in both retail and foodservice channels and the Company's meat business experienced more favorable markets throughout fiscal 2017.

Segment profit results for both the fourth quarter and fiscal year primarily reflect better margins for the China business and improved exports of branded items.

Entering 2018, the International \& Other segment expects improved export results across all key brands, including SPAM®, Skippy, and Muscle Milk ${ }^{\text {. The Company anticipates pork markets will remain favorable in fiscal 2018, though lower than fiscal } 2017 .}$ Continued expansion in China is also projected, as the Company's new plant in Jiaxing, China, will provide additional capacity and in-country SPAM ${ }^{\ominus}$ luncheon meat production.

Unallocated Income and Expense: The Company does not allocate investment income, interest expense, and interest income to its segments when measuring performance. The Company also retains various other income and unallocated expenses at corporate. Equity in earnings of affiliates is included in segment operating profit; however, earnings attributable to the Company's noncontrolling interests are excluded. These items are included in the segment table for the purpose of reconciling segment results to earnings before income taxes.

| (in thousands) | Fourth Quarter Ended |  | Year Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ |
| Net interest and investment expense (income) | \$ (639) | \$ 1,017 | \$ 1,824 | \$ 6,680 |
| Interest expense | 3,577 | 3,288 | 12,683 | 12,871 |
| General corporate expense | 14,783 | 17,325 | 28,091 | 49,436 |
| Noncontrolling interest earnings | 209 | 250 | 368 | 465 |

Net interest and investment expense was lower than last year due to higher interest income, favorable currency exchange, and improved returns on the rabbi trust. General corporate expense was lower for both the fourth quarter and fiscal year primarily reflecting lower employee-related expenses.

FISCAL YEARS 2016 AND 2015:

## Consolidated Results

## Net Earnings and Diluted Earnings per Share

| (in thousands, except per share amounts) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October 25, } \\ 2015 \end{gathered}$ | \% Change |
| Net earnings | \$243,940 | \$ 187,231 | 30.3 | \$890,052 | \$686,088 | 29.7 |
| Diluted earnings per share | 0.45 | 0.35 | 28.6 | 1.64 | 1.27 | 29.1 |
| Adjusted net earnings | 243,940 | 199,898 ${ }^{(1)}$ | 22.0 | 890,052 | $714,372^{(1)}$ | 24.6 |
| Adjusted diluted earnings per share | 0.45 | $0.37{ }^{(1)}$ | 21.6 | 1.64 | $1.32{ }^{(1)}$ | 24.2 |

${ }^{(1)}$ COMPARISON OF U.S. GAAP TO NON-GAAP FINANCIAL MEASUREMENTS
The non-GAAP adjusted financial measurements are presented to provide investors additional information to facilitate the comparison of past and present operations. The non-GAAP adjusted financial measurements are used for internal purposes to evaluate the results of operations and to measure a component of certain employee incentive plans in fiscal 2015. Non-GAAP measurements are not intended to be a substitute for U.S. GAAP measurements in analyzing financial performance. These non-GAAP measurements are not in accordance with generally accepted accounting principles and may be different from non-GAAP measures used by other companies.
Adjusted net earnings and diluted net earnings per share exclude charges relating to the closure of the Stockton, California, manufacturing facility and the exit from international joint venture businesses in the first quarter of fiscal 2015, and charges relating to the goodwill impairment charge associated with the DCB business and an adjustment to the contingent consideration accrual for CytoSport in the fourth quarter of fiscal 2015. The tables below show the calculations to reconcile from the non-GAAP adjusted measures to the GAAP measures in both the fourth quarter and full year of fiscal 2015.

| (in thousands, except per share amounts) | Fourth Quarter |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & 2016 \\ & \text { Earnings } \end{aligned}$ | 2015 Non-GAAP Adjusted Earnings | Diamond Crystal Brands Impairment | CytoSport Contingent Consideration Adjustment | 2015 GAAP Earnings |
| Grocery Products | \$ 82,734 | \$ 78,772 | \$ | \$ - | \$ 78,772 |
| Refrigerated Foods | 168,040 | 111,287 | - | - | 111,287 |
| Jennie-O Turkey Store | 92,299 | 73,227 | - | - | 73,227 |
| Specialty Foods | 20,182 | 35,015 | $(21,537)$ | 8,870 | 22,348 |
| International \& Other | 19,570 | 23,300 | - | - | 23,300 |
| Total segment operating profit | 382,825 | 321,601 | $(21,537)$ | 8,870 | 308,934 |
| General corporate expense | $(17,325)$ | $(16,649)$ | - | - | $(16,649)$ |
| Net interest \& investment expense | $(1,017)$ | $(3,341)$ | - | - | $(3,341)$ |
| Earnings before income taxes | 364,483 | 301,611 | $(21,537)$ | 8,870 | 288,944 |
| Income taxes | $(120,543)$ | $(101,713)$ | - | - | $(101,713)$ |
| Net earnings attributable to Hormel Foods Corporation | \$ 243,940 | \$ 199,898 | \$ $(21,537)$ | \$8,870 | \$ 187,231 |
| Diluted net earnings per share | \$ 0.45 | \$ 0.37 | \$ (0.04) | \$ 0.02 | \$ 0.35 |


| (in thousands, except per share amounts) | Fiscal Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2016 \\ \text { Earnings } \end{gathered}$ | 2015 Non-GAAP Adjusted Earnings | Stockton Plant Closure | International Business Exit | Diamond Crystal Brands Impairment | CytoSport Contingent Consideration Adjustment | 2015 GAAP Earnings |
| Grocery Products | \$ 268,461 | \$ 239,108 | \$ $(10,526)$ | \$ | \$ | \$ | \$ 228,582 |
| Refrigerated Foods | 585,652 | 424,968 | - | - | - | - | 424,968 |
| Jennie-O Turkey Store | 329,427 | 276,217 | - | - | - | - | 276,217 |
| Specialty Foods | 110,917 | 105,925 | - | - | $(21,537)$ | 8,870 | 93,258 |
| International \& Other | 78,409 | 87,864 | - | $(9,546)$ | - | - | 78,318 |
| Total segment operating profit | 1,372,866 | 1,134,082 | $(10,526)$ | $(9,546)$ | $(21,537)$ | 8,870 | 1,101,343 |
| General corporate expense | $(49,436)$ | $(35,199)$ | - | - | - | - | $(35,199)$ |
| Net interest \& investment expense | $(6,680)$ | $(10,177)$ | - | - | - | - | $(10,177)$ |
| Earnings before income taxes | 1,316,750 | 1,088,706 | $(10,526)$ | $(9,546)$ | $(21,537)$ | 8,870 | 1,055,967 |
| Income taxes | $(426,698)$ | $(374,334)$ | 3,685 | 770 | - | - | $(369,879)$ |
| Net earnings attributable to Hormel Foods Corporation | \$ 890,052 | \$ 714,372 | \$ (6,841) | \$(8,776) | \$ $(21,537)$ | \$8,870 | \$ 686,088 |
| Diluted net earnings per share | \$ 1.64 | \$ 1.32 | \$ (0.01) | \$ (0.02) | \$ (0.04) | \$ 0.02 | \$ 1.27 |

## Net Sales and Volume

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Net sales | \$2,627,941 | \$2,400,858 | 9.5 | \$9,523,224 | \$9,263,863 | 2.8 |
| Volume (lbs.) | 1,420,986 | 1,308,292 | 8.6 | 5,192,027 | 5,109,488 | 1.6 |

Four of the Company's five segments posted sales growth in the fourth quarter, more than offsetting lower sales for the Specialty Foods segment, which was impacted by the divestiture of DCB on May 9, 2016. Strong value-added sales for the Refrigerated Foods and JOTS segments drove higher sales for the fourth quarter.

Positive momentum in the second half of the year led to improved net sales results for both the fourth quarter and fiscal year. Sales in the first half of the year were tempered by lower turkey volumes in the JOTS segment and soft export demand in the International \& Other segment. JOTS posted strong results in both the fourth quarter and fiscal year as production volumes returned to normalized levels during the third quarter. The Refrigerated Foods and Grocery Products segments experienced strong value-added product sales. Due to challenging market conditions in China, fiscal 2016 net sales declined for the International \& Other segment.

## Cost of Products Sold

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Cost of products sold | \$2,029,421 | \$1,905,828 | 6.5 | \$7,365,049 | \$7,455,282 | (1.2) |

The increase in cost of products sold for the fourth quarter of fiscal 2016 was primarily a result of higher sales volumes of JOTS products. JOTS sales volumes declined in fiscal 2015 as HPAI significantly impacted the availability of raw materials. For the fiscal year, cost of products sold decreased due to lower pork input costs for the Refrigerated Foods and Grocery Products segments along with lower grain costs for JOTS and favorable input costs for Specialty Foods. In the first quarter of fiscal 2015, charges totaling $\$ 10.5$ million were recognized for the closure of the Stockton, California, manufacturing facility.

## Gross Profit

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Gross profit | \$598,520 | \$495,030 | 20.9 | \$2,158,175 | \$1,808,581 | 19.3 |
| Percentage of net sales | 22.8 | 20.6 |  | 22.7 | 19.5 |  |

Higher margins from the JOTS, Refrigerated Foods, Grocery Products, and Specialty Foods segments in the fourth quarter of fiscal 2016 offset lower results in the International \& Other segment. The improved gross profit for JOTS is the result of strong value-added sales following the recovery from HPAI. Margins in the Refrigerated Foods and Grocery Products segments were driven by value-added sales growth and favorable market conditions. For fiscal 2016, strong value-added sales results across the Company's segments boosted margins.

## Selling, General and Administrative (SG\&A)

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| SG\&A | \$244,006 | \$188,952 | 29.1 | \$871,974 | \$743,611 | 17.3 |
| Percentage of net sales | 9.3 | 7.9 |  | 9.2 | 8.0 |  |

The Company increased advertising expense by $\$ 58.8$ million and incurred $\$ 24.2$ million higher employee-related expenses in fiscal 2016. Fiscal 2016 included higher advertising for the Company's value-added products along with the addition of Applegate's advertising expenses.

Research and development expenses were $\$ 9.6$ million and $\$ 34.7$ million for the fiscal 2016 fourth quarter and year, respectively, compared to $\$ 8.5$ million and $\$ 32.0$ million in fiscal 2015.

Goodwill/Intangible Impairment: Goodwill impairment charges related to the divestiture of DCB of $\$ 1.0$ million and $\$ 21.5$ million were recorded in the second quarter of fiscal 2016 and fourth quarter of fiscal 2015, respectively.

## Equity in Earnings of Affiliates

|  | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Equity in earnings of affiliates | \$11,236 | \$7,957 | 40.0 | \$38,685 | \$23,987 | 61.9 |

The increase for both the fourth quarter and fiscal 2016 was largely the result of improved earnings from the Company's 50 per-cent-owned MegaMex joint venture.

The Company accounts for its majority-owned operations under the consolidation method. Investments in which the Company owns a minority interest, and for which there are no other indicators of control, are accounted for under the equity or cost method. These investments, along with receivables from other affiliates, are included in the Consolidated Statements of Financial Position as investments in and receivables from affiliates. The composition of this line item at October 30, 2016, was as follows:

| (in thousands) | Investments/Receivables |
| :--- | ---: |
| Country |  |
| United States | $\$ 180,437$ |
| Foreign | 59,153 |
| Total | $\$ 239,590$ |

## Effective Tax Rate

|  | Fourth Quarter Ended |  | Year Ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | October 30, <br> 2016 | October 25, <br> 2015 | October 30, <br> 2016 | October 25, <br> 2015 |
| Effective tax rate \% | 33.0 | 35.2 | 32.4 |  |

The lower comparative tax rate for the fourth quarter was due to the impact of the fiscal 2015 DCB goodwill impairment charge. The fiscal 2016 rate was lower due to the benefit from a foreign tax credit, along with a comparison to the unfavorable impact of the exit from international joint venture businesses in fiscal 2015.

## Segment Results

Net sales and operating profits for each of the Company's reportable segments are set forth below. The Company is an integrated enterprise, characterized by substantial intersegment cooperation, cost allocations, and sharing of assets. Therefore, the Company does not represent that these segments, if operated independently, would report the operating profit and other financial information shown below. (Additional segment financial information can be found in Note P "Segment Reporting.")

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Net Sales |  |  |  |  |  |  |
| Grocery Products | \$ 491,724 | \$ 422,570 | 16.4 | \$1,684,756 | \$1,617,680 | 4.1 |
| Refrigerated Foods | 1,237,276 | 1,149,496 | 7.6 | 4,647,173 | 4,372,347 | 6.3 |
| Jennie-O Turkey Store | 541,409 | 420,312 | 28.8 | 1,740,968 | 1,635,776 | 6.4 |
| Specialty Foods | 216,674 | 269,887 | (19.7) | 939,134 | 1,103,359 | (14.9) |
| International \& Other | 140,858 | 138,593 | 1.6 | 511,193 | 534,701 | (4.4) |
| Total Net Sales | \$2,627,941 | \$2,400,858 | 9.5 | \$9,523,224 | \$9,263,863 | 2.8 |
| Segment Operating Profit |  |  |  |  |  |  |
| Grocery Products | \$ 82,734 | \$ 78,772 | 5.0 | \$ 268,461 | \$ 228,582 | 17.4 |
| Refrigerated Foods | 168,040 | 111,287 | 51.0 | 585,652 | 424,968 | 37.8 |
| Jennie-O Turkey Store | 92,299 | 73,227 | 26.0 | 329,427 | 276,217 | 19.3 |
| Specialty Foods | 20,182 | 22,348 | (9.7) | 110,917 | 93,258 | 18.9 |
| International \& Other | 19,570 | 23,300 | (16.0) | 78,409 | 78,318 | 0.1 |
| Total Segment Operating Profit | 382,825 | 308,934 | 23.9 | 1,372,866 | 1,101,343 | 24.7 |
| Net interest and investment expense (income) | 1,017 | 3,341 | (69.6) | 6,680 | 10,177 | (34.4) |
| General corporate expense | 17,325 | 16,649 | 4.1 | 49,436 | 35,199 | 40.4 |
| Less: Noncontrolling interest | 250 | 212 | 17.9 | 465 | 1,176 | (60.5) |
| Earnings Before Income Taxes | \$ 364,733 | \$ 289,156 | 26.1 | \$1,317,215 | \$1,057,143 | 24.6 |

Grocery Products: Results for the Grocery Products segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October } 30, \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Volume (lbs.) | 258,386 | 230,170 | 12.3 | 906,202 | 890,735 | 1.7 |
| Net sales | \$491,724 | \$422,570 | 16.4 | \$1,684,756 | \$1,617,680 | 4.1 |
| Segment profit | 82,734 | 78,772 | 5.0 | 268,461 | 228,582 | 17.4 |

Results reflected the addition of Justin's acquired on May 25, 2016. Justin's contributed incremental sales of $\$ 24.3$ million in the fourth quarter and $\$ 36.8$ million for the twelve months ended October 30, 2016. Increased sales of SPAM ${ }^{\ominus}$ luncheon meat, Skippy ${ }^{\ominus}$ peanut butter, Wholly Guacamole ${ }^{\oplus}$ dips, and $\mathrm{Herdez}^{\oplus}$ salsas also contributed to the improved sales results in the fourth quarter and full year of fiscal 2016.

Fourth quarter and full year segment profit results benefited from the net sales growth noted above along with favorable beef and pork input costs. Charges totaling $\$ 10.5$ million related to the closure of the Stockton, California, manufacturing facility impacted the first quarter of fiscal 2015.

Refrigerated Foods: Results for the Refrigerated Foods segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Volume (lbs.) | 658,506 | 601,857 | 9.4 | 2,493,358 | 2,368,804 | 5.3 |
| Net sales | \$1,237,276 | \$1,149,496 | 7.6 | \$4,647,173 | \$4,372,347 | 6.3 |
| Segment profit | 168,040 | 111,287 | 51.0 | 585,652 | 424,968 | 37.8 |

Results reflect the addition of Applegate acquired on July 13, 2015, contributing an incremental $\$ 236.8$ million of net sales and 36.0 million pounds for fiscal 2016.

Many of the Company's value-added products enjoyed strong sales growth during the fourth quarter. Foodservice sales of Hormel ${ }^{\circledR}$ Bacon $I^{T M}$ fully cooked bacon and Horme $l^{\oplus}$ Fire Braised ${ }^{\mathrm{TM}}$ meats along with retail sales of Applegate ${ }^{\oplus}$ deli meats, Hormel ${ }^{\oplus}$ Natural Choice ${ }^{\oplus}$ meats, and Hormel Gatherings ${ }^{\oplus}$ party trays drove the sales growth for the fourth quarter.

Segment profit results for the fourth quarter were driven by strong results from the Company's value-added products and favorable raw material markets. Fiscal 2016 benefited from lower input costs, the addition of Applegate, and strong foodservice results.

Jennie-O Turkey Store: Results for the JOTS segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Volume (lbs.) | 291,587 | 221,528 | 31.6 | 902,073 | 849,418 | 6.2 |
| Net sales | \$541,409 | \$420,312 | 28.8 | \$1,740,968 | \$1,635,776 | 6.4 |
| Segment profit | 92,299 | 73,227 | 26.0 | 329,427 | 276,217 | 19.3 |

Net sales and segment profit exceeded fiscal 2015, which was negatively impacted by HPAI. The HPAI outbreak in fiscal 2015 created large volume shortfalls and corresponding declines in sales and operational efficiencies. Value-added sales of Jennie-O® foodservice products were strong in the fourth quarter, with growth coming from items in the raw boneless breast and sliced meat categories.

Retail sales of Jennie-O® lean ground turkey and Jennie-O® turkey bacon improved during the fourth quarter of fiscal 2016. For the year, lean ground tray pack, turkey bacon, and Jennie-O® Oven Ready ${ }^{\circledR}$ products drove the improved sales results.

Segment profit for the fourth quarter improved over last year, as the fiscal 2015 results reflected the impact of HPAI. Favorable input costs this year also provided benefits in both the quarter and full year results.

Specialty Foods: Results for the Specialty Foods segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Volume (lbs.) | 127,053 | 177,784 | (28.5) | 583,267 | 702,110 | (16.9) |
| Net sales | \$216,674 | \$269,887 | (19.7) | \$939,134 | \$1,103,359 | (14.9) |
| Segment profit | 20,182 | 22,348 | (9.7) | 110,917 | 93,258 | 18.9 |

The results for the fourth quarter and fiscal year reflected the May 9, 2016, divestiture of $D C B$, resulting in lower sales and volume in fiscal 2016. Muscle Milk ${ }^{\ominus}$ branded items posted strong sales growth throughout the fiscal year with increases across many product lines including protein powders and ready-to-drink protein beverages.

Fourth quarter segment profit declined versus the prior year primarily due to increased advertising. For the fiscal year, favorable input costs and operational synergies drove segment profit gains.

International \& Other: Results for the International \& Other segment compared to the prior year are as follows:

| (in thousands) | Fourth Quarter Ended |  |  | Year Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October } 25, \\ 2015 \end{gathered}$ | \% Change |
| Volume (lbs.) | 85,454 | 76,953 | 11.0 | 307,127 | 298,421 | 2.9 |
| Net sales | \$140,858 | \$138,593 | 1.6 | \$511,193 | \$534,701 | (4.4) |
| Segment profit | 19,570 | 23,300 | (16.0) | 78,409 | 78,318 | 0.1 |

Pork exports drove net sales growth during the fourth quarter, as volumes and markets improved compared to the prior year. For the fiscal year, challenging market conditions and unfavorable exchange rates resulted in an overall decline in export sales compared to fiscal 2015. In China, the Company also experienced softness in the meat business throughout fiscal 2016, while the Skippy ${ }^{\circledR}$ peanut butter business continued to grow in both retail and foodservice channels.

Segment profit results for both the fourth quarter and fiscal year primarily reflected weaker margins for the China meat business and lower exports of branded items. These losses offset improved profitability for pork exports and growth in the China Skippy ${ }^{\ominus}$ peanut butter business. Stronger equity in earnings results did provide a benefit for the year. Fiscal 2015 results also included charges of $\$ 9.5$ million related to the exit from international joint venture businesses.

Unallocated Income and Expense: The Company does not allocate investment income, interest expense, and interest income to its segments when measuring performance. The Company also retains various other income and unallocated expenses at corporate. Equity in earnings of affiliates is included in segment operating profit; however, earnings attributable to the Company's noncontrolling interests are excluded. These items are included in the segment table for the purpose of reconciling segment results to earnings before income taxes.

| (in thousands) | Fourth Quarter Ended |  | Year Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October 25, } \\ 2015 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October 25, } \\ 2015 \end{gathered}$ |
| Net interest and investment expense (income) | \$ 1,017 | \$ 3,341 | \$ 6,680 | \$10,177 |
| Interest expense | 3,288 | 3,821 | 12,871 | 13,111 |
| General corporate expense | 17,325 | 16,649 | 49,436 | 35,199 |
| Noncontrolling interest earnings | 250 | 212 | 465 | 1,176 |

Net interest and investment expense was lower in fiscal 2016 compared to fiscal 2015 due to higher interest income, favorable currency exchange, and improved returns on the rabbi trust. General corporate expense was higher for the both the fourth quarter and fiscal year primarily reflecting higher employee-related expenses.

## RELATED PARTY TRANSACTIONS

During the fourth quarter of fiscal 2015, the Company purchased 0.8 million shares of common stock from The Hormel Foundation at \$31.16 per share, representing the average closing price for the three days of September 15, September 16, and September 17, 2015. Settlement took place on September 18, 2015.
The Company was not party to any other material related party transactions during fiscal years 2017, 2016, or 2015.

## Liquidity and Capital Resources

Cash and cash equivalents were $\$ 444.1$ million at the end of fiscal 2017 compared to $\$ 415.1$ million at the end of fiscal 2016 and $\$ 347.2$ million at the end of fiscal 2015.

During fiscal 2017, cash provided by operating activities was $\$ 1,010.2$ million compared to $\$ 992.8$ million in fiscal 2016 and $\$ 992.0$ million in fiscal 2015. The increase in fiscal 2017 was primarily related to decreases in working capital.

Cash used in investing activities increased to $\$ 593.0$ million in fiscal 2017 from $\$ 409.0$ million in fiscal 2016 and $\$ 900.9$ million in fiscal 2015. Fiscal 2017 included $\$ 520.5$ million to purchase Fontanini and Ceratti, partially offset by the sale of Farmer John for $\$ 135.9$ million. Fiscal 2016 included $\$ 280.9$ million to purchase Justin's, partially offset by the sale of DCB for $\$ 110.1$ million. Fiscal 2015 included $\$ 774.1$ million used to purchase Applegate. Capital expenditures in fiscal 2017 decreased to $\$ 221.3$ million, from $\$ 255.5$ million in 2016 , and $\$ 144.1$ million in 2015. Projects in fiscal 2017 included completion of the Company's plant in Jiaxing, China, replacement of the JOTS whole bird production facility in Melrose, Minnesota, bacon expansion in Wichita, Kansas, and ongoing investments for food and employee safety. The primary reason for lower capital expenditures in fiscal 2015 was the Company's decision to delay the addition of capacity at JOTS in the face of lower turkey supply due to the impacts of HPAI. Capital expenditures for fiscal 2018 are estimated to be approximately $\$ 425.0$ million. The higher level of capital is driven by the investments into additional capacity for high margin products and projects to improve manufacturing efficiencies. They include the expansion of baking capacity, modernization of the Austin, Minnesota, plant, and replacement of the Melrose, Minnesota, plant.
Cash used in financing activities was $\$ 389.3$ million in fiscal 2017 compared to $\$ 509.6$ million in fiscal 2016 and $\$ 70.6$ million in fiscal 2015. In the third quarter of fiscal 2016, in connection with the purchase of Justin's, the Company borrowed $\$ 145.0$ million under a revolving credit facility. At the end of fiscal 2016, no amounts were owed on the revolving credit facility. In the third quarter of fiscal 2015, in connection with the purchase of Applegate, the Company borrowed $\$ 300.0$ million under a term
loan facility and $\$ 50.0$ million under a revolving credit facility, of which $\$ 165.0$ million was paid down in the fourth quarter. On March 16, 2015, the Company purchased the remaining $19.29 \%$ ownership interest in its Shanghai Hormel Foods Corporation joint venture from the minority partner Shanghai Shangshi Meat Products Co. Ltd., resulting in $100.0 \%$ ownership at the end of the second quarter. The interest was purchased with $\$ 11.7$ million in cash, along with the transfer of land use rights and buildings held by the joint venture.

The Company used $\$ 94.5$ million for common stock repurchases during fiscal 2017 compared to $\$ 87.9$ million in fiscal 2016 and $\$ 24.9$ million in fiscal 2015. During fiscal 2017, the Company repurchased 2.7 million shares of its common stock at an average price per share of $\$ 34.51$. During fiscal 2016, the Company repurchased 2.4 million shares of its common stock at an average price per share of $\$ 36.84$. During fiscal 2015, 0.8 million shares were repurchased from The Hormel Foundation at the average closing price for the three days of September 15, September 16, and September 17, 2015, of \$31.16. On January 29, 2013, the Company's Board of Directors authorized the repurchase of 10.0 million shares of its common stock with no expiration date, which was adjusted for the stock split during the first quarter of fiscal 2016. As of the end of fiscal 2017, there were 10.5 million shares remaining for repurchase under that authorization.

Cash dividends paid to the Company's shareholders continues to be an ongoing financing activity for the Company, with $\$ 346.0$ million in dividends paid in fiscal 2017 compared to $\$ 296.5$ million in the fiscal 2016 and $\$ 250.8$ million in fiscal 2015. The dividend rate was $\$ 0.68$ per share in fiscal 2017, which reflected a 17.0 percent increase over the fiscal 2016 rate of $\$ 0.58$ per share. The Company has paid dividends for 357 consecutive quarters. The annual dividend rate for fiscal 2018 was increased 10.3 percent to $\$ 0.75$ per share, representing the 52 nd consecutive annual dividend increase.
Cash flows from operating activities continue to provide the Company with its principal source of liquidity. The Company does not anticipate a significant risk to cash flows from this source in the foreseeable future because the Company operates in a relatively stable industry and has strong brands across many categories and channels.

The Company is dedicated to returning excess cash flow to shareholders through dividend payments. Growing the business through innovation and evaluating opportunities for strategic acquisitions remains a focus for the Company. Reinvestments in the business to ensure employee and food safety are a top priority for the Company. Capital spending to enhance and expand current operations will also be a significant cash outflow in fiscal 2018.

## Contractual Obligations and Commercial Commitments

The following table outlines the Company's future contractual financial obligations as of October 29, 2017, (for additional information regarding these obligations, see Note F "Long-term Debt and Other Borrowing Arrangements" and Note N "Commitments and Contingencies"):

| Contractual Obligations (in thousands) | Payments Due by Periods |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Less Than 1 Year | 1-3 Years | 3-5 Years | More Than 5 Years |
| Purchase obligations: |  |  |  |  |  |
| Hog and turkey commitments ${ }^{(1)}$ | \$2,347,304 | \$1,030,401 | \$1,033,231 | \$274,978 | \$ 8,694 |
| Grain commitments ${ }^{(1)}$ | 76,909 | 75,832 | 1,077 | - | - |
| Turkey grow-out contracts ${ }^{(2)}$ | 97,807 | 14,698 | 24,358 | 17,990 | 40,761 |
| Other ${ }^{(3)}$ | 1,009,737 | 674,792 | 148,941 | 125,899 | 60,105 |
| Current and long-term debt | 250,000 | - | - | 250,000 | - |
| Interest payments on long-term debt ${ }^{(4)}$ | 35,697 | 10,313 | 20,625 | 4,759 | - |
| Capital expenditures ${ }^{(5)}$ | 278,774 | 262,108 | 13,333 | 3,333 | - |
| Leases | 22,721 | 7,662 | 8,320 | 5,072 | 1,667 |
| Other long-term liabilities ${ }^{(6)(7)}$ | 67,467 | 5,998 | 10,884 | 10,212 | 40,373 |
| Total Contractual Cash Obligations | \$4,186,416 | \$2,081,804 | \$1,260,769 | \$692,243 | \$151,600 |

${ }^{(1)}$ In the normal course of business, the Company commits to purchase fixed quantities of livestock and grain from producers to ensure a steady supply of production inputs. Certain of these contracts are based on market prices at the time of delivery, for which the Company has estimated the purchase commitment using current market prices as of October 29, 2017. The Company also utilizes various hedging programs to manage the price risk associated with these commitments. As of October 29, 2017, these hedging programs result in a net decrease of $\$ 2.5$ million in future cash payments associated with the purchase commitments, which is not reflected in the table above.
${ }^{(2)}$ The Company utilizes grow-out contracts with independent farmers to raise turkeys for the Company. Under these contracts, the turkeys, feed, and other supplies are owned by the Company. The farmers provide the required labor and facilities, and receive a fee per pound when the turkeys are delivered. Some of the facilities are sub-leased by the Company to the independent farmers. As of October 29, 2017, the Company had approximately 100 active contracts ranging from one to twenty-five years in duration. The grow-out activity is assumed to continue through the term of these active contracts, and amounts in the table represent the Company's obligation based on turkeys expected to be delivered from these farmers.
${ }^{(3)}$ Amounts presented for other purchase obligations represent all known open purchase orders and all known contracts exceeding $\$ 1.0$ million, related to the procurement of raw materials, supplies, and various services. The Company primarily purchases goods and services on an as-needed basis. Therefore, the amounts in the table represent only a portion of expected future cash expenditures.
${ }^{(4)}$ See Note F, "Long-term Debt and Other Borrowing Arrangements".
${ }^{(5)}$ Amounts presented for capital expenditures represent only the Company's current commitments to complete construction in progress at various locations. The Company estimates total capital expenditures for fiscal 2018 to be approximately $\$ 425.0$ million.
${ }^{(6)}$ Other long-term liabilities represent payments under the Company's deferred compensation plans. Excluded from the table above are payments under the Company's defined benefit pension and other post-retirement benefit plans. (See estimated benefit payments for the next ten fiscal years in Note $G$ "Pension and Other Post-retirement Benefits.")
${ }^{(7)}$ As discussed in Note K "Income Taxes," the total liability for unrecognized tax benefits, including interest and penalties, at October 29, 2017, was $\$ 20.2$ million, which is not included in the table above as the ultimate amount or timing of settlement of the Company's reserves for income taxes cannot be reasonably estimated.

In addition to the commitments set forth in the above table, at October 29, 2017, the Company had $\$ 48.0$ million in standby letters of credit issued on behalf of the Company. The standby letters of credit are primarily related to the Company's self-insured workers compensation programs.

The Company believes its financial resources, including a revolving credit facility for $\$ 400.0$ million and anticipated funds from operations, will be adequate to meet all current commitments.

## Off-Balance Sheet Arrangements

As of October 29, 2017, the Company had $\$ 48.0$ million of standby letters of credit issued on its behalf. The standby letters of credit are primarily related to the Company's self-insured workers compensation programs. However, this amount includes revocable standby letters of credit totaling $\$ 4.0$ million for obligations of an affiliated party that may arise under workers compensation claims. Letters of credit are not reflected in the Company's Consolidated Statements of Financial Position.

## Forward-Looking Statements

This report contains "forward-looking" information within the meaning of the federal securities laws. The "forward-looking" information may include statements concerning the Company's outlook for the future as well as other statements of beliefs, future plans, strategies, or anticipated events and similar expressions concerning matters that are not historical facts.

The Private Securities Litigation Reform Act of 1995 (the Reform Act) provides a "safe harbor" for forward-looking statements to encourage companies to provide prospective information. The Company is filing this cautionary statement in connection with the Reform Act. When used in the Company's Annual Report to Stockholders, other filings by the Company with the U.S. Securities and Exchange Commission, the Company's press releases, and oral statements made by the Company's representatives, the words or phrases "should result," "believe," "intend," "plan," "are expected to," "targeted," "will continue," "will approximate," "is anticipated," "estimate,"
"project," or similar expressions are intended to identify for-ward-looking statements within the meaning of the Reform Act. Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from historical earnings and those anticipated or projected.

In connection with the "safe harbor" provisions of the Reform Act, the Company is identifying risk factors that could affect financial performance and cause the Company's actual results to differ materially from opinions or statements expressed with respect to future periods. The following discussion of risk factors contains certain cautionary statements regarding the Company's business, which should be considered by investors and others. Such risk factors should be considered in conjunction with any discussions of operations or results by the Company or its representatives, including any forward-looking discussion, as well as comments contained in press releases, presentations to securities analysts or investors, or other communications by the Company.

In making these statements, the Company is not undertaking, and specifically declines to undertake, any obligation to address or update each or any factor in future filings or communications regarding the Company's business or results, and is not undertaking to address how any of these factors may have caused changes to discussions or information contained in previous filings or communications. Though the Company has attempted to list comprehensively these important cautionary risk factors, the Company wishes to caution investors and others that other factors may in the future prove to be important in affecting the Company's business or results of operations.

The Company cautions readers not to place undue reliance on forward-looking statements, which represent current views as of the date made. Forward-looking statements are inherently at risk to any changes in the national and worldwide economic environment, which could include, among other things, economic conditions, political developments, currency exchange rates, interest and inflation rates, accounting standards, taxes, and laws and regulations affecting the Company and its markets.

## Risk Factors

The Company's operations are subject to the general risks of the food industry. The food products manufacturing industry is subject to the risks posed by:

- food spoilage;
- food contamination caused by disease-producing organisms or pathogens, such as Listeria monocytogenes, Salmonella, and pathogenic E coli.;
- food allergens;
- nutritional and health-related concerns;
- federal, state, and local food processing controls;
- consumer product liability claims;
- product tampering; and
- the possible unavailability and/or expense of liability insurance.

The pathogens which may cause food contamination are found generally in livestock and in the environment and thus may be present in our products as a result of food processing. These pathogens can be introduced to our products as a result of improper handling by customers or consumers. We do not have control over handling procedures once our products have been shipped for distribution. If one or more of these risks were to materialize, the Company's brand and business reputation could be negatively impacted. In addition, revenues could decrease, costs of doing business could increase, and the Company's operating results could be adversely affected.

## Deterioration of economic conditions could harm the

 Company's business. The Company's business may be adversely affected by changes in national or global economic conditions, including inflation, interest rates, availability of capital, energy availability and costs (including fuel surcharges), and the effects of governmental initiatives to manage economic conditions. Decreases in consumer spending rates and shifts in consumer product preferences could also negatively impact the Company.Volatility in financial markets and the deterioration of national and global economic conditions could impact the Company's operations as follows:

- The financial stability of our customers and suppliers may be compromised, which could result in additional bad debts for the Company or non-performance by suppliers; and
- The value of our investments in debt and equity securities may decline, including most significantly the Company's trading securities held as part of a rabbi trust to fund supplemental executive retirement plans and deferred income plans, and the Company's assets held in pension plans.

The Company utilizes hedging programs to manage its exposure to various commodity market risks, which qualify for hedge accounting for financial reporting purposes. Volatile fluctuations in market conditions could cause these instruments to become ineffective, which could require any gains or losses associated with these instruments to be reported in the Company's earnings each period. These instruments may limit the Company's ability to benefit from market gains if commodity prices become more favorable than those secured under the Company's hedging programs. Most recently, due to market volatility the Company temporarily suspended the use of the special hedge accounting exemption for its JOTS corn futures contracts in the third quarter of fiscal 2016 due to ineffectiveness. During the time of suspension, all gains or losses related to these contracts were recorded in earnings as incurred.

Additionally, if a highly pathogenic disease outbreak developed in the United States, it may negatively impact the national economy, demand for Company products, and/or the Company's workforce availability, and the Company's financial results could suffer. The Company has developed contingency plans to address infectious disease scenarios and the potential impact on its operations, and will continue to update these plans as
necessary. There can be no assurance given, however, these plans will be effective in eliminating the negative effects of any such diseases on the Company's operating results.

Fluctuations in commodity prices and availability of pork, poultry, beef, feed grains, avocados, peanuts, energy, and whey could harm the Company's earnings. The Company's results of operations and financial condition are largely dependent upon the cost and supply of pork, poultry, beef, feed grains, avocados, peanuts, and whey as well as energy costs and the selling prices for many of our products, which are determined by constantly changing market forces of supply and demand.
The live hog industry has evolved to large, vertically-integrated operations using long-term supply agreements. This has resulted in fewer hogs being available on the cash spot market. Consequently, the Company uses long-term supply contracts based on market-based formulas or the cost of production to ensure a stable supply of raw materials while minimizing extreme fluctuations in costs over the long-term. This may result, in the short-term, in costs for live hogs that are higher than the cash spot market depending on the relationship of the cash spot market to contract prices. Market-based pricing on certain product lines, and lead time required to implement pricing adjustments, may prevent all or part of these cost increases from being recovered, and these higher costs could adversely affect our short-term financial results.

JOTS raises turkeys and contracts with turkey growers to meet its raw material requirements for whole birds and processed turkey products. Results in these operations are affected by the cost and supply of feed grains, which fluctuate due to climate conditions, production forecasts, and supply and demand conditions at local, regional, national, and worldwide levels. The Company attempts to manage some of its short-term exposure to fluctuations in feed prices by forward buying, using futures contracts, and pursuing pricing advances. However, these strategies may not be adequate to overcome sustained increases in market prices due to alternate uses for feed grains or other changes in these market conditions.
The supply of natural and organic proteins may impact the Company's ability to ensure a continuing supply of these products. To mitigate this risk, the Company partners with multiple long-term suppliers.

International trade barriers and other restrictions could result in less foreign demand and increased domestic supply of proteins which could lower prices. The Company occasionally utilizes in-country production to limit this exposure.

Outbreaks of disease among livestock and poultry flocks could harm the Company's revenues and operating margins.
The Company is subject to risks associated with the outbreak of disease in pork and beef livestock, and poultry flocks, including Bovine Spongiform Encephalopathy (BSE), pneu-mo-virus, Porcine Circovirus 2 (PCV2), Porcine Reproduction \& Respiratory Syndrome (PRRS), Foot-and-Mouth Disease (FMD), Porcine Epidemic Diarrhea Virus (PEDv), and Highly Pathogenic Avian Influenza (HPAI). The outbreak of disease could adversely affect the Company's supply of raw materials,
increase the cost of production, reduce utilization of the Company's harvest facilities, and reduce operating margins. Additionally, the outbreak of disease may hinder the Company's ability to market and sell products both domestically and internationally. Most recently, HPAI impacted the Company's operations and several of the Company's independent turkey suppliers. The impact of HPAI in the industry reduced volume through the Company's turkey facilities through the first part of fiscal 2016. The Company has developed business continuity plans for various disease scenarios and will continue to update these plans as necessary. There can be no assurance given, however, these plans will be effective in eliminating the negative effects of any such diseases on the Company's operating results.

## Market demand for the Company's products may fluctuate.

 The Company faces competition from producers of alternative meats and protein sources, including pork, beef, turkey, chicken, fish, peanut butter, and whey. The bases on which the Company competes include:- price;
- product quality and attributes;
- brand identification;
- breadth of product line; and
- customer service.

Demand for the Company's products is also affected by competitors' promotional spending and the effectiveness of the Company's advertising and marketing programs, and consumer perceptions. Failure to identify and react to changes in food trends such as sustainability of product sources and animal welfare could lead to, among other things, reduced demand for the Company's brands and products. The Company may be unable to compete successfully on any or all of these bases in the future.

The Company's operations are subject to the general risks associated with acquisitions. The Company has made several acquisitions in recent years, most recently the acquisitions of Columbus, Fontanini, and Ceratti, and regularly reviews opportunities for strategic growth through acquisitions. Potential risks associated with acquisitions include the inability to integrate new operations successfully, the diversion of management's attention from other business concerns, the potential loss of key employees and customers of the acquired companies, the possible assumption of unknown liabilities, potential disputes with the sellers, potential impairment charges if purchase assumptions are not achieved or market conditions decline, and the inherent risks in entering markets or lines of business in which the Company has limited or no prior experience. Any or all of these risks could impact the Company's financial results and business reputation. In addition, acquisitions outside the United States may present unique challenges and increase the Company's exposure to the risks associated with foreign operations.
The Company is subject to disruption of operations at co-packers or other suppliers. Disruption of operations at co packers or other suppliers may impact the Company's product or raw material supply, which could have an adverse effect on
the Company's financial results. Additionally, actions taken to mitigate the impact of any potential disruption, including increasing inventory in anticipation of a potential production or supply interruption, may adversely affect the Company's financial results.

The Company's operations are subject to the general risks of litigation. The Company is involved on an ongoing basis in litigation arising in the ordinary course of business. Trends in litigation may include class actions involving employees, consumers, competitors, suppliers, shareholders, or injured persons, and claims relating to product liability, contract disputes, intellectual property, advertising, labeling, wage and hour laws, employment practices, or environmental matters. Litigation trends and the outcome of litigation cannot be predicted with certainty and adverse litigation trends and outcomes could adversely affect the Company's financial results.

The Company is subject to the loss of a material contract. The Company is a party to several supply, distribution, contract packaging, and other material contracts. The loss of a material contract could adversely affect the Company's financial results.

Government regulation, present and future, exposes the Company to potential sanctions and compliance costs that could adversely affect the Company's business. The Company's operations are subject to extensive regulation by the U.S. Department of Homeland Security, the U.S. Department of Agriculture, the U.S. Food and Drug Administration, federal and state taxing authorities, and other federal, state, and local authorities who oversee workforce immigration laws, tax regulations, animal welfare, food safety standards, and the processing, packaging, storage, distribution, advertising, and labeling of the Company's products. The Company's manufacturing facilities and products are subject to continuous inspection by federal, state, and local authorities. Claims or enforcement proceedings could be brought against the Company in the future. The availability of government inspectors due to a government furlough could also cause disruption to the Company's manufacturing facilities. Additionally, the Company is subject to new or modified laws, regulations, and accounting standards. The Company's failure or inability to comply with such requirements could subject the Company to civil remedies, including fines, injunctions, recalls, or seizures, as well as potential criminal sanctions.

The Company is subject to stringent environmental regulation and potentially subject to environmental litigation, proceedings, and investigations. The Company's past and present business operations and ownership and operation of real property are subject to stringent federal, state, and local environmental laws and regulations pertaining to the discharge of materials into the environment and the handling and disposition of wastes (including solid and hazardous wastes) or otherwise relating to protection of the environment. Compliance with these laws and regulations, and the ability to comply with any modifications to these laws and regulations, is material to the Company's business. New matters or sites may be identified in the future requiring additional investigation, assessment, or
expenditures. In addition, some of the Company's facilities have been in operation for many years and, over time, the Company and other prior operators of these facilities may have generated and disposed of wastes that now may be considered hazardous. Future discovery of contamination of property underlying or in the vicinity of the Company's present or former properties or manufacturing facilities and/or waste disposal sites could require the Company to incur additional expenses. The occurrence of any of these events, the implementation of new laws and regulations, or stricter interpretation of existing laws or regulations could adversely affect the Company's financial results.

The Company's foreign operations pose additional risks to the Company's business. The Company operates its business and markets its products internationally. The Company's foreign operations are subject to the risks described above, as well as risks related to fluctuations in currency values, foreign currency exchange controls, compliance with foreign laws, compliance with applicable U.S. laws, including the Foreign Corrupt Practices Act, and other economic or political uncertainties. International sales are subject to risks related to general economic conditions, imposition of tariffs, quotas, trade barriers and other restrictions, enforcement of remedies in foreign jurisdictions and compliance with applicable foreign laws, and other economic and political uncertainties. All of these risks could result in increased costs or decreased revenues, which could adversely affect the Company's financial results.
The Company may be adversely impacted if the Company is unable to protect information technology systems against, or effectively respond to, cyber-attacks or security breaches. Information technology systems are an important part of the Company's business operations. Attempted cyber-attacks and other cyber incidents are occurring more frequently and are being made by groups and individuals with a wide range of motives and expertise. In an attempt to mitigate this risk, the Company has implemented and continues to evaluate security initiatives and business continuity plans.
Deterioration of labor relations or increases in labor costs could harm the Company's business. As of October 29, 2017, the Company had approximately 20,200 employees worldwide, of which approximately 4,500 were represented by labor unions, principally the United Food and Commercial Workers Union. A significant increase in labor costs or a deterioration of labor relations at any of the Company's facilities or contracted hog processing facilities resulting in work slowdowns or stoppages could harm the Company's financial results. A union contract at the Company's facility in Rochelle, Illinois will expire during fiscal 2018, covering approximately 626 employees. Negotiations have not yet been initiated.

## Quantitative and Qualitative Disclosure About Market Risks

Hog Markets: The Company's earnings are affected by fluctuations in the live hog market. To minimize the impact on earnings, and to ensure a steady supply of quality hogs, the Company has entered into contracts with producers for
the purchase of hogs at formula-based prices over periods of up to 10 years. Purchased hogs under contract accounted for 96 percent and 94 percent of the total hogs purchased by the Company during fiscal years 2017 and 2016, respectively. The majority of these contracts use market-based formulas based on hog futures, hog primal values, or industry reported hog markets. Other contracts use a formula based on the cost of production, which can fluctuate independently from hog markets. The Company's value-added branded portfolio helps mitigate changes in hog and pork market prices. Therefore, a hypothetical 10 percent change in the cash hog market would have had an immaterial effect on the Company's results of operations.
In the second quarter of 2017, the Company initiated a hedge program to offset the fluctuation in the Company's future direct hog purchases. This program currently utilizes lean hog futures, and these contracts are accounted for under cash flow hedge accounting. The fair value of the Company's open futures contracts in this hedging program as of October 29, 2017, was $\$ 1.7$ million, before tax. The Company measures its market risk exposure on its lean hog futures contracts using a sensitivity analysis, which considers a hypothetical 10 percent change in the market prices for lean hogs. A 10 percent decrease in the market price for lean hogs would have negatively impacted the fair value of the Company's October 29, 2017, open lean hog contracts by $\$ 2.0$ million, which in turn would lower the Company's future cost on purchased hogs by a similar amount.
Certain procurement contracts allow for future hog deliveries (firm commitments) to be forward priced. The Company generally hedges these firm commitments by using hog futures contracts. These futures contracts are designated and accounted for as fair value hedges. The change in the market value of such futures contracts is highly effective at offsetting changes in price movements of the hedged item, and the Company evaluates the effectiveness of the contracts at least quarterly. Changes in the fair value of the futures contracts, along with the gain or loss on the firm commitment, are marked-to-market through earnings and are recorded on the Consolidated Statements of Financial Position as a current asset and liability, respectively. The fair value of the Company's open futures contracts as of October 29, 2017, was $\$(0.9)$ million compared to $\$ 1.4$ million as of October 30,2016 . The Company measures its market risk exposure on its hog futures contracts using a sensitivity analysis, which considers a hypothetical 10 percent change in market prices. A 10 percent increase in market prices would have negatively impacted the fair value of the Company's October 29,2017 , open contracts by $\$ 2.8$ million, which in turn would lower the Company's future cost of purchased hogs by a similar amount.

Turkey Production Costs: The Company raises or contracts for live turkeys to meet some of its raw material supply requirements. Production costs in raising turkeys are subject primarily to fluctuations in feed prices and, to a lesser extent, fuel costs. Under normal, long-term market conditions, changes in the cost to produce turkeys are offset by proportional changes in their respective markets.

To reduce the Company's exposure to changes in grain prices, the Company utilizes a hedge program to offset the fluctuation in the Company's future direct grain purchases. This program currently utilizes corn futures for JOTS, and these contracts are accounted for under cash flow hedge accounting. The fair value of the Company's open futures contracts as of October 29 , 2017, was $\$(2.2)$ million compared to $\$(3.2)$ million, before tax, as of October 30, 2016. The Company measures its market risk exposure on its grain futures contracts using a sensitivity analysis, which considers a hypothetical 10 percent change in the market prices for grain. A 10 percent decrease in the market price for grain would have negatively impacted the fair value of the Company's October 29, 2017, open grain contracts by $\$ 4.4$ million, which in turn would lower the Company's future cost on purchased grain by a similar amount.
Long-Term Debt: A principal market risk affecting the Company is the exposure to changes in interest rates on the Company's fixed-rate, long-term debt. Market risk for fixedrate, long-term debt is estimated as the potential increase in fair value, resulting from a hypothetical 10 percent decrease in interest rates, and amounts to approximately $\$ 1.9$ million. The fair value of the Company's long-term debt was estimated using discounted future cash flows based on the Company's incremental borrowing rates for similar types of borrowing arrangements.
Investments: The Company holds trading securities as part of a rabbi trust to fund certain supplemental executive retirement plans and deferred income plans. As of October 29, 2017, the balance of these securities totaled $\$ 128.5$ million compared to $\$ 122.3$ million as of October 30, 2016. A majority of these securities represent fixed income funds. The Company is subject to market risk due to fluctuations in the value of the remaining investments, as unrealized gains and losses associated with these securities are included in the Company's net earnings on a mark-to-market basis. A 10 percent decline in the value of the investments not held in fixed income funds would have a direct negative impact to the Company's pre-tax earnings of approximately $\$ 4.4$ million, while a 10 percent increase in value would have a positive impact of the same amount.
International Assets The fair values of certain Company assets are subject to fluctuations in foreign currencies. The Company's net asset position in foreign currencies as of October 29, 2017, was $\$ 781.3$ million, compared to $\$ 443.1$ million as of October 30, 2016, with most of the exposure existing in Chinese yuan and Brazilian real. Changes in currency exchange rates impact the fair values of Company assets either currently through the Consolidated Statements of Operations as currency gains/ losses, or by affecting other comprehensive loss.
The Company measures its foreign currency exchange risk by using a 10 percent sensitivity analysis on the Company's primary foreign net asset position, the Chinese yuan, as of October 29, 2017. A 10 percent strengthening in the value of the yuan relative to the U.S. dollar would result in other comprehensive income of approximately $\$ 46.6$ million pre-tax. A 10 percent weakening in the value of the yuan relative to the U.S. dollar would result in other comprehensive loss of approximately $\$ 38.1$ million pre-tax.

## Report of Management

## Management's Responsibility for Financial Statements

The accompanying financial statements were prepared by the management of Hormel Foods Corporation which is responsible for their integrity and objectivity. These statements have been prepared in accordance with U.S. generally accepted accounting principles appropriate in the circumstances and, as such, include amounts that are based on our best estimates and judgments.

Hormel Foods Corporation has developed a system of internab controls designed to assure that the records reflect the transactions of the Company and that the established policies and procedures are adhered to. This system is augmented by well-communicated written policies and procedures, a strong program of internal audit, and well-qualified personnel.

These financial statements have been audited by Ernst \& Young LLP, an independent registered public accounting firm, and their report is included herein. The audit was conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States) and includes a review of the Company's accounting and financial controls and tests of transactions.
The Audit Committee of the Board of Directors, composed solely of outside directors, meets periodically with the ingependent auditors, management, and the internal auditors to assure that each is carrying out its responsibilities. Both Ernst \& Young LLP and our internal auditors have full and free access to the Audit Committee, with or without the presence of management, to discuss the results of their audit work and their opinions on the adequacy of internal controls and the quality of financial reporting.

## Management's Report on Internal Control Over Financial Reporting

Management of Hormel Foods Corporation is responsible for establishing and maintaining adequate internal control over financial reporting for the Company, as such term is defined in Exchange Act Rule 13a-15(f). The Company's internal control system is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting standards. Under the supervision, and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework).

Based on our evaluation under the framework in Internal Control - Integrated Framework, we concluded that our internal control over financial reporting was effective as of October 29, 2017. Our internal control over financial reporting as of October 29, 2017, has been audited by Ernst \& Young LLP, an independent registered public accounting firm, as stated in their report which is included herein.

## Game $P$ S nee

James P. See
Chairman of the Board,
President, Chief Executive
Officer, and Director


James N. Sheehan Senior Vice President and Chief Financial Officer

# Report of Independent Registered Public Accounting Firm 

## The Board of Directors and Shareholders Hormel Foods Corporation

We have audited Hormel Foods Corporation's internal control over financial reporting as of October 29, 2017, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), (the COSO criteria). Hormel Foods Corporation's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding perevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliante with the policies or procedures may deteriorate.

In our opinion, Hormel Foods Corporation maintained, in all material respects, effective internal control over financial reporting as of October 29, 2017, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated statements of financial position of Hormel Foods Corporation at October 29, 2017 and October 30, 2016 and the related statements of operations, comprehensive income, changes in stockholders' investment and cash flows for each of the three years in the period ended October 29, 2017 and our report dated December 20, 2017 expressed an unqualified opinion thereon.

## Ernst + Young LLP

Minneapolis, Minnesota
December 20, 2017

## Report of Independent Registered Public Accounting Firm

## The Board of Directors and Shareholders Hormel Foods Corporation

We have audited the accompanying consolidated statements of financial position of Hormel Foods Corporation as of October 29, 2017 and October 30, 2016, and the related consolidated statements of operations, comprehensive income, changes in shareholders' investment, and cash flows for each of the three years in the period ended October 29, 2017. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Hormel Foods Corporation at October 29, 2017 and October 30, 2016, and the consolidated results of its operations and its cash flows for each of the three years in the period ended October 29, 2017, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Hormel Food Corporation's internal control over financial reporting as of October 29, 2017, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated December 20, 2017 expressed an unqualified opinion thereon.


Minneapolis, Minnesota
December 20, 2017

## Consolidated Statements of Financial Position

| (in thousands, except share and per share amounts) | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | October 30, 2016 |
| :---: | :---: | :---: |
| Assets <br> Current Assets <br> Cash and cash equivalents <br> Accounts receivable (net of allowance for doubtful accounts of $\$ 4,246$ at October 29, 2017, and $\$ 4,045$ at October 30, 2016) <br> Inventories <br> Income taxes receivable <br> Prepaid expenses <br> Other current assets | $\begin{array}{rr} \$ & 444,122 \\ & 618,351 \\ 921,022 \\ & 22,346 \\ & 16,144 \\ & 4,538 \end{array}$ | $\begin{array}{rr} \$ & 415,143 \\ 591,310 \\ 985,683 \\ 18,282 \\ 13,775 \\ 5,719 \\ \hline \end{array}$ |
| Total Current Assets <br> Deferred Income Taxes <br> Goodwill <br> Other Intangibles <br> Pension Assets <br> Investments In and Receivables From Affiliates <br> Other Assets <br> Property, Plant and Equipment <br> Land <br> Buildings <br> Equipment <br> Construction in progress <br> Less: Allowance for depreciation | $2,026,523$ - $2,119,813$ $1,027,014$ 171,990 242,369 184,948 51,249 866,855 $1,710,537$ 148,064 $(1,573,454)$ | $2,029,912$ 6,223 $1,834,497$ 903,258 68,901 239,590 182,237 67,557 805,858 $1,675,549$ 218,351 $(1,661,866)$ |
| Net Property, Plant and Equipment Total Assets | $\begin{array}{r} 1,203,251 \\ \$ 6,975,908 \end{array}$ | $\begin{array}{r} 1,105,449 \\ \$ 6,370,067 \end{array}$ |
| Liabilities and Shareholders' Investment <br> Current Liabilities <br> Accounts payable <br> Accrued expenses <br> Accrued workers compensation <br> Accrued marketing expenses <br> Employee related expenses <br> Taxes payable <br> Interest and dividends payable | $\$ 52,714$  <br> 76,966  <br> 26,585  <br> 101,573  <br>  209,562 <br>  525 <br>  90,287 | $\$ 481,826$ 82,145 36,612 119,583 251,433 4,331 77,266 |
| Total Current Liabilities | 1,058,212 | 1,053,196 |
| Long-Term Debt - less current maturities <br> Pension and Post-Retirement Benefits <br> Other Long-Term Liabilities <br> Deferred Income Taxes | $\begin{array}{r} 250,000 \\ 530,249 \\ 99,340 \\ 98,410 \end{array}$ | $\begin{array}{r} 250,000 \\ 522,356 \\ 93,109 \end{array}$ |
| Shareholders' Investment <br> Preferred stock, par value $\$ 0.01$ a share - authorized 160,000,000 shares; issued - none <br> Common stock, nonvoting, par value $\$ 0.01$ a share - authorized 400,000,000 shares; issued - none <br> Common stock, par value $\$ 0.01465$ a share - authorized 1,600,000,000 shares; issued 528,423,605 shares October 29, 2017 issued 528,483,868 shares October 30, 2016 <br> Additional paid-in capital <br> Accumulated other comprehensive loss <br> Retained earnings | $\begin{array}{r} 7,741 \\ 13,670 \\ (248,075) \\ 5,162,571 \end{array}$ | $\begin{array}{r} 7,742 \\ - \\ (296,303) \\ 4,736,567 \end{array}$ |
| Hormel Foods Corporation Shareholders' Investment Noncontrolling Interest | $\begin{array}{r} 4,935,907 \\ 3,790 \end{array}$ | $\begin{array}{r} 4,448,006 \\ 3,400 \end{array}$ |
| Total Shareholders' Investment | 4,939,697 | 4,451,406 |
| Total Liabilities and Shareholders' Investment | \$ 6,975,908 | \$ 6,370,067 |

See Notes to Consolidated Financial Statements.

## Consolidated Statements of Operations

| (in thousands, except per share amounts) | Fiscal Year Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016^{* *} \end{gathered}$ | $\begin{gathered} \text { October 25, } \\ 2015^{*} \end{gathered}$ |
| Net sales Cost of products sold | $\begin{array}{r} \$ 9,167,519 \\ 7,164,356 \end{array}$ | $\begin{array}{r} \$ 9,523,224 \\ 7,365,049 \end{array}$ | $\begin{array}{r} \$ 9,263,863 \\ 7,455,282 \end{array}$ |
| Gross Profit <br> Selling, general and administrative Goodwill/intangible impairment Equity in earnings of affiliates | $\begin{array}{r} 2,003,163 \\ 762,104 \\ 180 \\ 39,590 \end{array}$ | $\begin{array}{r} 2,158,175 \\ 871,974 \\ 991 \\ 38,685 \end{array}$ | $\begin{array}{r} 1,808,581 \\ 743,611 \\ 21,537 \\ 23,887 \end{array}$ |
| Operating Income Other income and expense: Interest and investment income Interest expense | $\begin{array}{r} 1,280,469 \\ 10,859 \\ (12,683) \end{array}$ | $\begin{array}{r} \hline 1,323,895 \\ 6,191 \\ (12,871) \\ \hline \end{array}$ | $\begin{array}{r} 1,067,320 \\ 2,934 \\ (13,111) \\ \hline \end{array}$ |
| Earnings Before Income Taxes Provision for income taxes | $\begin{array}{r} 1,278,645 \\ 431,542 \end{array}$ | $\begin{array}{r} 1,317,215 \\ 426,698 \end{array}$ | $\begin{array}{r} 1,057,143 \\ 369,879 \end{array}$ |
| Net Earnings <br> Less: Net earnings attributable to noncontrolling interest | $\begin{array}{r} 847,103 \\ 368 \\ \hline \end{array}$ | 890,517 <br> 465 | 687,264 <br> 1,176 |
| Net Earnings Attributable to Hormel Foods Corporation | \$ 846,735 | \$ 890,052 | \$ 686,088 |
| Net Earnings per Share: <br> Basic <br> Diluted | $\begin{array}{ll} \$ & 1.60 \\ \$ & 1.57 \end{array}$ | $\begin{array}{ll} \$ & 1.68 \\ \$ & 1.64 \end{array}$ | $\begin{array}{ll} \$ & 1.30 \\ \$ & 1.27 \end{array}$ |
| Weighted-Average Shares Outstanding: <br> Basic <br> Diluted | $528,363$ $539,116$ | $529,290$ $542,473$ | 528,143 <br> 541,002 |

*Shares and par values have been restated, as appropriate, to reflect the two-for-one stock split distributed on February 9, 2016.
**Fiscal 2016 included 53 weeks.
See Notes to Consolidated Financial Statements.

## Consolidated Statements of Comprehensive Income

| (in thousands) | Fiscal Year Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016^{*} \end{gathered}$ | October 25, 2015 |
| Net earnings | \$847,103 | \$890,517 | \$687,264 |
| Other comprehensive income (loss), net of tax: |  |  |  |
| Foreign currency translation | $(1,335)$ | $(6,718)$ | $(7,135)$ |
| Pension and other benefits | 54,077 | $(69,286)$ | $(21,280)$ |
| Deferred hedging | $(4,492)$ | 5,109 | 9,823 |
| Total Other Comprehensive Income (Loss) | 48,250 | $(70,895)$ | $(18,592)$ |
| Comprehensive Income | 895,353 | 819,622 | 668,672 |
| Less: Comprehensive income attributable to noncontrolling interest | 390 | 205 | 947 |
| Comprehensive Income Attributable to Hormel Foods Corporation | \$894,963 | \$819,417 | \$667,725 |

*Fiscal 2016 included 53 weeks.
See Notes to Consolidated Financial Statements.

## Consolidated Statements of Changes in Shareholders' Investment

| (in thousands, except per share amounts) | Hormel Foods Corporation Shareholders |  |  |  |  |  |  | Noncontrolling Interest | Total Shareholders' Investment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common Stock |  | Treasury Stock |  | Additional Paid-In Capital | Retained Earnings | Accumulated Other Comprehensive Income (Loss) |  |  |
| Balance at October 26, 2014 | 527,226 | \$7,724 | - | \$ - | \$ - | \$3,805,654 | \$(207,700) | \$6,378 | \$3,612,056 |
| Net earnings |  |  |  |  |  | 686,088 |  | 1,176 | 687,264 |
| Other comprehensive loss |  |  |  |  |  |  | $(18,363)$ | (229) | $(18,592)$ |
| Purchases of common stock |  |  | (800) | $(24,928)$ |  |  |  |  | $(24,928)$ |
| Stock-based compensation expense |  | 1 |  |  | 15,716 |  |  |  | 15,717 |
| Exercise of stock options/ nonvested shares | 1,986 | 28 |  |  | 9,527 |  |  |  | 9,555 |
| Purchase of additional ownership from noncontrolling interest |  |  |  |  | $(11,881)$ |  | 395 | $(2,549)$ | $(14,035)$ |
| Shares retired | (800) | (12) | 800 | 24,928 | $(13,362)$ | $(11,554)$ |  |  | - |
| Distribution to noncontrolling interest |  |  |  |  |  |  |  | $(1,581)$ | $(1,581)$ |
| Declared cash dividends $\$ 0.50$ per share* |  |  |  |  |  | $(264,063)$ |  |  | $(264,063)$ |
| Balance at October 25, 2015 | 528,412 | \$7,741 | - | \$ | \$ | \$4,216,125 | \$(225,668) | \$3,195 | \$4,001,393 |
| Net earnings |  |  |  |  |  | 890,052 |  | 465 | 890,517 |
| Other comprehensive loss |  |  |  |  |  |  | $(70,635)$ | (260) | $(70,895)$ |
| Purchases of common stock |  |  | $(2,386)$ | $(87,885)$ |  |  |  |  | $(87,885)$ |
| Stock-based compensation expense |  | 1 |  |  | 17,828 |  |  |  | 17,829 |
| Exercise of stock options/ nonvested shares | 2,458 | 35 |  |  | $7,476$ |  |  |  | 7,511 |
| Shares retired | $(2,386)$ | (35) | 2,386 | 87,885 | $(25,304)$ | $(62,546)$ |  |  | - |
| Declared cash dividends $\$ 0.58$ per share |  |  |  |  |  | $(307,064)$ |  |  | $(307,064)$ |
| Balance at October 30, 2016 | 528,484 | \$7,742 | - | \$ - | \$ | \$4,736,567 | \$(296,303) | \$3,400 | \$4,451,406 |
| Net earnings |  |  |  |  |  | 846,735 |  | 368 | 847,103 |
| Other comprehensive income |  |  |  |  |  |  | 48,228 | 22 | 48,250 |
| Purchases of common stock |  |  | $(2,738)$ | $(94,487)$ |  |  |  |  | $(94,487)$ |
| Stock-based compensation expense |  | 1 |  |  | 15,590 |  |  |  | 15,591 |
| Exercise of stock options/ nonvested shares | 2,678 | 38 |  |  | 30,827 |  |  |  | 30,865 |
| Shares retired | $(2,738)$ | (40) | 2,738 | 94,487 | $(32,747)$ | $(61,700)$ |  |  | - |
| Declared cash dividends $\$ 0.68$ per share |  |  |  |  |  | $(359,031)$ |  |  | $(359,031)$ |
| Balance at October 29, 2017 | 528,424 | \$7,741 | - | \$ - | \$ 13,670 | \$5,162,571 | \$(248,075) | \$3,790 | \$4,939,697 |

*Shares and par values have been restated, as appropriate, to reflect the two-for-one stock split distributed on February 9, 2016.
See Notes to Consolidated Financial Statements

## Consolidated Statements of Cash Flows

| (in thousands) | Fiscal Year Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | October 29, 2017 | October 30, 2016* | October 25, $2015$ |
| Operating Activities <br> Net earnings <br> Adjustments to reconcile to net cash provided by operating activities: <br> Depreciation <br> Amortization of intangibles <br> Goodwill/intangible impairment <br> Equity in earnings of affiliates, net of dividends <br> Provision for deferred income taxes <br> Loss (gain) on property/equipment sales and plant facilities <br> Non-cash investment activities <br> Stock-based compensation expense <br> Excess tax benefit from stock-based compensation <br> Changes in operating assets and liabilities, net of acquisitions: (Increase) decrease in accounts receivable <br> Decrease (increase) in inventories <br> (Increase) decrease in prepaid expenses and other current assets <br> (Decrease) increase in pension and post-retirement benefits <br> (Decrease) increase in accounts payable and accrued expenses Increase (decrease) in net income taxes payable Other | $\$ 847,103$ 122,594 8,383 180 $(12,069)$ 62,166 322 $(4,864)$ 15,591 $(29,513)$ $(28,091)$ 41,312 $(22,459)$ $(13,275)$ $(2,553)$ 25,369 - | $\$ 890,517$ 123,581 8,387 991 7,505 44,327 80 $(1,287)$ 17,829 $(47,657)$ 21,389 $(12,281)$ 13,235 $(34,510)$ $(40,783)$ 1,525 - | $\begin{array}{r} \$ 687,264 \\ \\ 125,292 \\ 8,142 \\ 21,537 \\ 13,438 \\ 19,979 \\ (5,240) \\ (847) \\ 15,717 \\ (22,950) \\ \\ 22,451 \\ 82,437 \\ 20,519 \\ (28,999) \\ (7,429) \\ 42,116 \\ (1,435) \\ \hline \end{array}$ |
| Net Cash Provided by Operating Activities <br> Investing Activities <br> Proceeds from sale of business <br> Acquisitions of businesses/intangibles <br> Purchases of property/equipment <br> Proceeds from sales of property/equipment Decrease (increase) in investments, equity in affiliates, and other assets | $\begin{array}{rr} \hline \$ 1,010,196 \\ & \\ \$ & 135,944 \\ & (520,463) \\ & (221,286) \\ 4,010 \\ & 8,792 \\ \hline \end{array}$ | $\begin{array}{r} \hline \$ 992,848 \\ \\ \$ 110,149 \\ (280,889) \\ (255,524) \\ 6,227 \\ 11,078 \end{array}$ | $\begin{array}{r} \hline \$ 991,992 \\ \$ \quad- \\ (770,587) \\ (144,063) \\ 18,501 \\ \\ (4,798) \\ \hline \end{array}$ |
| Net Cash Used in Investing Activities <br> Financing Activities <br> Proceeds from short-term debt Principal payments on short-term debt Dividends paid on common stock Share repurchase Proceeds from exercise of stock options Excess tax benefit from stock-based compensation Distribution to noncontrolling interest Payments to noncontrolling interest | $\$(593,003)$  <br> $\$$ 280,000 <br> $(280,000)$  <br>  $(346,010)$ <br>  $(94,487)$ <br> 21,726  <br> 29,513  <br>  - <br>  - | $\$(408,959)$ $\$ 245,000$ $(430,000)$ $(296,493)$ $(87,885)$ 12,075 47,657 - | $\$(900,947)$ $\$ 350,000$ $(165,000)$ $(250,834)$ $(24,928)$ 10,468 22,950 $(1,581)$ $(11,702)$ |
| Net Cash Used in Financing Activities Effect of exchange rate changes on cash | $\begin{gathered} (389,258) \\ 1,044 \end{gathered}$ | $\begin{array}{r} \$(509,646) \\ (6,339) \end{array}$ | $\begin{array}{r} \$(70,627) \\ (7,353) \end{array}$ |
| Increase in Cash and Cash Equivalents Cash and cash equivalents at beginning of year | $\begin{array}{r} 28,979 \\ 415,143 \end{array}$ | $\begin{array}{r} 67,904 \\ 347,239 \end{array}$ | $\begin{array}{r} 13,065 \\ 334,174 \end{array}$ |
| Cash and Cash Equivalents at End of Year | \$ 444,122 | \$ 415,143 | \$ 347,239 |

*Fiscal 2016 included 53 weeks.
See Notes to Consolidated Financial Statements.

## Note A

## Summary of Significant Accounting Policies

Principles of Consolidation: The consolidated financial statements include the accounts of Hormel Foods Corporation (the Company) and all of its majority-owned subsidiaries after elimination of intercompany accounts, transactions, and profits.
Stock Split: On November 23, 2015, the Company's Board of Directors authorized a two-for-one split of the Company's voting common stock, which was subsequently approved by shareholders at the Company's Annual Meeting on January 26, 2016, and effected on January 27, 2016. The Company's voting common stock was reclassified by reducing the par value from $\$ .0293$ per share to $\$ .01465$ per share and the number of authorized shares was increased from 800 million to 1.6 billion shares, in order to effect the two-for-one stock split. The Company distributed the additional shares of $\$ .01465$ par value common stock on February 9, 2016, and the shares began trading at the post-split price on February 10, 2016.
Unless otherwise noted, all prior year share amounts and per share calculations throughout this Annual Report have been restated to reflect the impact of this split and to provide data on a comparable basis. Such restatements include calculations regarding the Company's weighted-average shares, earnings per share, and dividends per share, as well as disclosures regarding the Company's stock-based compensation plans and share repurchase activity.
Use of Estimates: The preparation of financial statements in conformity with U.S. generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Fiscal Year: The Company's fiscal year ends on the last Sunday in October. Fiscal years 2017 and 2015 consisted of 52 weeks and fiscal 2016 consisted of 53 weeks.

Cash and Cash Equivalents: The Company considers all investments with an original maturity of three months or less on their acquisition date to be cash equivalents. The Company's cash equivalents as of October 29, 2017, and October 30, 2016, consisted primarily of bank deposits, money market funds rated AAA, or other highly liquid investment accounts. The Net Asset Value (NAV) of the Company's money market funds is based on the market value of the securities in their portfolio.

Fair Value Measurements: Pursuant to the provisions of Accounting Standards Codification (ASC) 820, Fair Value Measurements and Disclosures (ASC 820), the Company measures certain assets and liabilities at fair value or discloses the fair value of certain assets and liabilities recorded at cost in the consolidated financial statements. Fair value is calculated as the
price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). ASC 820 establishes a fair value hierarchy which requires assets and liabilities measured at fair value to be categorized into one of three levels based on the inputs used in the valuation. The Company classifies assets and liabilities in their entirety based on the lowest level of input significant to the fair value measurement. The three levels are defined as follows:

Level 1: Observable inputs based on quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2: Observable inputs, other than those included in Level 1, based on quoted prices for similar assets and liabilities in active markets, or quoted prices for identical assets and liabilities in inactive markets.

Level 3: Unobservable inputs that reflect an entity's own assumptions about what inputs a market participant would use in pricing the asset or liability based on the best information available in the circumstances.

See additional discussion regarding the Company's fair value measurements in Notes $G, H$, and $M$.
Investments: The Company maintains a rabbi trust to fund certain supplemental executive retirement plans and deferred income plans. Under the plans, the participants can defer certain types of compensation and elect to receive a return on the deferred amounts based on the changes in fair value of various investment options, primarily a variety of mutual funds. The Company has corporate-owned life insurance policies on certain participants in the deferred compensation plans. The cash surrender value of the policies is included in other assets on the Consolidated Statements of Financial Position. The securities held by the trust are classified as trading securities. Therefore, unrealized gains and losses associated with these investments are included in the Company's earnings. Securities held by the trust generated gains of $\$ 6.2$ million, $\$ 2.6$ million, and $\$ 2.4$ million for fiscal years 2017, 2016, and 2015, respectively.
Inventories: Inventories are stated at the lower of cost or market. Cost is determined principally under the average cost method. Adjustments to the Company's lower of cost or market inventory reserve are reflected in cost of products sold in the Consolidated Statements of Operations.

Property, Plant and Equipment: Property, plant and equipment are stated at cost. The Company uses the straight-line method in computing depreciation. The annual provisions for depreciation have been computed principally using the following ranges of asset lives: buildings 20 to 40 years, machinery and equipment 5 to 10 years.
Internal-use software development and implementation costs are expensed until the Company has determined that the software will result in probable future economic benefits, and management has committed to funding the project. Thereafter,
all material development and implementation costs, and purchased software costs are capitalized as part of machinery and equipment and amortized using the straight-line method over the remaining estimated useful lives.

Goodwill and Other Indefinite-Lived Intangibles: Indefinitelived intangible assets are originally recorded at their estimated fair values at date of acquisition and the residual of the purchase price is recorded to goodwill. Goodwill and other indefi-nite-lived intangible assets are allocated to reporting units that will receive the related sales and income. Goodwill and indefi-nite-lived intangible assets are tested annually for impairment, or more frequently if impairment indicators arise.
In conducting the annual impairment test for goodwill, the Company has the option to first assess qualitative factors to determine whether it is more likely than not (> $50 \%$ likelihood) that the fair value of any reporting unit is less than its carrying amount. If the Company elects to perform a qualitative assessment and determines an impairment is more likely than not, the Company is required to perform a quantitative impairment test. Otherwise, no further analysis is required. Alternatively, the Company may elect not to perform the qualitative assessment and proceed directly to the quantitative impairment test.
Prior to the fourth quarter of fiscal 2017, if the carrying value of a reporting unit exceeded its fair value, the Company completed the second step of the test to determine the amount of goodwill impairment loss, if any, to be recognized. In the second step, the Company estimated an implied fair value of the reporting unit's goodwill by allocating the fair value of the reporting unit to all of the assets and liabilities other than goodwill (including any unrecognized intangible assets). The impairment loss was equal to the excess of the carrying value of the goodwill over the implied fair value of that goodwill. As a result of adopting Accounting Standards Update (ASU) 2017-04, Simplifying the Test for Goodwill Impairment (Topic 350), beginning in the fourth quarter of fiscal 2017, if the carrying value of a reporting unit exceeds its fair value, the Company recognizes an impairment loss equal to the difference between the carrying value and estimated fair value of the reporting unit.
In conducting a qualitative assessment, the Company analyzes actual and projected growth trends for net sales, gross margin, and segment profit for each reporting unit, as well as historical performance versus plan and the results of prior quantitative tests performed. Additionally, the Company assesses critical areas that may impact its business, including macroeconomic conditions and the related impact, market-related exposures, any plans to market for sale all or a portion of their business, competitive changes, new or discontinued product lines, changes in key personnel, or any other potential risks to their projected financial results.
If performed, the quantitative goodwill impairment test is performed at the reporting unit level. First, the fair value of each reporting unit is compared to its corresponding carrying value, including goodwill. The fair value of each reporting unit
is estimated using discounted cash flow valuations (Level 3), which incorporate assumptions regarding future growth rates, terminal values, and discount rates. The estimates and assumptions used consider historical performance and are consistent with the assumptions used in determining future profit plans for each reporting unit, which are approved by the Company's Board of Directors. If the quantitative assessment results in the carrying value exceeding the fair value of any reporting unit, then the results from the quantitative analysis will be relied upon to determine both the existence and amount of goodwill impairment. An impairment loss will be recognized for the amount by which the reporting unit's carrying amount exceeds its fair value, not to exceed the carrying amount of goodwill in that reporting unit.

During the fourth quarter of fiscal 2017, the Company completed its annual impairment tests and elected to perform a quantitative assessment. As a result of the quantitative testing during fiscal 2017 and qualitative testing during fiscal years 2016 and 2015, no impairment charges were recorded other than for the Company's Diamond Crystal Brands (DCB) assets divested during fiscal 2016. See additional discussion regarding the Company's assets held for sale in Note E.

In conducting the annual impairment test for its indefinite-lived intangible assets, the Company first performs a qualitative assessment to determine whether it is more likely than not (> $50 \%$ likelihood) that an indefinite-lived intangible asset is impaired. If the Company concludes that this is the case, then a quantitative test for impairment must be performed. Otherwise, the Company does not need to perform a quantitative test.

In conducting the qualitative assessment, the Company analyzes growth rates for historical and projected net sales and the results of prior quantitative tests performed. Additionally, each reporting unit assesses critical areas that may impact their intangible assets or the applicable royalty rates to determine if there are factors that could indicate impairment of the asset.
If performed, the quantitative impairment test compares the fair value and carrying value of the indefinite-lived intangible asset. The fair value of indefinite-lived intangible assets is primarily determined on the basis of estimated discounted value, using the relief from royalty method (Level 3), which incorporates assumptions regarding future sales projections and discount rates. If the carrying value exceeds fair value, the indefinite-lived intangible asset is considered impaired and an impairment charge is recorded for the difference. Even if not required, the Company periodically elects to perform the quantitative test in order to confirm the qualitative assessment.

A quantitative assessment was conducted in the fourth quarter of fiscal 2017. The Company recorded no material impairment charges for indefinite-lived intangible assets for fiscal years 2017, 2016, or 2015. See additional discussion regarding impairment charges in Note D.

## Impairment of Long-Lived Assets and Definite-Lived

 Intangible Assets: Definite-lived intangible assets are amortized over their estimated useful lives. The Company reviews long-lived assets and definite-lived intangible assets for impairment annually, or more frequently when events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If impairment indicators are present and the estimated future undiscounted cash flows are less than the carrying value of the assets and any related goodwill, the carrying value is reduced to the estimated fair value. No material write-downs were recorded in fiscal years 2017, 2016, or 2015.Assets Held for Sale: The Company classifies assets as held for sale when management approves and commits to a formal plan of sale with the expectation the sale will be completed within one year. The net assets of the business held for sale are then recorded at the lower of their current carrying value or the fair market value, less costs to sell. See additional discussion regarding the Company's assets held for sale in Note E.

Employee Benefit Plans: The Company has elected to use the corridor approach to recognize expenses related to its defined benefit pension and other post-retirement benefit plans. Under the corridor approach, actuarial gains or losses resulting from experience different from that assumed and from changes in assumptions are deferred and amortized over future periods. For the defined benefit pension plans, the unrecognized gains and losses are amortized when the net gain or loss exceeds $10.0 \%$ of the greater of the projected benefit obligation or the fair value of plan assets at the beginning of the year. For the other post-retirement plans, the unrecognized gains and losses are amortized when the net gain or loss exceeds $10.0 \%$ of the accumulated pension benefit obligation at the beginning of the year. For plans with active employees, net gains or losses in excess of the corridor are amortized over the average remaining service period of participating employees expected to receive benefits under those plans. For plans with only retiree participants, net gains or losses in excess of the corridor are amortized over the average remaining life of the retirees receiving benefits under those plans.
Contingent Liabilities: The Company may be subject to investigations, legal proceedings, or claims related to the on-going operation of its business, including claims both by and against the Company. Such proceedings typically involve claims related to product liability, contract disputes, wage and hour laws, employment practices, or other actions brought by employees, consumers, competitors, or suppliers. The Company establishes accruals for its potential exposure, as appropriate, for claims against the Company when losses become probable and reasonably estimable. Where the Company is able to reasonably estimate a range of potential losses, the Company records the amount within that range which constitutes the Company's best estimate. The Company also discloses the nature of and range of loss for claims against the Company when losses are reasonably possible and material.

Foreign Currency Translation: Assets and liabilities denominated in foreign currency are translated at the current exchange rate as of the statement of financial position date, and amounts in the statement of operations are translated at the average monthly exchange rate. Translation adjustments resulting from fluctuations in exchange rates are recorded as a component of accumulated other comprehensive loss in shareholders' investment.

When calculating foreign currency translation, the Company deemed its foreign investments to be permanent in nature and has not provided for taxes on currency translation adjustments arising from converting the investment in a foreign currency to U.S. dollars.

Derivatives and Hedging Activity: The Company uses commodity and currency positions to manage its exposure to price fluctuations in those markets. The contracts are recorded at fair value on the Consolidated Statements of Financial Position within other current assets or accounts payable. Additional information on hedging activities is presented in Note H.

Equity Method Investments: The Company has a number of investments in joint ventures where its voting interests are in excess of 20 percent but not greater than 50 percent and for which there are no other indicators of control. The Company accounts for such investments under the equity method of accounting, and its underlying share of each investee's equity is reported in the Consolidated Statements of Financial Position as part of investments in and receivables from affiliates.

The Company regularly monitors and evaluates the fair value of its equity investments. If events and circumstances indicate that a decline in the fair value of these assets has occurred and is other than temporary, the Company will record a charge in equity in earnings of affiliates in the Consolidated Statements of Operations. The Company's equity investments do not have a readily determinable fair value as none of them are publicly traded. The fair values of the Company's private equity investments are determined by discounting the estimated future cash flows of each entity. These cash flow estimates include assumptions on growth rates and future currency exchange rates (Level 3). Excluding charges related to the exit from international joint venture businesses in fiscal 2015, there were no other charges on any of the Company's equity investments in fiscal years 2017, 2016, or 2015. See additional discussion regarding the Company's equity method investments in Note I.

Revenue Recognition: The Company recognizes sales when title passes upon delivery of its products to customers, net of applicable provisions for discounts, returns, and allowances. Products are delivered upon receipt of customer purchase orders with acceptable terms, including price and reasonably assured collectability.
The Company offers various sales incentives to customers and consumers. Incentives offered off-invoice include prompt pay allowances, will call allowances, spoilage allowances, and
temporary price reductions. These incentives are recognized as reductions of revenue at the time title passes. Coupons are used as an incentive for consumers to purchase various products. The coupons reduce revenues at the time they are offered, based on estimated redemption rates. Promotional contracts are performed by customers to promote the Company's products to consumers. These incentives reduce revenues at the time of performance through direct payments and accrued promotional funds. Accrued promotional funds are unpaid liabilities for promotional contracts in process or completed at the end of a quarter or fiscal year. Promotional contract accruals are based on a review of the unpaid outstanding contracts on which performance has taken place. Estimates used to determine the revenue reduction include the level of customer performance and the historical spend rate versus contracted rates.
Allowance for Doubtful Accounts: The Company estimates the allowance for doubtful accounts based on a combination of factors, including the age of its accounts receivable balances, customer history, collection experience, and current market factors. Additionally, a specific reserve may be established if the Company becomes aware of a customer's inability to meet its financial obligations.

Advertising Expenses: Advertising costs are expensed when incurred. Advertising expenses include all media advertising but exclude the costs associated with samples, demonstrations, and market research. Advertising costs for fiscal years 2017, 2016, and 2015 were $\$ 135.6$ million, $\$ 204.1$ million, and $\$ 145.3$ million, respectively.

Shipping and Handling Costs: The Company's shipping and handling expenses are included in cost of products sold.

Research and Development Expenses: Research and development costs are expensed as incurred and are included in selling, general and administrative expenses. Research and development expenses incurred for fiscal years 2017, 2016, and 2015 were $\$ 34.2$ million, $\$ 34.7$ million, and $\$ 32.0$ million, respectively.

Income Taxes: The Company records income taxes in accordance with the liability method of accounting. Deferred taxes are recognized for the estimated taxes ultimately payable or recoverable based on enacted tax law. Changes in enacted tax rates are reflected in the tax provision as they occur.

In accordance with ASC 740, Income Taxes, the Company recognizes a tax position in its financial statements when it is more likely than not that the position will be sustained upon examination based on the technical merits of the position. That position is then measured at the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement.

Employee Stock Options: The Company records stockbased compensation expense in accordance with ASC 718, Compensation - Stock Compensation. For options subject to graded vesting, the Company recognizes stock-based compensation expense ratably over the shorter of the vesting period or
requisite service period. Stock-based compensation expense for grants made to retirement-eligible employees is recognized on the date of grant.

Share Repurchases: On January 29, 2013, the Company's Board of Directors authorized the repurchase of 10.0 million shares (pre-split) of its common stock with no expiration date. The Company may purchase shares of its common stock through open market and privately negotiated transactions at prices deemed appropriate by management. On November 23, 2015, the Company's Board of Directors authorized a two-for-one split of the Company's voting common stock. As part of the Board's approval of that stock split, the number of shares remaining to be repurchased was adjusted proportionately. The timing and amount of repurchase transactions under the repurchase authorization depend on market conditions as well as corporate and regulatory considerations. During the year ended October 29, 2017, the Company repurchased a total of 2.7 million shares at an average price of $\$ 34.51$. As of October 29, 2017, the remaining share repurchase authorization under the program was 10.5 million shares (post-split).

Supplemental Cash Flow Information: Non-cash investment activities presented on the Consolidated Statements of Cash Flows primarily consist of unrealized gains or losses on the Company's rabbi trust. The noted investments are included in other assets on the Consolidated Statements of Financial Position. Changes in the value of these investments are included in the Company's net earnings and are presented in the Consolidated Statements of Operations as either interest and investment income (loss) or interest expense, as appropriate.

On March 16, 2015, the Company purchased the remaining 19.29\% ownership interest in its Shanghai Hormel Foods Corporation joint venture from the minority partner Shanghai Shangshi Meat Products Co. Ltd., resulting in $100.0 \%$ ownership of that business. The interest was purchased with $\$ 11.7$ million in cash, along with the transfer of land use rights and buildings held by the joint venture. The difference between the fair value of the consideration given and the reduction in the noncontrolling interest was recognized as an $\$ 11.9$ million reduction in additional paid-in capital attributable to the Company. The Company has continued to manufacture at the Shanghai facility by leasing the land use rights and buildings from the previous minority partner. During fiscal 2017, the Company has been transitioning its operations from this facility to the new plant in Jiaxing. Production in Shanghai is expected to end in the first quarter of fiscal 2018.

Reclassifications: Certain reclassifications of previously reported amounts have been made to conform to the current year presentation. The reclassifications had no impact on net earnings or operating cash flows as previously reported.

## Accounting Changes and Recent Accounting Pronouncements:

New Accounting Pronouncements adopted in current fiscal year
In April 2015, the Financial Accounting Standards Board (FASB) issued ASU 2015-03, Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs (Topic 835). The amendments require debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of the debt liability. The updated guidance is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years, with early adoption permitted. The Company retrospectively adopted the new provisions of this accounting standard at the beginning of fiscal 2017, and adoption did not have a material impact on its consolidated financial statements.

In May 2015, the FASB issued ASU 2015-07, Fair Value Measurement: Disclosure for Investments in Certain Entities that Calculate Net Asset Value per Share (or its Equivalent) (Topic 820). The update provides guidance on the disclosures for investments in certain entities that calculate net asset value (NAV) per share (or its equivalent). The amendments remove the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the NAV per share (or its equivalent) as a practical expedient. The updated guidance is to be applied retrospectively and is effective for annual reporting periods beginning after December 15, 2015, and interim periods within those fiscal years, with early adoption permitted. The Company adopted the new provisions of this accounting standard at the beginning of fiscal 2017, and adoption did not have a material impact on its consolidated financial statements.

In January 2017, the FASB issued ASU 2017-04, IntangiblesGoodwill and Other: Simplifying the Test for Goodwill Impairment (Topic 350). The updated guidance eliminates the second step of the two-step impairment test. The update modifies the concept of impairment from the condition that exists when the carrying amount of goodwill exceeds its implied fair value to the condition that exists when the carrying amount of a reporting unit exceeds its fair value. An impairment charge should be recorded if a reporting unit's carrying amount exceeds its fair value, limited to the amount of goodwill allocated to that reporting unit. The updated guidance is effective for fiscal years beginning after December 15, 2019, and is to be applied on a prospective basis. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The provisions of this new accounting standard were early adopted in the fourth quarter of fiscal 2017 in connection with the Company's annual impairment testing. No impairment charges resulted from the Company's quantitative impairment testing.

## New Accounting Pronouncements not yet adopted

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). This topic converges the guidance within U.S. GAAP and international financial reporting standards and supersedes ASC 605, Revenue Recognition. The new standard requires companies to recognize revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration to which the company expects to be entitled in exchange for those goods or services. The new standard will also result in enhanced disclosures about revenue, provide guidance for transactions which were not previously addressed comprehensively, and improve guidance for multiple-element arrangements. In August 2015, the FASB issued ASU 2015-14, "Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date," which defers the effective date of ASU 2014-09 by one year allowing early adoption as of the original effective date of December 15, 2016. In 2016 and 2017, the FASB issued ASU 2016-08, ASU 2016-10, ASU 2016-11, ASU 2016-12, ASU 2016-20 and ASU 2017-13 to clarify, among other things, the implementation guidance related to principal versus agent considerations, identifying performance obligations and accounting for licenses of intellectual property. The new guidance is effective for annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period, and early adoption is permitted for annual reporting periods beginning after December 15,2016 . The updated guidance is to be applied either retrospectively or by using a cumulative effect adjustment. The Company will adopt the provisions of this new accounting standard at the beginning of fiscal 2019. The Company has completed a significant portion of its detailed assessments relating to revenue streams and customer arrangements, and is focused on controls to support recognition and disclosure requirements under the new guidance. Based on the assessment to date, the Company does not expect the adoption of the new standard to have a material impact on its results of operations.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). The update requires lessees to put most leases on their balance sheets while recognizing expenses on their income statements in a manner similar to current U.S. GAAP. The guidance also eliminates current real estate-specific provisions for all entities. For lessors, the guidance modifies the classification criteria and the accounting for sales-type and direct financing leases. The updated guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. The updated guidance is to be applied using modified retrospective method and early adoption is permitted. The Company expects to adopt the provisions of this new accounting standard at the beginning of fiscal 2020, and is in the process of evaluating the impact of adoption on its consolidated financial statements and related disclosures.

In March 2016, the FASB issued ASU 2016-09, CompensationStock Compensation: Improvements to Employee Share-Based Payment Accounting (Topic 718). The update simplifies several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. The updated guidance is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2016. Early adoption is permitted in any interim or annual period, with adjustments reflected as of the beginning of the fiscal year. Accordingly, the Company will adopt the provisions of this new accounting standard at the beginning of fiscal 2018. This will result in realized excess tax benefits ("windfalls") and tax deficiencies ("shortfalls") upon exercise or vesting of stock-based awards being recorded in its Consolidated Statements of Operations instead of additional paid-in capital within its Consolidated Statements of Financial Position. In addition, realized windfalls of $\$ 29.5$ million in fiscal 2017 and $\$ 47.7$ million in fiscal 2016 will be reclassified from financing activities to operating activities in its Consolidated Statements of Cash Flows. These amounts may not necessarily be indicative of future amounts that may be recognized subsequent to the adoption of this new standard as windfall and shortfall tax benefits are dependent upon future stock prices, employee exercise behavior, and applicable tax rates. In accordance with ASU 2016-09, the Company has made the accounting policy election to continue to account for forfeitures as they occur.
In June 2016, the FASB issued ASU 2016-13, Financial Instruments - Credit Losses: Measurement of Credit Losses on Financial Instruments (Topic 958). The update provides guidance on the measurement of credit losses for most financial assets and certain other instruments that are not measured at fair value through net income. The amendments replace the current incurred loss impairment methodology with a methodology to reflect expected credit losses and requires consideration of a broader range of reasonable and supportable information to explain credit loss estimates. The updated guidance is to be applied on a modified retrospective approach and is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Early adoption is permitted for all entities for fiscal years beginning after December 15, 2018, and interim periods therein. The Company is currently assessing the timing and impact of adopting the updated provisions.

In August 2016, the FASB issued ASU 2016-15, Statement of Cash Flows - Classification of Certain Cash Receipts and Cash Payments (Topic 230). The update makes eight targeted changes to how cash receipts and cash payments are presented and classified in the statement of cash flows. The updated guidance is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2017, with early adoption permitted provided all amendments are adopted in the same period. The guidance requires application using a retrospective transition method. The Company expects to early adopt the provisions of this new accounting standard at the
beginning of fiscal 2018. The Company does not expect a material impact to the presentation of its Statement of Cash Flows as a result of adoption.
In October 2016, the FASB issued ASU 2016-16, Income Taxes - Intra-Entity Transfers of Assets Other Than Inventory (Topic 740). The updated guidance requires the recognition of the income tax consequences of an intra-entity asset transfer, other than transfers of inventory, when the transfer occurs. For intra-entity transfers of inventory, the income tax effects will continue to be deferred until the inventory has been sold to a third party. The updated guidance is effective for reporting periods beginning after December 15, 2017, with early adoption permitted only within the first interim period of a fiscal year. The guidance is required to be applied on a modified retrospective basis through a cumulative-effect adjustment directly to retained earnings as of the beginning of the period of adoption. The Company is currently assessing the timing and impact of adopting the updated provisions.

In March 2017, the FASB issued ASU 2017-07, Compensation Retirement Benefits: Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost (Topic 715). The updated guidance requires an employer to report the service cost component of net periodic pension cost and net periodic post-retirement benefit cost in the same line item or items as other compensation costs. The updated guidance also requires the other components of net periodic pension cost and net periodic post-retirement benefit cost to be presented in the income statement separately from the service cost component and outside income from operations. Additionally, only the service cost component is eligible for capitalization, when applicable. This guidance is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2017, with early adoption permitted. The updated guidance should be applied retrospectively for the presentation of the service cost component and other components of net benefit cost in the income statement and prospectively, on and after the effective date, for the capitalization of the service cost component of net benefit cost. The Company expects to adopt the provisions of this new accounting standard at the beginning of fiscal 2019 and is currently assessing the impact on its consolidated financial statements.

In August 2017, the FASB issued ASU 2017-12, Derivatives and Hedging - Targeted Improvements to Accounting for Hedging Activities (Topic 815). The updated guidance expands an entity's ability to hedge nonfinancial and financial risk components and reduce complexity in fair value hedges of interest rate risk. The guidance eliminates the requirement to separately measure and report hedge ineffectiveness and generally requires the entire change in the fair value of a hedging instrument to be presented in the same income statement line as the hedged item. The guidance also eases certain documentation and assessment requirements and modifies the accounting for components excluded from the assessment of hedge effectiveness. Entities will apply the amendments to cash flow and net investment
hedge relationships that exist on the date of adoption using a modified retrospective approach. The presentation and disclosure requirements apply prospectively. The updated guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those years. Early adoption is permitted in any interim or annual period. The Company is currently assessing the timing and impact of adopting the updated provisions.

Any other recently issued accounting standards or pronouncements not disclosed above have been excluded as they either are not relevant to the Company, or they are not expected to have a material effect on its business practices, financial condition, results of operations, or disclosures.

## Note B

## Acquisitions

On August 22, 2017, the Company acquired Cidade do Sol (Ceratti) for a preliminary purchase price of approximately $\$ 103.5$ million, subject to customary working capital adjustments. The transaction was funded by the Company with cash on hand. The Company has completed a preliminary allocation of the fair value of Ceratti. Allocations are based on the acquisition method of accounting and in-process third party valuation appraisals. Refer to Note $D$ for preliminary amounts assigned to goodwill and intangible assets.
Ceratti is a growing, branded, value-added meats company in Brazil offering more than 70 products in 15 categories including authentic meats such as mortadella, sausage, and salami for Brazilian retail and foodservice markets under the popular Cerattio brand. The acquisition of the Ceratti ${ }^{\ominus}$ brand allows the Company to establish a full in-country presence in the fast-growing Brazilian market with a premium brand.

Operating results for this acquisition have been included in the Company's Consolidated Statements of Operations from the date of acquisition and are reflected in the International \& Other segment.
On August 16, 2017, the Company acquired Fontanini Italian Meats and Sausages (Fontanini), a branded foodservice business, from Capitol Wholesale Meats, Inc. for a preliminary purchase price of $\$ 427.9$ million, subject to customary working capital adjustments. The transaction provides a cash flow benefit resulting from the amortization of the tax basis of assets, the net present value of which is approximately $\$ 90.0$ million. The transaction was funded by the Company with cash on hand and by utilizing short-term financing. The Company has completed a preliminary allocation of the fair value of Fontanini.

Allocations are based on the acquisition method of accounting and in-process third party valuation appraisals. Refer to Note $D$ for preliminary amounts assigned to goodwill and intangible assets.

Fontanini specializes in authentic Italian meats and sausages, as well as a variety of other premium meat products including pizza toppings and meatballs and allows the Company to expand the foodservice business.

Operating results for this acquisition have been included in the Company's Consolidated Statements of Operations from the date of acquisition and are reflected in the Refrigerated Foods segment.
On May 26, 2016, the Company acquired Justin's, LLC (Justin's) of Boulder, Colorado, for a final purchase price of $\$ 280.9$ million. The transaction provides a cash flow benefit resulting from the amortization of the tax basis of assets, the net present value of which is approximately $\$ 70.0$ million. The purchase price was funded by the Company with cash on hand and by utilizing short-term financing. Primary assets acquired include goodwill of $\$ 186.4$ million and intangibles of $\$ 89.9$ million.

Justin's is a pioneer in nut butter-based snacking and this acquisition allows the Company to enhance its presence in the specialty natural and organic nut butter category, complementing Skippy peanut butter products.
Operating results for this acquisition are included in the Company's Consolidated Statements of Operations from the date of acquisition and are reflected in the Grocery Products segment.

## Note C

## Inventories

Principal components of inventories are:

| (in thousands) | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 |
| :--- | ---: | ---: |
| Finished products | $\mathbf{\$ 5 1 1 , 7 8 9}$ | $\$ 553,634$ |
| Raw materials and work-in-process | $\mathbf{2 3 7 , 9 0 3}$ | 253,662 |
| Materials and supplies | $\mathbf{1 7 1 , 3 3 0}$ | 178,387 |
| Total | $\mathbf{\$ 9 2 1 , 0 2 2}$ | $\$ 985,683$ |

## Note D

## Goodwill and Intangible Assets

The changes in the carrying amount of goodwill for the fiscal years ended October 29, 2017, and October 30, 2016, are presented in the table below. Additions relate to the acquisitions of Fontanini on August 16, 2017, and Ceratti on August 22, 2017, for fiscal 2017 and the acquisition of Justin's on May 26, 2016, for fiscal 2016. The reductions during fiscal years 2017 and 2016 are due to the sale of Farmer John on January 3, 2017, and DCB on May 9, 2016. See additional discussion regarding the Company's assets held for sale in Note E. Purchase adjustments in fiscal 2016 are related to the Applegate and CytoSport acquisitions.

| (in thousands) | Grocery <br> Products | Refrigerated <br> Foods | Jennie-O <br> Turkey Store | Specialty <br> Foods | International <br> \& Other | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Balance as of October 25, 2015 | $\$ 322,421$ | $\$ 584,684$ | $\$ 203,214$ | $\$ 424,907$ | $\$ 164,258$ | $\$ 1,699,484$ |
| Goodwill acquired | 186,379 | - | - | - | - | 186,379 |
| Purchase adjustments | - | $(241)$ | - | - | - | $(241)$ |
| Goodwill sold | - | - | - | $(50,134)$ | - | $(50,134)$ |
| Impairment charge | - | - | - | $(991)$ | - | $(991)$ |
| Balance as of October 30, 2016 | $\$ 508,800$ | $\$ 584,443$ | $\$ 203,214$ | $\$ 373,782$ | $\$ 164,258$ | $\$ 1,834,497$ |
| Goodwill acquired | - | $\mathbf{2 2 3 , 0 8 2}$ | - | - | $\mathbf{7 4 , 0 6 0}$ | $\mathbf{2 9 7 , 1 4 2}$ |
| Goodwill sold | - | $\mathbf{( 1 1 , 8 2 6 )}$ | - | - | - | $\mathbf{( 1 1 , 8 2 6 )}$ |
| Balance as of October $\mathbf{2 9 , ~ 2 0 1 7 ~}$ | $\mathbf{\$ 5 0 8 , 8 0 0}$ | $\mathbf{\$ 7 9 5 , 6 9 9}$ | $\mathbf{\$ 2 0 3 , 2 1 4}$ | $\mathbf{\$ 3 7 3 , 7 8 2}$ | $\mathbf{\$ 2 3 8 , 3 1 8}$ | $\mathbf{\$ 2 , 1 1 9 , 8 1 3}$ |

The gross carrying amount and accumulated amortization for definite-lived intangible assets are presented in the table below. In fiscal 2017, the preliminary valuations for customer relationships of $\$ 20.5$ million were acquired related to Ceratti and $\$ 10.0$ million were acquired related to Fontanini. In fiscal 2016, customer relationships of $\$ 5.8$ million and non-compete agreements of $\$ 1.4$ million were acquired related to Justin's. Once fully amortized, the definite-lived intangible assets are removed from the table.

| (in thousands) | October 29, 2017 |  |  | October 30, 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross Carrying Amount | Accumulated Amortization | WeightedAvg Life (in Years) | Gross <br> Carrying <br> Amount | Accumulated Amortization | WeightedAvg Life (in Years) |
| Customer lists/relationships | \$115,940 | \$ 25,973 ) | 12.3 | \$88,240 | \$ $(20,737)$ | 12.2 |
| Formulas and recipes | 1,950 | $(1,950)$ | 10.0 | 1,950 | $(1,796)$ | 10.0 |
| Other intangibles | 3,100 | $(2,044)$ | 5.8 | 3,520 | $(1,677)$ | 6.3 |
| Total | \$120,990 | \$(29,967) | 12.1 | \$93,710 | \$(24,210) | 11.9 |

Amortization expense for the last three fiscal years was as follows:

| (in millions) |  |
| :--- | ---: |
| $\mathbf{2 0 1 7}$ | $\mathbf{\$ 8 . 4}$ |
| 2016 | 8.4 |
| 2015 | 8.1 |

Estimated annual amortization expense for the five fiscal years after October 29, 2017, is as follows:

| (in millions) |  |
| :--- | ---: |
| 2018 | $\$ 9.8$ |
| 2019 | 9.7 |
| 2020 | 9.6 |
| 2021 | 9.7 |
| 2022 | 9.4 |

The carrying amounts for indefinite-lived intangible assets are in the following table. The increases represent the fair value of tradenames acquired with Ceratti of $\$ 15.8$ million and Fontanini of $\$ 100.4$ million in fiscal 2017.

| (in thousands) | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 |
| :--- | ---: | ---: |
| Brands/tradenames/trademarks | $\mathbf{\$ 9 3 5 , 8 0 7}$ | $\$ 825,774$ |
| Other intangibles | $\mathbf{1 8 4}$ | 7,984 |
| Total | $\mathbf{\$ 9 3 5 , 9 9 1}$ | $\$ 833,758$ |

During the fourth quarter of fiscal years 2017, 2016, and 2015, the Company completed the required annual impairment tests of indefinite-lived intangible assets and goodwill, with no impairment indicated other than for the Company's DCB assets divested during fiscal 2016. See additional discussion regarding the Company's assets held for sale in Note E. Useful lives of intangible assets were also reviewed during this process, with no changes identified.

## Note E

## Assets Held for Sale

At the end of fiscal 2016, the Company was actively marketing Clougherty Packing, LLC, parent company of Farmer John and Saag's Specialty Meats, along with PFFJ, LLC, farm operations in California, Arizona, and Wyoming (Farmer John). Through this process, the Company identified the specific assets and liabilities to be sold and allocated goodwill based on the relative fair values of the assets held for sale and the assets that would be retained by the Company. In November 2016, the Company entered into an agreement for the sale and the transaction closed on January 3, 2017. The purchase price was $\$ 145$ million in cash. The assets held for sale were reported within the Company's Refrigerated Foods segment. The assets held for sale were not material to the Company's annual net sales, net earnings, or earnings per share.

Amounts classified as assets and liabilities held for sale on October 30, 2016, were presented on the Company's Consolidated Statement of Financial Position within their respective accounts, and include the following:

| Assets held for sale (in thousands) |  |  |  |
| :--- | ---: | :---: | :---: |
| Current assets | $\mathbf{\$ 8 0 , 8 6 1}$ |  |  |
| Goodwill | $\mathbf{1 2 , 7 0 3}$ |  |  |
| Intangibles | $\mathbf{1 4 , 3 2 1}$ |  |  |
| Property, plant and equipment | $\mathbf{7 4 , 8 1 2}$ |  |  |
| Total assets held for sale |  |  |  |
| Liabilities held for sale (in thousands) |  |  |  |
| Total current liabilities held for sale |  |  |  |

In fiscal 2015, the Company began actively marketing a portion of DCB. Through this process, the Company identified the specific assets and liabilities to be sold and allocated goodwill based on the relative fair values of the assets held for sale and the assets that will be retained by the Company. In the second quarter of fiscal 2016, the Company entered into an agreement for the sale and recorded a $\$ 1.0$ million impairment charge based on the valuation of the assets as implied by the agreedupon sales price. During the fourth quarter of fiscal 2015, a $\$ 21.5$ million goodwill impairment charge was recorded for the portion of $D C B$ held for sale. The fair value of the net assets to be sold was determined using Level 2 inputs utilizing a market participant bid along with internal valuations of the business. The impairment charge was recorded on the Company's Consolidated Statements of Operations on the line item "Goodwill impairment charge." The transaction closed on May 9, 2016, resulting in proceeds, net of selling costs, of a closing price of $\$ 110.1$ million. DCB was reported within the Company's Specialty Foods segment. DCB provided approximately $\$ 256$ million of net sales in fiscal 2015. Net earnings and earnings per share were not material to the consolidated Company.

Amounts classified as assets and liabilities held for sale on October 25, 2015 were presented on the Company's Consolidated Statement of Financial Position within their respective accounts, and include the following:

| Assets held for sale (in thousands) |  |
| :--- | ---: |
| Current assets | $\$ 26,057$ |
| Goodwill | 51,811 |
| Intangibles | 5,389 |
| Property, plant and equipment | 31,678 |
| Total assets held for sale | $\$ 114,935$ |
|  |  |
| Liabilities held for sale (in thousands) | $\$$ |
| Total current liabilities held for sale | 3,191 |

## Note F

## Long-term Debt and Other Borrowing Arrangements

Long-term debt consists of:

| (in thousands) | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 |
| :--- | ---: | ---: |
| Senior unsecured notes, with interest <br> at 4.125\%, interest due semi-annually <br> through April 2021 maturity date | $\mathbf{\$ 2 5 0 , 0 0 0}$ | $\$ 250,000$ <br> Less: current maturities |
| - $\quad$ - | - |  |

The Company has a $\$ 400.0$ million unsecured revolving line of credit which was extended by one year during fiscal 2016 at the Company's discretion and matures in June 2021. The unsecured revolving line of credit bears interest at a variable rate based on LIBOR, and a fixed fee is paid for the availability of this credit line. As of October 29, 2017, and October 30, 2016, the Company had no outstanding draws from this line of credit.

The Company had a $\$ 300.0$ million term loan facility which expired in December 2016.

The Company is required by certain covenants in its debt agreements to maintain specified levels of financial ratios and financial position. At the end of the current fiscal year, the Company was in compliance with all of these covenants.

Total interest paid in the last three fiscal years is as follows:

| (in millions) |  |
| :--- | ---: |
| $\mathbf{2 0 1 7}$ | $\mathbf{\$ 1 2 . 7}$ |
| 2016 | 12.9 |
| 2015 | 13.1 |

## Note G

## Pension and Other Post-retirement Benefits

The Company has several defined benefit plans and defined contribution plans covering most employees. Benefits for defined benefit pension plans covering hourly employees are provided based on stated amounts for each year of service, while plan benefits covering salaried employees are based on final average compensation. In fiscal 2011, an amendment was enacted for a defined benefit plan which included a change in the pension formula effective January 1, 2017. The amended formula remains a defined benefit formula, but bases the accrued
benefit credit on age and service and defines the benefit as a lump sum. Effective October 31, 2016, the 401(k) match for these participants was increased. Total costs associated with the Company's defined contribution benefit plans in fiscal years 2017, 2016, and 2015 were $\$ 45.2$ million, $\$ 33.5$ million, and $\$ 31.7$ million, respectively.

Certain groups of employees are eligible for post-retirement health or welfare benefits. Benefits for retired employees vary for each group depending on respective retirement dates and applicable plan coverage in effect. Contribution requirements for retired employees are governed by the Retiree Health Care Payment Program and may change each year as the cost to provide coverage is determined.

Net periodic cost of defined benefit plans included the following:

| (in thousands) | Pension Benefits |  |  | Post-retirement Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2015 | 2017 | 2016 | 2015 |
| Service cost | \$ 30,256 | \$ 26,951 | \$ 28,795 | \$ 1,106 | \$ 1,297 | \$ 1,795 |
| Interest cost | 54,263 | 55,728 | 52,522 | 11,630 | 13,346 | 13,479 |
| Expected return on plan assets | $(90,936)$ | $(88,681)$ | $(88,792)$ | - | - | - |
| Amortization of prior service cost | $(3,000)$ | $(4,120)$ | $(4,878)$ | $(4,274)$ | $(4,282)$ | $(1,337)$ |
| Recognized actuarial loss (gain) | 26,166 | 20,318 | 18,476 | 2,424 | 1,617 | (2) |
| Curtailment (gain) charge | - | $(4,438)$ | - | - | - | - |
| Net periodic cost | \$ 16,749 | \$ 5,758 | \$ 6,123 | \$10,886 | \$11,978 | \$13,935 |

Actuarial gains and losses and any adjustments resulting from plan amendments are deferred and amortized to expense over periods ranging from 9-23 years for pension benefits and 5-19 years for post-retirement benefits. The following amounts have not been recognized in net periodic pension cost and are included in accumulated other comprehensive loss:

| (in thousands) | Pension Benefits |  | Post-retirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
| Unrecognized prior service credit Unrecognized actuarial losses | $\begin{array}{r} \$ 10,565 \\ (380,114) \end{array}$ | $\begin{array}{r} \$ \quad 17,049 \\ (464,091) \end{array}$ | $\begin{gathered} \$ 4,585 \\ (30,857) \end{gathered}$ | $\begin{array}{r} \$ 13,845 \\ (44,258) \end{array}$ |

The following amounts are expected to be recognized in net periodic benefit expense in fiscal 2018:

|  | Pension <br> Benefits | Post- <br> retirement <br> Benefits |
| :--- | :---: | :---: |
| (in thousands) | $\$(2,468)$ | $\$(2,842)$ |
| Amortized prior service credit | 18,165 | 179 |

The following is a reconciliation of the beginning and ending balances of the benefit obligation, the fair value of plan assets, and the funded status of the plans as of the October 29, 2017, and the October 30, 2016, measurement dates:

| (in thousands) | Pension Benefits |  | Post-retirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
| Change in benefit obligation |  |  |  |  |
| Benefit obligation at beginning of year | \$1,394,870 | \$1,248,209 | \$317,472 | \$334,544 |
| Service cost | 30,256 | 26,951 | 1,106 | 1,297 |
| Interest cost | 54,263 | 55,728 | 11,630 | 13,346 |
| Actuarial loss (gain) | 35,379 | 112,208 | $(10,977)$ | 5,285 |
| Plan amendments | 3,483 | 6,884 | 4,986 | $(15,283)$ |
| Curtailment (gain) loss | - | (674) | - | - |
| Participant contributions | - | - | 2,661 | 2,959 |
| Medicare Part D subsidy | - | - | 1,355 | 2,090 |
| Benefits paid | $(58,153)$ | $(54,436)$ | $(23,550)$ | $(26,766)$ |
| Benefit obligation at end of year | \$1,460,098 | \$1,394,870 | \$304,683 | \$317,472 |


| (in thousands) | Pension Benefits |  | Post-retirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
| Change in plan assets |  |  |  |  |
| Fair value of plan assets at beginning of year | \$1,232,626 | \$1,179,777 | \$ | \$ |
| Actual return on plan assets | 184,126 | 76,756 | - | - |
| Participant contributions | - | - | 2,661 | 2,959 |
| Employer contributions | 21,354 | 30,529 | 20,889 | 23,807 |
| Benefits paid | $(58,153)$ | $(54,436)$ | $(23,550)$ | $(26,766)$ |
| Fair value of plan assets at end of year | \$1,379,953 | \$1,232,626 | \$ - | \$ - |
| Funded status at end of year | \$ $(80,145)$ | \$ (162,244) | \$(304,683) | \$(317,472) |

Amounts recognized in the Consolidated Statements of Financial Position as of October 29, 2017, and October 30, 2016, are as follows:

| (in thousands) | Pension Benefits |  | Post-retirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
| Pension assets | \$ 171,990 | \$ 68,901 | \$ | \$ |
| Employee-related expenses | $(5,957)$ | $(5,425)$ | $(20,612)$ | $(20,836)$ |
| Pension and post-retirement benefits | $(246,178)$ | $(225,720)$ | $(284,071)$ | $(296,636)$ |
| Net amount recognized | \$ $(80,145)$ | \$(162,244) | \$(304,683) | \$(317,472) |

The accumulated benefit obligation for all pension plans was $\$ 1.4$ billion as of October 29, 2017, and $\$ 1.4$ billion as of October 30, 2016. The following table provides information for pension plans with accumulated benefit obligations in excess of plan assets:

| (in thousands) | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Projected benefit obligation | $\mathbf{\$ 2 5 2 , 1 3 6}$ | $\$ 231,145$ |
| Accumulated benefit obligation | $\mathbf{2 4 7 , 6 8 7}$ | 225,364 |
| Fair value of plan assets | $\mathbf{-}$ | - |

Weighted-average assumptions used to determine benefit obligations are as follows:

|  | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | :--- | :---: |
| Discount rate <br> Rate of future compensation increase <br> (for plans that base benefits on final <br> compensation level) | $\mathbf{3 . 9 1 \%}$ | $3.94 \%$ |

Weighted-average assumptions used to determine net periodic benefit costs are as follows:

|  | $\mathbf{2 0 1 7}$ | 2016 | 2015 |
| :--- | :--- | :--- | :--- |
| Discount rate <br> Rate of future compensation <br> increase (for plans that <br> base benefits on final <br> compensation level) | $\mathbf{3 . 9 4 \%}$ | $4.50 \%$ | $4.31 \%$ |
| Expected long-term return <br> on plan assets | $\mathbf{3 . 9 6 \%}$ | $3.92 \%$ | $3.94 \%$ |

The expected long-term rate of return on plan assets is based on fair value and is developed in consultation with outside advisors. A range is determined based on the composition of the asset portfolio, historical long-term rates of return, and estimates of future performance.

For measurement purposes, an $8.0 \%$ annual rate of increase in the per capita cost of covered health care benefits for pre-Medicare and post-Medicare retirees' coverage is assumed for 2018. The pre-Medicare and post-Medicare rate is assumed to decrease to $5.0 \%$ for 2023, and remain steady thereafter.

The assumed discount rate, expected long-term rate of return on plan assets, rate of future compensation increase, and health care cost trend rate have a significant impact on the amounts reported for the benefit plans. A one-percentage-point change in these rates would have the following effects:

| (in thousands) | 1-Percentage-Point |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Expense |  | Benefit Obligation |  |
|  | Increase | Decrease | Increase | Decrease |
| Pension benefits |  |  |  |  |
| Discount rate | \$ $(13,582)$ | \$17,240 | \$(188,947) | \$238,709 |
| Expected long-term rate of return on plan assets | $(13,574)$ | 13,574 | - | - |
| Rate of future compensation increase | 3,521 | $(3,102)$ | 3,131 | $(2,774)$ |
| Post-retirement benefits |  |  |  |  |
| Discount rate | \$ 1,183 | \$ 4,414 | \$ $(28,891)$ | \$ 34,829 |
| Health care cost trend rate | 1,386 | $(1,187)$ | 31,157 | $(26,649)$ |

The Company's funding policy is to make annual contributions of not less than the minimum required by applicable regulations. Based on the October 29, 2017, measurement date, the Company anticipates making contributions of $\$ 15.5$ million to fund the pension plans during fiscal 2018. The Company also expects to make contributions of $\$ 27.1$ million during fiscal 2018 that represent benefit payments for unfunded plans.

Benefits expected to be paid over the next ten fiscal years are as follows:

|  | Pension <br> Benefits | Post- <br> retirement <br> Benefits |
| :--- | ---: | ---: |
| 2018 | $\$ 60,374$ | $\$ 21,003$ |
| 2019 | 62,903 | 21,038 |
| 2020 | 65,920 | 20,813 |
| 2021 | 68,794 | 20,779 |
| 2022 | 71,836 | 20,664 |
| $2023-2027$ | 414,167 | 97,888 |

Post-retirement benefits are net of expected federal subsidy receipts related to prescription drug benefits granted under the Medicare Prescription Drug, Improvement and Modernization Act of 2003, which are estimated to be $\$ 0.6$ million per year through 2027.

The actual and target weighted-average asset allocations for the Company's pension plan assets as of the plan measurement date are as follows:

| Asset Category | 2017 |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Actual \% | Target Range \% | Actual \% | Target Range \% |
| Large capitalization equity | 22.1 | 12-22 | 21.7 | 12-22 |
| Small capitalization equity | 5.4 | 3-13 | 5.2 | 3-13 |
| International equity | 15.1 | 10-20 | 13.7 | 10-20 |
| Global equity | 12.0 | 5-20 | 10.5 | 5-20 |
| Private equity | 5.4 | 0-15 | 5.5 | 0-15 |
| Total equity securities | 60.0 | 50-75 | 56.6 | 50-75 |
| Fixed income | 33.5 | 25-45 | 36.4 | 25-45 |
| Real estate | 5.0 | 0-10 | 5.0 | 0-10 |
| Cash and cash equivalents | 1.5 | - | 2.0 | - |

Target allocations are established in consultation with outside advisors through the use of asset-liability modeling to attempt to match the duration of the plan assets with the duration of the Company's projected benefit liability. The asset allocation strategy attempts to minimize the long-term cost of pension benefits, reduce the volatility of pension expense, and achieve a healthy funded status for the plans.

The following tables show the categories of defined benefit pension plan assets and the level under which fair values were determined in the fair value hierarchy. Assets measured at fair value using the net asset value (NAV) per share practical expedient are not required to be classified in the fair value hierarchy. These amounts are provided to permit reconciliation to the total fair value of plan assets.

| (in thousands) | Fair Value Measurements as of October 29, 2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Plan assets in fair value hierarchy |  |  |  |  |
| Cash equivalents ${ }^{(1)}$ | \$ 21,653 | \$ 21,653 | \$ | \$ |
| Large capitalization equity ${ }^{(2)}$ |  |  |  |  |
| Domestic | 189,536 | 189,536 | - | - |
| Foreign | 47,069 | 47,069 | - | - |
| Small capitalization equity ${ }^{(3)}$ |  |  |  |  |
| Domestic | 64,448 | 64,448 | - | - |
| Foreign | 9,486 | 9,486 | - | - |
| Private equity ${ }^{(4)}$ |  |  |  |  |
| Domestic | 53,652 | - | - | 53,652 |
| International | 20,552 | - | - | 20,552 |
| Fixed income ${ }^{(5)}$ |  |  |  |  |
| US government issues | 159,690 | 154,977 | 4,713 | - |
| Municipal issues | 21,002 | - | 21,002 | - |
| Corporate issues - domestic | 228,753 | - | 228,753 | - |
| Corporate issues - foreign | 52,610 | - | 52,610 | - |
| Plan assets in fair value hierarchy | \$ 868,451 | \$487,169 | \$307,078 | \$74,204 |
| Plan assets at net asset value |  |  |  |  |
| Large capitalization equity - domestic ${ }^{(6)}$ | \$ 68,579 |  |  |  |
| International equity - mutual fund ${ }^{(7)}$ | 123,608 |  |  |  |
| International equity - collective trust ${ }^{(8)}$ | 85,317 |  |  |  |
| Global equity - mutual fund ${ }^{(9)}$ | 165,138 |  |  |  |
| Real estate - domestic ${ }^{(10)}$ | 68,860 |  |  |  |
| Plan assets at net asset value | \$ 511,502 |  |  |  |
| Total plan assets at fair value | \$1,379,953 |  |  |  |


| (in thousands) | Fair Value Measurements as of October 30, 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total Fair Value |  | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other <br> Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Plan assets in fair value hierarchy |  |  |  |  |  |
| Cash equivalents ${ }^{(1)}$ | \$ | 24,412 | \$ 24,412 | \$ | \$ |
| Large capitalization equity ${ }^{(2)}$ |  |  |  |  |  |
| Domestic |  | 156,495 | 156,495 | - | - |
| Foreign |  | 32,795 | 32,795 | - | - |
| Small capitalization equity ${ }^{(3)}$ |  |  |  |  |  |
| Domestic |  | 52,599 | 52,599 | - | - |
| Foreign |  | 11,173 | 11,173 | - | - |
| Private equity ${ }^{(4)}$ |  |  |  |  |  |
| Domestic |  | 54,613 | - | - | 54,613 |
| International |  | 13,489 | - | - | 13,489 |
| Fixed income ${ }^{(5)}$ |  |  |  |  |  |
| US government issues |  | 153,333 | 126,673 | 26,660 | - |
| Municipal issues |  | 21,451 | - | 21,451 | - |
| Corporate issues - domestic |  | 224,963 | - | 224,963 | - |
| Corporate issues - foreign |  | 48,328 | - | 48,328 | - |
| Plan assets in fair value hierarchy |  | 793,651 | \$404,147 | \$321,402 | \$68,102 |
| Plan assets at net asset value |  |  |  |  |  |
| Large capitalization equity - domestic ${ }^{(6)}$ |  | 78,138 |  |  |  |
| International equity - mutual fund ${ }^{(7)}$ |  | 99,635 |  |  |  |
| International equity - collective trust ${ }^{(8)}$ |  | 69,184 |  |  |  |
| Global equity - mutual fund ${ }^{(9)}$ |  | 129,014 |  |  |  |
| Real estate - domestic ${ }^{(10)}$ |  | 63,004 |  |  |  |
| Plan assets at net asset value |  | 438,975 |  |  |  |
| Total plan assets at fair value |  | ,232,626 |  |  |  |

The following is a description of the valuation methodologies used for instruments measured at fair value, including the general classification of such instruments:
${ }^{(1)}$ Cash Equivalents: These Level 1 investments consist primarily of highly liquid money market mutual funds traded in active markets.
${ }^{(2)}$ Large Capitalization Equity: The Level 1 investments include a mix of predominately U.S. common stocks and foreign common stocks, which are valued at the closing price reported on the active market in which the individual securities are traded.
${ }^{(3)}$ Small Capitalization Equity: The Level 1 investments include a mix of predominately U.S. common stocks and foreign common stocks, which are valued at the closing price reported on the active market in which the individual securities are traded.
${ }^{(4)}$ Private Equity: These Level 3 investments consist of various collective investment funds, which are managed by a third party, invested in a well-diversified portfolio of equity investments from top performing, high quality firms focused on U.S. and foreign small to mid-markets, venture capitalists, and entrepreneurs with a concentration in areas of innovation. Investment strategies include buyouts, growth capital, buildups, and distressed, as well as early stages of company development mainly in the U.S. The fair value of the units for these investments is based on the fair value of the underlying investments and the NAV can be calculated for these funds.
${ }^{(5)}$ Fixed Income: The Level 1 investments include U.S. Treasury bonds and notes, which are valued at the closing price reported on the active market in which the individual securities are traded. The Level 2 investments consist principally of U.S. government securities, which are valued daily using institutional bond quote sources and mortgage-backed securities pricing sources and municipal, domestic, and foreign securities, which are valued daily using institutional bond quote sources.
${ }^{(6)}$ Large Capitalization Equity - Domestic: The collective investment is valued at the publicly available NAV of shares held by the Master Trust at year end. The investment objective is to maintain a portfolio of equity securities that approximate the weighted total rate of return within the Standard \& Poor's 500 stock index. There are no restrictions on redemptions.
${ }^{(7)}$ International Equity - Mutual Funds: The mutual funds are valued at the publicly available NAV of shares held by the Master Trust at year end. The investment seeks long term growth of principal and income by investing in medium to large well established companies. There are no restrictions on redemptions.
${ }^{(8)}$ International Equity - Collective Trust: The collective investment funds are valued at the NAV of shares held by the Master Trust at year end. The investment objective of this fund is to generate a long term return through investments in quoted international equities. Redemptions can be made on a monthly basis as of the first business day of each month.
${ }^{(9)}$ Global Equity - Mutual Fund: This investment includes an open-ended mutual fund consisting of a mix of U.S. common stocks and foreign common stocks, which is valued at the publicly available NAV of shares held by the Master Trust at year end. The investment strategy is to obtain long term capital appreciation by focusing on companies generating above average earnings growth and are leading growth businesses in the marketplace. There are no restrictions on redemptions.
${ }^{(10)}$ Real Estate: These investments include ownership in open-ended real estate funds, which manage diversified portfolios of commercial properties within the office, residential, retail, and industrial property sectors. Investment strategies aim to acquire, own, hold, or dispose of investments with the goal of achieving current income and/or capital appreciation. The real estate investments are valued at the NAV of shares held by the Master Trust. Requests to redeem shares are granted on a quarterly basis with either 45 or 90 days advance notice, subject to availability of cash.

A reconciliation of the beginning and ending balance of the investments measured at fair value using significant unobservable inputs (Level 3) is as follows:

| (in thousands) | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Beginning balance | $\mathbf{\$ 6 8 , 1 0 2}$ | $\$ 71,775$ |
| Purchases, issuances, and |  |  |
| settlements (net) | $\mathbf{( 8 , 6 3 0 )}$ | $(7,109)$ |
| Unrealized (losses) gains | $\mathbf{( 2 , 2 5 1 )}$ | $(6,903)$ |
| Realized gains | $\mathbf{1 5 , 5 6 0}$ | 4,276 |
| Interest and dividend income | $\mathbf{1 , 4 2 3}$ | 6,063 |
| Ending balance | $\mathbf{\$ 7 4 , 2 0 4}$ | $\$ 68,102$ |

The Company has commitments totaling $\$ 125.0$ million for the private equity investments within the pension plans. The unfunded private equity commitment balance for each investment category as of October 29, 2017, and October 30, 2016 is as follows:

| (in thousands) | $\mathbf{2 0 1 7}$ | 2016 |
| :--- | ---: | ---: |
| Domestic equity | $\mathbf{\$ 1 , 5 8 5}$ | $\$ 4,696$ |
| International equity | $\mathbf{4 1 , 0 7 6}$ | 7,873 |
| Unfunded commitment balance | $\mathbf{\$ 4 2 , 6 6 1}$ | $\$ 12,569$ |

Funding for future private equity capital calls will come from existing pension plan asset investments and not from additional cash contributions into the Company's pension plans.

## Note H

## Derivatives and Hedging

The Company uses hedging programs to manage price risk associated with commodity purchases. These programs utilize futures contracts to manage the Company's exposure to price fluctuations in the commodities markets. The Company has determined its designated hedging programs to be highly effective in offsetting the changes in fair value or cash flows generated by the items hedged.

Cash Flow Hedges: The Company utilizes corn and lean hog futures to offset price fluctuations in the Company's future direct grain and hog purchases. The financial instruments are designated and accounted for as cash flow hedges, and the Company measures the effectiveness of the hedges at least quarterly. Effective gains or losses related to these cash flow hedges are reported in accumulated other comprehensive loss (AOCL) and reclassified into earnings, through cost of products sold, in the period or periods in which the hedged transactions affect earnings. Any gains or losses related to hedge ineffectiveness are recognized in the current period cost of products sold. The Company typically does not hedge its grain exposure beyond the next two upcoming fiscal years and its hog exposure beyond
the next fiscal year. As of October 29, 2017, and October 30, 2016, the Company had the following outstanding commodity futures contracts that were entered into to hedge forecasted purchases:

| Commodity | Volume |  |
| :--- | ---: | ---: |
|  | October 29, 2017 | October 30, 2016 |
| Corn | $\mathbf{1 1 . 5}$ million bushels | 22.4 million bushels |
| Lean hogs | $\mathbf{0 . 3}$ million cwt | - |

As of October 29, 2017, the Company has included in AOCL hedging gains of $\$ 1.8$ million (before tax) relating to its positions, compared to gains of $\$ 9.2$ million (before tax) as of October 30, 2016. The Company expects to recognize the majority of these gains over the next 12 months.

Fair Value Hedges: The Company utilizes futures to minimize the price risk assumed when fixed forward priced contracts are offered to the Company's commodity suppliers. The intent of the program is to make the forward priced commodities cost nearly the same as cash market purchases at the date of delivery. The futures contracts are designated and accounted for as fair value hedges, and the Company measures the effectiveness of the hedges at least quarterly. Changes in the fair value of the futures contracts, along with the gain or loss on the hedged purchase commitment, are marked-to-market through earnings and are recorded on the Consolidated Statement of Financial Position as a current asset and liability, respectively. Effective gains or losses related to these fair value hedges are recognized through cost of products sold in the period or periods in which the hedged transactions affect earnings. Any gains or losses related to hedge ineffectiveness are recognized in the current period cost of products sold. As of October 29, 2017, and October 30, 2016, the Company had the following outstanding commodity futures contracts designated as fair value hedges:

| Commodity | Volume |  |
| :--- | ---: | ---: |
|  | October 29, 2017 | October 30, 2016 |
| Corn | $\mathbf{4 . 1}$ million bushels | 3.6 million bushels |
| Lean hogs | $\mathbf{0 . 4}$ million cwt | 0.2 million cwt |

Other Derivatives: The Company holds certain futures and options contract positions as part of a merchandising program and to manage the Company's exposure to fluctuations in commodity markets. The Company has not applied hedge accounting to these positions.

As of October 29, 2017, and October 30, 2016, the Company had the following outstanding futures and options contracts related to these programs:

| Commodity | Volume |  |
| :--- | ---: | ---: |
|  | October 29, 2017 | October 30, 2016 |
| Corn | $\mathbf{-}$ | 4.0 million bushels |
| Soybean meal | - | 11,000 tons |

Fair Values: The fair values of the Company's derivative instruments as of October 29, 2017, and October 30, 2016, were as follows:

|  |  | Fair Value ${ }^{(1)}$ |  |
| :---: | :---: | :---: | :---: |
| (in thousands) | Location on Consolidated Statements of Financial Position | October 29, 2017 | $\begin{gathered} \text { October } 30 \\ 2016 \end{gathered}$ |
| Asset derivatives |  |  |  |
| Derivatives designated as hedges |  |  |  |
| Commodity contracts | Other current assets | \$326 | \$(194) |
| Derivatives not designated as hedges |  |  |  |
| Commodity contracts | Other current assets | - | 144 |
| Total asset derivatives |  | \$326 | \$ (50) |

${ }^{(1)}$ Amounts represent the gross fair value of derivative assets and liabilities. The Company nets the derivative assets and liabilities for each of its hedging programs, including cash collateral, when a master netting arrangement exists between the Company and the counterparty to the derivative contract. The amount or timing of cash collateral balances may impact the classification of the derivative in the Consolidated Statement of Financial Position. See Note M "Fair Value Measurements" for a discussion of these net amounts as reported in the Consolidated Statements of Financial Position.

Derivative Gains and Losses: Gains or losses (before tax, in thousands) related to the Company's derivative instruments for the fiscal years ended October 29, 2017, and October 30, 2016, were as follows:

| Cash Flow Hedges | Gain/(Loss) Recognized in AOCL <br> (Effective Portion) ${ }^{(1)}$ |  | Location on Consolidated Statements of Operations | Gain/(Loss) Reclassified from AOCL into Earnings (Effective Portion) ${ }^{(1)}$ |  | Gain/(Loss) Recognized in Earnings (Ineffective Portion) ${ }^{(2)(4)}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended |  |  | Fiscal Year Ended |  | Fiscal Year Ended |  |
|  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ |
| Commodity contracts | \$(1,393) | \$6,852 | Cost of products sold | \$5,994 | \$(1,310) | \$156 | \$ $(14,591)$ |


| Fair Value Hedges | Location on Consolidated Statements of Operations | Gain/(Loss) Recognized in Earnings (Effective Portion) ${ }^{(3)}$ |  | Gain/(Loss) Recognized in Earnings (Ineffective Portion) ${ }^{(2)(5)}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fiscal Year Ended |  | Fiscal Year Ended |  |
|  |  | October 29, 2017 | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ | $\begin{gathered} \text { October 29, } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { October 30, } \\ 2016 \end{gathered}$ |
| Commodity contracts | Cost of products sold | \$(327) | \$1,796 | \$267 | \$4,849 |


|  |  | $\begin{array}{c}\text { Gain/(Loss) Recognized } \\ \text { in Earnings }\end{array}$ |  |
| :--- | :---: | :---: | :---: |
|  |  | Fiscal Year Ended |  |$]$

${ }^{(1)}$ Amounts represent gains or losses in AOCL before tax. See Note $J$ for the after tax impact of these gains or losses on net earnings.
${ }^{(2)}$ There were no gains or losses excluded from the assessment of hedge effectiveness during the fiscal year. Fiscal 2016 includes the mark-to-market impact on certain corn futures contracts which resulted from a temporary suspension of hedge accounting due to market volatility.
${ }^{(3)}$ Amounts represent losses on commodity contracts designated as fair value hedges that were closed during the fiscal year, which were offset by a corresponding gain on the underlying hedged purchase commitment. Additional gains or losses related to changes in the fair value of open commodity contracts, along with the offsetting gain or loss on the hedged purchase commitment, are also marked-to-market through earnings with no impact on a net basis.
${ }^{(4)}$ There were no gains or losses resulting from the discontinuance of cash flow hedges during the fiscal year.
${ }^{(5)}$ There were no gains or losses recognized as a result of a hedged firm commitment no longer qualifying as a fair value hedge during the fiscal year.

## Note I

## Investments In and Receivables From Affiliates

The Company accounts for its majority-owned operations under the consolidation method. Investments in which the Company owns a minority interest, and for which there are no other indicators of control, are accounted for under the equity or cost method. These investments, along with any related receivables from affiliates, are included in the Consolidated Statements of Financial Position as investments in and receivables from affiliates.

Investments in and receivables from affiliates consists of the following:

|  |  |  | October 29, | October 30, |
| :--- | :---: | :---: | :---: | :---: |
| (in thousands) | Segment | \% Owned | 2016 |  |
| MegaMex Foods, LLC | Grocery Products | $50 \%$ | $\mathbf{2 0 1 7}$ | $\mathbf{\$ 1 7 7 , 6 5 7}$ |
| Foreign joint ventures | International \& Other | Various $(26-40 \%)$ | $\mathbf{6 4 , 7 1 2}$ | 50,437 |
| Total |  |  | $\mathbf{\$ 2 4 2 , 3 6 9}$ | $\$ 239,590$ |

Equity in earnings of affiliates consists of the following:

| (in thousands) | Segment | $\mathbf{2 0 1 7}$ | 2016 |  |
| :--- | ---: | ---: | ---: | ---: |
| MegaMex Foods, LLC | Grocery Products | $\mathbf{2 0 1 5}$ |  |  |
| Foreign joint ventures | International \& Other | $\mathbf{\$ 3 1 , 3 5 7}$ | $\mathbf{\$ 3 0 , 6 5 1}$ | $\mathbf{\$ 2 6 , 8 4 9}$ |
| Total |  | $\mathbf{8 , 2 3 3}$ | $\mathbf{8 , 0 3 4}$ | $(2,962)$ |

Equity in earnings of affiliates in fiscal 2015 included charges related to the exit from international joint venture businesses. Dividends received from affiliates for the fiscal years ended October 29, 2017, October 30, 2016, and October 25, 2015, were \$27.5 million, $\$ 46.2$ million, and $\$ 37.3$ million, respectively. The Company recognized a basis difference of $\$ 21.3$ million associated with the formation of MegaMex Foods, LLC, of which $\$ 14.4$ million is remaining as of October 29, 2017. This difference is being amortized through equity in earnings of affiliates.

## Note J

## Accumulated Other Comprehensive Loss

Components of accumulated other comprehensive loss are as follows:

| (in thousands) | Foreign Currency Translation | Pension \& Other Benefits | Deferred Gain (Loss) - Hedging | Accumulated Other Comprehensive Loss |
| :---: | :---: | :---: | :---: | :---: |
| Balance at October 26, 2014 | \$ 7,480 | \$ 205,986 ) | \$ $(9,194)$ | \$ 207,700 ) |
| Unrecognized gains (losses) |  |  |  |  |
| Gross | $(6,906)$ | $(46,389)$ | 3,409 | $(49,886)$ |
| Tax effect | - | 17,492 | $(1,285)$ | 16,207 |
| Reclassification into net earnings |  |  |  |  |
| Gross | - | 12,259 ${ }^{(1)}$ | 12,369 ${ }^{(2)}$ | 24,628 |
| Tax effect | - | $(4,642)$ | $(4,670)$ | $(9,312)$ |
| Net of tax amount | $(6,906)$ | $(21,280)$ | 9,823 | $(18,363)$ |
| Purchase of additional ownership of noncontrolling interest | 395 | - | - | 395 |
| Balance at October 25, 2015 | \$ 969 | \$ $(227,266)$ | \$ 629 | \$ $(225,668)$ |
| Unrecognized gains (losses) |  |  |  |  |
| Gross | $(6,458)$ | $(124,783)$ | 6,852 | $(124,389)$ |
| Tax effect | - | 47,068 | $(2,792)$ | 44,276 |
| Reclassification into net earnings |  |  |  |  |
| Gross | - | 13,533 ${ }^{(1)}$ | 1,310 ${ }^{(2)}$ | 14,843 |
| Tax effect | - | $(5,104)$ | (261) | $(5,365)$ |
| Net of tax amount | $(6,458)$ | $(69,286)$ | 5,109 | $(70,635)$ |
| Balance at October 30, 2016 | \$ $(5,489)$ | \$ 296,552 ) | \$ 5,738 | \$ 296,303$)$ |
| Unrecognized gains (losses) |  |  |  |  |
| Gross | $(1,357)$ | 65,305 | $(1,393)$ | 62,555 |
| Tax effect | - | $(24,535)$ | 759 | $(23,776)$ |
| Reclassification into net earnings |  |  |  |  |
| Gross | - | 21,316 ${ }^{(1)}$ | $(5,994){ }^{(2)}$ | 15,322 |
| Tax effect | - | $(8,009)$ | 2,136 | $(5,873)$ |
| Net of tax amount | $(1,357)$ | 54,077 | $(4,492)$ | 48,228 |
| Balance at October 29, 2017 | \$(6,846) | \$(242,475) | \$ 1,246 | \$ 248,075 ) |

[^2]${ }^{(2)}$ Included in cost of products sold in the Consolidated Statements of Operations.

## Note K

## Income Taxes

The components of the provision for income taxes are as follows:

| (in thousands) | $\mathbf{2 0 1 7}$ | 2016 | 2015 |
| :--- | ---: | ---: | ---: |
| Current |  |  |  |
| U.S. Federal | $\mathbf{\$ 3 2 9 , 7 0 7}$ | $\$ 341,799$ | $\$ 299,557$ |
| State | $\mathbf{3 2 , 7 1 9}$ | 33,753 | 39,817 |
| Foreign | $\mathbf{6 , 9 5 0}$ | 6,819 | 10,526 |
| Total current | $\mathbf{3 6 9 , 3 7 6}$ | 382,371 | 349,900 |
| Deferred | $\mathbf{5 7 , 5 3 3}$ | 40,456 | 18,451 |
| U.S. Federal | $\mathbf{4 , 5 1 0}$ | 3,770 | 1,070 |
| State | $\mathbf{1 2 3}$ | 101 | 458 |
| Foreign | $\mathbf{6 2 , 1 6 6}$ | 44,327 | 19,979 |
| Total deferred | $\mathbf{\$ 4 3 1 , 5 4 2}$ | $\$ 426,698$ | $\$ 369,879$ |
| Total provision for |  |  |  |
| income taxes |  |  |  |

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the deferred income tax liabilities and assets are as follows:

| (in thousands) | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 |
| :--- | ---: | ---: |
| Deferred tax liabilities |  |  |
| Goodwill and intangible assets | $\mathbf{\$ ( 2 9 8 , 1 5 9 )}$ | $\$(250,330)$ |
| Tax over book depreciation and | $\mathbf{( 1 0 7 , 0 7 6 )}$ | $(98,628)$ |
| basis differences | $\mathbf{( 1 8 , 6 5 7 )}$ | $(18,295)$ |
| Other, net |  |  |
| Deferred tax assets | $\mathbf{1 4 4 , 3 9 2}$ | 182,444 |
| Pension and post-retirement benefits | $\mathbf{1 0 0 , 3 1 1}$ | 107,343 |
| Employee compensation | $\mathbf{3 2 , 0 1 1}$ | 36,844 |
| related liabilities | $\mathbf{4 8 , 7 6 8}$ | 46,845 |
| Marketing and promotional accruals | $\mathbf{\$ ( 9 8 , 4 1 0 )}$ | $\$ 8,223$ |
| Other, net |  |  |
| Net deferred tax (liabilities) assets |  |  |

Reconciliation of the statutory federal income tax rate to the Company's effective tax rate is as follows:

|  | $\mathbf{2 0 1 7}$ | 2016 | 2015 |
| :--- | :---: | :---: | :---: |
| U.S. statutory rate <br> State taxes on income, <br> net of federal tax benefit | $\mathbf{1 . 7}$ | 2.1 | 2.7 |
| Domestic production <br> activities deduction | $\mathbf{1 2 . 4}$ | $35.0 \%$ | $35.0 \%$ |
| Foreign tax credit | $\mathbf{-}$ | $(2.8)$ | $(2.9)$ |
| All other, net | $\mathbf{( 0 . 6 )}$ | $(1.0)$ | $(0.1)$ |
| Effective tax rate | $\mathbf{3 3 . 7} \%$ | $32.4 \%$ | $35.0 \%$ |

In fiscal 2016, the Company approved a repatriation of $\$ 38.0$ million of foreign earnings related to an international entity restructuring which generated a U.S. tax benefit of $\$ 12.1$ million. The Company recorded a favorable discrete tax event related to this transaction.

Undistributed earnings of the Company's foreign subsidiaries and joint ventures, aggregating to approximately $\$ 79.2$ million at October 29, 2017, are considered to be permanently reinvested, and accordingly, no provision for U.S. income taxes has been provided thereon. It is not practicable to determine the deferred tax liability for temporary differences related to these foreign earnings.

Total income taxes paid during fiscal years 2017, 2016, and 2015 were $\$ 336.0$ million, $\$ 372.0$ million, and $\$ 296.5$ million, respectively.

The following table sets forth changes in the unrecognized tax benefits, excluding interest and penalties, for fiscal years 2016 and 2017.

| (in thousands) |  |
| :--- | ---: |
| Balance as of October 25, 2015 | $\$ 21,337$ |
| Tax positions related to the current period |  |
| Increases | 3,587 |
| Tax positions related to prior periods |  |
| Increases | 9,723 |
| Decreases | $(3,913)$ |
| Settlements | $(1,273)$ |
| Decreases related to a lapse of applicable | $(2,072)$ |
| $\quad$ statute of limitations | $\$ 27,389$ |
| Balance as of October 30, 2016 |  |
| Tax positions related to the current period | $\mathbf{3 , 0 9 4}$ |
| Increases | $\mathbf{8 , 9 2 3}$ |
| Tax positions related to prior periods | $\mathbf{( 2 , 3 8 8 )}$ |
| Increases | $\mathbf{( 1 , 8 2 5 )}$ |
| Decreases | $\mathbf{( 2 , 3 9 6 )}$ |
| Settlements | $\mathbf{\$ 3 2 , 7 9 7}$ |
| Decreases related to a lapse of applicable |  |
| statute of limitations |  |
| Balance as of October $\mathbf{2 9 , 2 0 1 7}$ |  |

The amount of unrecognized tax benefits, including interest and penalties, is recorded in other long-term liabilities. If recognized as of October 29, 2017, and October 30, 2016, \$20.2 million and $\$ 19.5$ million, respectively, would impact the Company's effective tax rate. The Company includes accrued interest and penalties related to uncertain tax positions in income tax expense, with losses of $\$ 0.1$ million included in expense for fiscal 2017 and gains of $\$ 0.5$ million included in expense for fiscal 2016. The amount of accrued interest and penalties at October 29, 2017, and October 30, 2016, associated with unrecognized tax benefits was $\$ 7.1$ million and $\$ 2.6$ million, respectively.

The Company is regularly audited by federal and state taxing authorities. The United States Internal Revenue Service (I.R.S.) concluded their examination of fiscal 2015 in the first quarter of fiscal 2017. The Company has elected to participate in the Compliance Assurance Process (CAP) for fiscal years 2017 and 2018. The objective of CAP is to contemporaneously work with the I.R.S. to achieve federal tax compliance and resolve all or most of the issues prior to filing of the tax return. The Company may elect to continue participating in CAP for future tax years; the Company may withdraw from the program at any time.

The Company is in various stages of audit by several state taxing authorities on a variety of fiscal years, as far back as 2011. While it is reasonably possible that one or more of these audits may be completed within the next 12 months and the related unrecognized tax benefits may change based on the status of the examinations, it is not possible to reasonably estimate the effect of any amount of such change to previously recorded uncertain tax positions.

## Note L

## Stock-Based Compensation

The Company issues stock options and nonvested shares as part of its stock incentive plans for employees and non-employee directors. The Company's policy is to grant options with the exercise price equal to the market price of the common stock on the date of grant. Options typically vest over four years and expire ten years after the date of the grant. The Company recognizes stock-based compensation expense ratably over the shorter of the requisite service period or vesting period. The fair value of stock-based compensation granted to retirement-eligible individuals is expensed at the time of grant.

A reconciliation of the number of options outstanding and exercisable (in thousands) as of October 29, 2017, and changes during the fiscal year then ended, is as follows:

|  | Shares | WeightedAverage Exercise Price | Weighted- <br> Average <br> Remaining <br> Contractual <br> Term | Aggregate Intrinsic Value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at October 30, 2016 | 31,998 | \$16.05 |  |  |
| Granted | 2,360 | 33.58 |  |  |
| Exercised | 3,619 | 10.29 |  |  |
| Forfeited | 54 | 16.86 |  |  |
| Outstanding at October 29, 2017 | 30,685 | \$18.08 | 4.6 yrs | \$401,823 |
| Exercisable at October 29, 2017 | 24,544 | \$14.65 | 3.7 yrs | \$390,319 |

The weighted-average grant date fair value of stock options granted and the total intrinsic value of options exercised (in thousands) during each of the past three fiscal years is as follows:

|  | Fiscal Year Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |  |
| Weighted-average <br> grant date fair value <br> Intrinsic value of <br> exercised options | $\mathbf{\$} \mathbf{6 . 4 1}$ | $\$ 8.82$ | $\$ 4.92$ |  |

The fair value of each option award is calculated on the date of grant using the Black-Scholes valuation model utilizing the following weighted-average assumptions:

|  | Fiscal Year Ended |  |  |
| :--- | ---: | ---: | ---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |
|  | $\mathbf{2 . 4 \%}$ | $2.1 \%$ | $2.1 \%$ |
| Dividend yield | $\mathbf{2 . 0 \%}$ | $1.5 \%$ | $1.9 \%$ |
| Stock price volatility | $\mathbf{1 9 . 0 \%}$ | $19.0 \%$ | $19.0 \%$ |
| Expected option life | $\mathbf{8}$ years | 8 years | 8 years |

As part of the annual valuation process, the Company reassesses the appropriateness of the inputs used in the valuation models. The Company establishes the risk-free interest rate using stripped U.S. Treasury yields as of the grant date where the remaining term is approximately the expected life of the option. The dividend yield is set based on the dividend rate
approved by the Company's Board of Directors and the stock price on the grant date. The expected volatility assumption is set based primarily on historical volatility. As a reasonableness test, implied volatility from exchange traded options is also examined to validate the volatility range obtained from the historical analysis. The expected life assumption is set based on an analysis of past exercise behavior by option holders. In performing the valuations for option grants, the Company has not stratified option holders as exercise behavior has historically been consistent across all employee and non-employee director groups.

Nonvested shares vest on the earlier of the day before the Company's next annual meeting date or one year from grant date. A reconciliation of the nonvested shares (in thousands) as of October 29, 2017, and changes during the fiscal year then ended, is as follows:

|  |  | Weighted- <br> Average <br> Grant Date <br> Fair Value |
| :--- | :---: | :---: |
| Nonvested at October 30, 2016 | 47 | $\$ 41.01$ |
| Granted | 58 | $\mathbf{3 5 . 6 2}$ |
| Vested | $\mathbf{4 7}$ | $\mathbf{4 1 . 0 1}$ |
| Nonvested at October 29, 2017 | $\mathbf{5 8}$ | $\mathbf{\$ 3 5 . 6 2}$ |

The weighted-average grant date fair value of nonvested shares granted, the total fair value (in thousands) of nonvested shares granted, and the fair value (in thousands) of shares that have vested during each of the past three fiscal years is as follows:

|  | Fiscal Year Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |
| Weighted-average | $\mathbf{\$ 3 5 . 6 2}$ | $\$ 41.01$ | $\$ 25.87$ |
| grant date fair value | $\mathbf{2 , 0 8 0}$ | 1,920 | 1,920 |
| Fair value of nonvested | $\mathbf{1 , 9 2 0}$ | 1,920 | 2,347 |
| shares granted |  |  |  |
| Fair value of shares vested |  |  |  |

Stock-based compensation expense, along with the related income tax benefit, for each of the past three fiscal years is presented in the table below:

| (in thousands) | Fiscal Year Ended |  |  |
| :--- | ---: | :---: | :---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |
| Stock-based compensation <br> expense recognized <br> Income tax benefit <br> recognized | $\mathbf{\$ 1 5 , 5 9 1}$ | $\mathbf{\$ 1 7 , 8 2 9}$ | $\mathbf{\$ 1 5 , 7 1 7}$ |
| After-tax stock-based <br> compensation expense | $\mathbf{\$ 9 , 8 7 9 )}$ | $(6,764)$ | $(5,967)$ |

At October 29, 2017, there was $\$ 11.5$ million of total unrecognized compensation expense from stock-based compensation arrangements granted under the plans. This compensation is expected to be recognized over a weighted-average period of approximately 2.1 years. During fiscal years 2017, 2016, and 2015, cash received from stock option exercises was $\$ 21.7$ million, $\$ 12.1$ million, and $\$ 10.5$ million, respectively. The total tax benefit to be realized for tax deductions from these option exercises was $\$ 33.0$ million, $\$ 51.6$ million, and $\$ 25.6$ million, respectively.
Shares issued for option exercises and nonvested shares may be either authorized but unissued shares, or shares of treasury stock acquired in the open market or otherwise. The number of shares available for future grants was 46.7 million at October 29, 2017, 48.1 million at October 30, 2016, and 50.1 million at October 25, 2015.

## Note M

## Fair Value Measurements

Pursuant to the provisions of ASC 820, the Company's financial assets and liabilities carried at fair value on a recurring basis in the consolidated financial statements as of October 29, 2017, and October 30, 2016, and their level within the fair value hierarchy, are presented in the table below.

| (in thousands) | Fair Value Measurements at October 29, 2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets at fair value |  |  |  |  |
| Cash and cash equivalents ${ }^{(1)}$ | \$444,122 | \$444,122 | \$ - | \$ - |
| Other trading securities ${ }^{(2)}$ | 128,530 | - | 128,530 | - |
| Commodity derivatives ${ }^{(3)}$ | 2,821 | 2,821 | - | - |
| Total assets at fair value | \$575,473 | \$446,943 | \$128,530 | \$ - |
| Liabilities at fair value |  |  |  |  |
| Deferred compensation ${ }^{(2)}$ | \$ 62,341 | \$ - | \$ 62,341 | \$ - |
| Total liabilities at fair value | \$ 62,341 | \$ - | \$ 62,341 | \$ - |


| (in thousands) | Fair Value Measurements at October 30, 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  Quoted Prices in <br> Active Markets  <br> Total for Identical <br> Fair Value Assets (Level 1) |  | Significant Other Observable Inputs (Level 2) | Significant <br> Unobservable Inputs (Level 3) |
| Assets at fair value |  |  |  |  |
| Cash and cash equivalents ${ }^{(1)}$ | \$415,143 | \$415,143 | \$ - | \$ - |
| Other trading securities ${ }^{(2)}$ | 122,305 | - | 122,305 | - |
| Commodity derivatives ${ }^{(3)}$ | 3,094 | 3,094 | - | - |
| Total assets at fair value | \$540,542 | \$418,237 | \$122,305 | \$ - |
| Liabilities at fair value |  |  |  |  |
| Deferred compensation ${ }^{(2)}$ | \$ 60,949 | \$ - | \$ 60,949 | \$ - |
| Total liabilities at fair value | \$ 60,949 | \$ - | \$ 60,949 | \$ - |

The following methods and assumptions were used to estimate the fair value of the financial assets and liabilities above:
${ }^{(1)}$ The Company's cash equivalents consist primarily of bank deposits, money market funds rated AAA, or other highly liquid investment accounts. As these investments have a maturity date of three months or less, the carrying value approximates fair value.
${ }^{(2)}$ A majority of the funds held in the rabbi trust relate to the supplemental executive retirement plans and have been invested in fixed income funds managed by a third party. The declared rate on these funds is set based on a formula using the yield of the general account investment portfolio supporting the fund, adjusted for expenses and other charges. The rate is guaranteed for one year at issue, and may be reset annually on the policy anniversary, subject to a guaranteed minimum rate. As the value is based on adjusted market rates, and the fixed rate is only reset on an annual basis, these funds are classified as Level 2. The funds held in the rabbi trust are included in other assets on the Consolidated Statements of Financial Position. The remaining funds held are also managed by a third party insurance policy, the values of which represent their cash surrender value based on the fair value of the underlying investments in the account and include equity securities, money market accounts, bond funds, or other portfolios for which there is an active quoted market. Therefore these policies are also classified as Level 2. The related deferred compensation liabilities are included in other long-term liabilities on the Consolidated Statements of Financial Position with investment options generally mirroring those funds held by the rabbi trust. Therefore these investment balances are classified as Level 2. The Company also offers a fixed rate investment option to participants. The rate earned on these investments is adjusted annually based on a specified percentage of the United States Internal Revenue Service (I.R.S.) Applicable Federal Rates. These balances are classified as Level 2.
${ }^{(3)}$ The Company's commodity derivatives represent futures contracts used in its hedging or other programs to offset price fluctuations associated with purchases of corn, soybean meal, and hogs, and to minimize the price risk assumed when forward priced contracts are offered to the Company's commodity suppliers. The Company's futures contracts for corn and soybean meal are traded on the Chicago Board of Trade, while futures contracts for lean hogs are traded on the Chicago Mercantile Exchange. These are active markets with quoted prices available, and these contracts are classified as Level 1. All derivatives are reviewed for potential credit risk and risk of nonperformance. The Company nets the derivative assets and liabilities for each of its hedging programs, including cash collateral, when a master netting arrangement exists between the Company and the counterparty to the derivative contract. The net balance for each program is included in other current assets or accounts payable, as appropriate, in the Consolidated Statements of Financial Position. As of October 29, 2017, the Company has recognized the right to reclaim net cash collateral of $\$ 2.5$ million from various counterparties (including $\$ 11.0$ million of realized gains offset by cash owed of $\$ 8.5$ million on closed positions). As of October 30, 2016, the Company had recognized the right to reclaim net cash collateral of $\$ 3.1$ million from various counterparties (including $\$ 7.1$ million of realized gains offset by cash owed of $\$ 4.0$ million on closed positions).

The Company's financial assets and liabilities include accounts receivable, accounts payable, and other liabilities, for which carrying value approximates fair value. The Company does not carry its long-term debt at fair value in its Consolidated Statements of Financial Position. Based on borrowing rates available to the Company for long-term financing with similar terms and average maturities, the fair value of long-term debt, utilizing discounted cash flows (Level 2), was $\$ 266.5$ million as of October 29, 2017, and $\$ 274.9$ million as of October 30, 2016.

In accordance with the provisions of ASC 820, the Company measures certain nonfinancial assets and liabilities at fair value, which are recognized or disclosed on a nonrecurring basis (e.g. goodwill, intangible assets, and property, plant and equipment). Impairment charges were recorded for the Company's $D C B$ assets divested during fiscal 2016. The fair value of the net assets to be sold was determined using Level 2 inputs utilizing a market participant bid along with internal valuations of the business. See additional discussion regarding the Company's assets held for sale in Note E. During fiscal years 2017, 2016, and 2015, there were no material remeasurements of assets or liabilities at fair value on a nonrecurring basis subsequent to their initial recognition.

## Note N

## Commitments and Contingencies

In order to ensure a steady supply of hogs and turkeys, and to keep the cost of products stable, the Company has entered into contracts with producers for the purchase of hogs and turkeys at formula-based prices over periods up to 10 years. The Company has also entered into grow-out contracts with independent farmers to raise turkeys for the Company for periods up to 25 years. Under these arrangements, the Company owns the livestock, feed, and other supplies while the independent farmers provide facilities and labor. The Company has also contracted for the purchase of corn, soybean meal, and other feed ingredients from independent suppliers for periods up to three years. Under these contracts, the Company is committed at October 29, 2017, to make purchases, assuming current price levels, as follows:

| (in thousands) |  |
| :--- | ---: |
| 2018 | $\$ 1,120,931$ |
| 2019 | 684,769 |
| 2020 | 373,897 |
| 2021 | 197,384 |
| 2022 | 95,584 |
| Later Years | 49,455 |
| Total | $\$ 2,522,020$ |

Purchases under these contracts for fiscal years 2017, 2016, and 2015 were $\$ 1.4$ billion, $\$ 1.6$ billion, and $\$ 1.6$ billion, respectively.

The Company has noncancelable operating lease commitments on facilities and equipment at October 29, 2017, as follows:

| (in thousands) |  |
| :--- | ---: |
| 2018 | $\$ 7,662$ |
| 2019 | 4,441 |
| 2020 | 3,879 |
| 2021 | 2,919 |
| 2022 | 2,153 |
| Later Years | 1,667 |
| Total | $\$ 22,721$ |

The Company expensed $\$ 19.2$ million, $\$ 21.6$ million, and $\$ 22.4$ million for rent in fiscal years 2017, 2016, and 2015, respectively.

The Company has commitments to expend approximately $\$ 278.8$ million to complete construction in progress at various locations as of October 29, 2017.

The Company also has purchase obligations not reflected in the Consolidated Statements of Financial Position, representing open purchase orders and contracts related to the procurement of raw materials, supplies, and various services. As of October 29, 2017, commitments related to those purchase orders, and all known contracts exceeding $\$ 1.0$ million, are shown below. The Company primarily purchases goods and services on an as-needed basis and therefore, amounts in the table represent only a portion of expected future cash expenditures.

| (in thousands) |  |
| :--- | ---: |
| 2018 | $\$ 674,792$ |
| 2019 | 74,245 |
| 2020 | 74,696 |
| 2021 | 71,482 |
| 2022 | 54,417 |
| Later Years | 60,105 |
| Total | $\$ 1,009,737$ |

As of October 29, 2017, the Company has $\$ 48.0$ million of standby letters of credit issued on its behalf. The standby letters of credit are primarily related to the Company's self-insured workers compensation programs. However, that amount also includes revocable standby letters of credit totaling $\$ 4.0$ million for obligations of an affiliated party that may arise under workers compensation claims. Letters of credit are not reflected in the Company's Consolidated Statements of Financial Position.

The Company is involved in litigation on an on-going basis arising in the ordinary course of business. In the opinion of management, the outcome of litigation currently pending will not materially affect the Company's results of operations, financial condition, or liquidity.

## Note O

## Earnings Per Share Data

The reported net earnings attributable to the Company were used when computing basic and diluted earnings per share for all years presented. A reconciliation of the shares used in the computation is as follows:

| (in thousands) | $\mathbf{2 0 1 7}$ | 2016 | 2015 |
| :--- | :---: | :---: | :---: |
| Basic weighted-average <br> shares outstanding | $\mathbf{5 2 8 , 3 6 3}$ | 529,290 | 528,143 |
| Dilutive potential <br> common shares | $\mathbf{1 0 , 7 5 3}$ | 13,183 | 12,859 |
| Diluted weighted-average <br> shares outstanding | $\mathbf{5 3 9 , 1 1 6}$ | 542,473 | 541,002 |

For fiscal years 2017, 2016, and 2015, a total of 3.7 million, 1.1 million, and 0.9 million weighted-average outstanding stock options, respectively, were not included in the computation of dilutive potential common shares since their inclusion would have had an antidilutive effect on earnings per share.

## Note P

## Segment Reporting

The Company develops, processes, and distributes a wide array of food products in a variety of markets. The Company reports its results in the following five segments: Grocery Products, Refrigerated Foods, Jennie-O Turkey Store (JOTS), Specialty Foods, and International \& Other.

The Grocery Products segment consists primarily of the processing, marketing, and sale of shelf-stable food products sold predominantly in the retail market. This segment also includes the results from the Company's MegaMex joint venture.
The Refrigerated Foods segment consists primarily of the processing, marketing, and sale of branded and unbranded pork, beef, chicken, and turkey products for retail, foodservice, and fresh product customers.

The JOTS segment consists primarily of the processing, marketing, and sale of branded and unbranded turkey products for retail, foodservice, and fresh product customers.

The Specialty Foods segment consists of the processing, marketing, and sale of nutritional and private label shelf-stable products to retail, foodservice, and industrial customers.
The International \& Other segment includes Hormel Foods International which manufactures, markets, and sells Company products internationally. This segment also includes the results from the Company's international joint ventures.
Intersegment sales are recorded at prices that approximate cost and are eliminated in the Consolidated Statements of Operations. The Company does not allocate investment income, interest expense, and interest income to its segments when measuring performance. The Company also retains various other income and unallocated expenses at corporate. Equity
in earnings of affiliates is included in segment operating profit; however, earnings attributable to the Company's noncontrolling interests are excluded. These items are included below as net interest and investment expense (income), general corporate expense, and noncontrolling interest when reconciling to earnings before income taxes.

Sales and operating profits for each of the Company's reportable segments and reconciliation to earnings before income taxes are set forth below. The Company is an integrated enterprise, characterized by substantial intersegment cooperation, cost allocations, and sharing of assets. Therefore, the Company does not represent that these segments, if operated independently, would report the operating profit and other financial information shown below.

| (in thousands) | 2017 | 2016 | 2015 |
| :---: | :---: | :---: | :---: |
| Net Sales (to unaffiliated customers) |  |  |  |
| Grocery Products | \$1,761,105 | \$1,684,756 | \$1,617,680 |
| Refrigerated Foods | 4,403,732 | 4,647,173 | 4,372,347 |
| Jennie-O Turkey Store | 1,663,160 | 1,740,968 | 1,635,776 |
| Specialty Foods | 794,508 | 939,134 | 1,103,359 |
| International \& Other | 545,014 | 511,193 | 534,701 |
| Total | \$9,167,519 | \$9,523,224 | \$9,263,863 |
| Intersegment Sales |  |  |  |
| Grocery Products | \$ - | \$ - | \$ - |
| Refrigerated Foods | 7,832 | 11,341 | 13,058 |
| Jennie-O Turkey Store | 113,384 | 120,742 | 128,195 |
| Specialty Foods | 32 | 26 | 64 |
| International \& Other | - | - | - |
| Total | 121,248 | 132,109 | 141,317 |
| Intersegment elimination | $(121,248)$ | $(132,109)$ | $(141,317)$ |
| Total | \$ - | \$ - | \$ - |
| Segment Net Sales |  |  |  |
| Grocery Products | \$1,761,105 | \$1,684,756 | \$1,617,680 |
| Refrigerated Foods | 4,411,564 | 4,658,514 | 4,385,405 |
| Jennie-O Turkey Store | 1,776,544 | 1,861,710 | 1,763,971 |
| Specialty Foods | 794,540 | 939,160 | 1,103,423 |
| International \& Other | 545,014 | 511,193 | 534,701 |
| Intersegment elimination | $(121,248)$ | $(132,109)$ | $(141,317)$ |
| Total | \$9,167,519 | \$9,523,224 | \$9,263,863 |
| Segment Operating Profit |  |  |  |
| Grocery Products | \$ 290,809 | \$ 268,461 | \$ 228,582 |
| Refrigerated Foods | 587,929 | 585,652 | 424,968 |
| Jennie-O Turkey Store | 247,322 | 329,427 | 276,217 |
| Specialty Foods | 96,828 | 110,917 | 93,258 |
| International \& Other | 85,304 | 78,409 | 78,318 |
| Total segment operating profit | \$1,308,192 | \$1,372,866 | \$1,101,343 |
| Net interest and investment expense (income) | 1,824 | 6,680 | 10,177 |
| General corporate expense | 28,091 | 49,436 | 35,199 |
| Noncontrolling interest | 368 | 465 | 1,176 |
| Earnings Before Income Taxes | \$1,278,645 | \$1,317,215 | \$1,057,143 |


| (in thousands) | 2017 | 2016 | 2015 |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Grocery Products | \$1,445,658 | \$1,472,316 | \$1,214,988 |
| Refrigerated Foods | 2,324,749 | 1,999,821 | 1,973,424 |
| Jennie-O Turkey Store | 942,369 | 882,812 | 811,693 |
| Specialty Foods | 769,496 | 805,597 | 956,945 |
| International \& Other | 675,878 | 510,904 | 477,674 |
| Corporate | 817,758 | 698,617 | 705,107 |
| Total | \$6,975,908 | \$6,370,067 | \$6,139,831 |
| Additions to Property, Plant and Equipment |  |  |  |
| Grocery Products | \$ 14,432 | \$ 15,830 | \$ 18,104 |
| Refrigerated Foods | 79,836 | 93,430 | 54,074 |
| Jennie-O Turkey Store | 88,063 | 61,340 | 32,250 |
| Specialty Foods | 2,011 | 5,372 | 5,309 |
| International \& Other | 33,124 | 44,407 | 18,576 |
| Corporate | 3,820 | 35,145 | 15,750 |
| Total | \$ 221,286 | \$ 255,524 | \$ 144,063 |
| Depreciation and Amortization |  |  |  |
| Grocery Products | \$ 31,739 | \$ 29,725 | \$ 26,972 |
| Refrigerated Foods | 45,911 | 53,229 | 53,325 |
| Jennie-O Turkey Store | 31,611 | 29,225 | 28,262 |
| Specialty Foods | 5,357 | 5,165 | 11,075 |
| International \& Other | 4,042 | 3,969 | 3,372 |
| Corporate | 12,317 | 10,655 | 10,428 |
| Total | \$ 130,977 | \$ 131,968 | \$ 133,434 |

The Company's products primarily consist of meat and other food products. Perishable includes fresh meats, frozen items, refrigerated meal solutions, sausages, hams, guacamole, and bacon (excluding JOTS products). Shelf-stable includes canned luncheon meats, peanut butter, chilies, shelf-stable microwaveable meals, hash, stews, meat spreads, flour and corn tortillas, salsas, tortilla chips, and other items that do not require refrigeration. The Poultry category is composed primarily of JOTS products. The Miscellaneous category primarily consists of nutritional food products and supplements, dessert and drink
mixes, and industrial gelatin products. The percentages of total revenues contributed by classes of similar products for the last three fiscal years are as follows:

|  | Fiscal Year Ended |  |  |
| :--- | :---: | :---: | :---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |
| Perishable | $\mathbf{5 3 . 7} \%$ | $53.1 \%$ | $53.0 \%$ |
| Shelf-stable | $\mathbf{2 0 . 2}$ | 18.2 | 18.4 |
| Poultry | $\mathbf{1 9 . 1}$ | 20.5 | 18.6 |
| Miscellaneous | $\mathbf{7 . 0}$ | 8.2 | 10.0 |
| Total | $\mathbf{1 0 0 . 0} \%$ | $100.0 \%$ | $100.0 \%$ |

Revenues from external customers are classified as domestic or foreign based on the destination where title passes. No individual foreign country is material to the consolidated results. Additionally, the Company's long-lived assets located in foreign countries are not significant. Total revenues attributed to the U.S. and all foreign countries in total for the last three fiscal years are as follows:

| (in thousands) | Fiscal Year Ended |  |  |
| :--- | ---: | ---: | :---: |
|  | October 29, <br> $\mathbf{2 0 1 7}$ | October 30, <br> 2016 | October 25, <br> 2015 |
|  | $\mathbf{\$ 8 , 6 3 1 , 3 2 5}$ | $\mathbf{\$ 9 , 0 1 2 , 7 9 7}$ | $\$ 8,721,722$ |
| Foreign | $\mathbf{5 3 6 , 1 9 4}$ | 510,427 | 542,141 |
| Total | $\mathbf{\$ 9 , 1 6 7 , 5 1 9}$ | $\$ 9,523,224$ | $\$ 9,263,863$ |

In fiscal 2017, sales to Wal-Mart Stores, Inc. (Wal-Mart)
represented $\$ 1.5$ billion or 14.4 percent of the Company's consolidated revenues (measured as gross sales less returns and allowances). In fiscal 2016, sales to Wal-Mart represented $\$ 1.5$ billion or 13.7 percent of the Company's consolidated revenues. Wal-Mart is a customer for all five segments of the Company.

## Note Q

## Quarterly Results of Operations (Unaudited)

The following tabulations reflect the unaudited quarterly results of operations for the years ended October 29, 2017, and October 30, 2016.

| (in thousands, except per share data) | Net Sales | Gross Profit | Net Earnings | Net Earnings Attributable to Hormel Foods Corporation ${ }^{(1)}$ | Basic <br> Earnings Per Share | Diluted <br> Earnings Per Share ${ }^{(2)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 |  |  |  |  |  |  |
| First quarter | \$2,280,227 | \$552,280 | \$235,303 | \$235,147 | \$0.44 | \$0.44 |
| Second quarter | 2,187,309 | 486,920 | 210,886 | 210,926 | 0.40 | 0.39 |
| Third quarter | 2,207,375 | 452,409 | 182,551 | 182,508 | 0.35 | 0.34 |
| Fourth quarter | 2,492,608 | 511,554 | 218,363 | 218,154 | 0.41 | 0.41 |
| 2016 |  |  |  |  |  |  |
| First quarter | \$2,292,672 | \$558,011 | \$235,167 | \$235,061 | \$0.44 | \$0.43 |
| Second quarter | 2,300,235 | 526,359 | 215,384 | 215,397 | 0.41 | 0.40 |
| Third quarter | 2,302,376 | 475,285 | 195,776 | 195,654 | 0.37 | 0.36 |
| Fourth quarter | 2,627,941 | 598,520 | 244,190 | 243,940 | 0.46 | 0.45 |

${ }^{(1)}$ Excludes net earnings attributable to the Company's noncontrolling interests.
${ }^{(2)}$ Quarterly amounts are independently computed and may not add to the annual amounts.

## Note R

## Subsequent Events

On November 27, 2017, subsequent to the end of the fiscal year, the Company completed the acquisition of Columbus Manufacturing, Inc. (Columbus), an authentic premium deli meat and salami company, from Chicago-based Arbor Investments. The purchase price is approximately $\$ 850.0$ million. The transaction was closed in the first quarter of fiscal 2018 and was funded with cash on hand along with borrowing $\$ 375.0$ million under a term loan facility and $\$ 375.0$ million under a revolving credit facility. The acquisition will be
accounted for as a business combination using the acquisition method. The allocation of the purchase price will be finalized upon completion of the fair value analysis of Columbus's assets.

Columbus specializes in authentic premium deli meat and salami and allows the Company to enhance its scale in the deli by broadening its portfolio of products, customers, and consumers.

Operating results for this acquisition will be included in the Company's Consolidated Statements of Operations from the date of acquisition and will be reflected in the Refrigerated Foods segment.

Independent Auditors

Ernst \& Young LLP
220 South Sixth Street, Ste. 1400
Minneapolis, MN 55402-4509

## Stock Listing

Hormel Foods Corporation's common stock is traded on the New York Stock Exchange under the symbol HRL. The CUSIP number is 440452100 .

There are approximately 12,400 record stockholders and 118,000 stockholders whose shares are held in street name by brokerage firms and financial institutions.

## Common Stock Data

The high and low prices of the company's common stock and the dividends per share declared for each fiscal quarter of 2017 and 2016, respectively, are shown below:

| $\mathbf{2 0 1 7}$ | High | Low | Dividend |
| :--- | ---: | ---: | ---: |
| First Quarter | $\mathbf{\$ 3 8 . 8 4 0}$ | $\mathbf{\$ 3 3 . 1 8 0}$ | $\mathbf{\$ 0 . 1 7 0}$ |
| Second Quarter | $\mathbf{3 7 . 9 6 0}$ | $\mathbf{3 3 . 9 7 0}$ | $\mathbf{0 . 1 7 0}$ |
| Third Quarter | $\mathbf{3 5 . 4 8 0}$ | $\mathbf{3 2 . 2 6 0}$ | $\mathbf{0 . 1 7 0}$ |
| Fourth Quarter | $\mathbf{3 4 . 5 3 0}$ | $\mathbf{2 9 . 7 5 0}$ | $\mathbf{0 . 1 7 0}$ |
| 2016 | High | Low | Dividend |
| First Quarter | $\$ 40.390$ | $\$ 32.920$ | $\$ 0.145$ |
| Second Quarter | 45.720 | 37.490 | 0.145 |
| Third Quarter | 40.535 | 33.700 | 0.145 |
| Fourth Quarter | 40.000 | 35.870 | 0.145 |

## Transfer Agent and Registrar

Wells Fargo Shareowner Services
1110 Centre Pointe Curve, Suite 101
MAC N9173-010
Mendota Heights, MN 55120
www.shareowneronline.com

For the convenience of stockholders, a toll free number (1-877-536-3559) can be used whenever questions arise regarding changes in registered ownership, lost or stolen certificates, address changes, or other matters pertaining to the transfer of stock or stockholder records. When requesting information, stockholders must provide their Wells Fargo account number or tax identification number, the name(s) in which their stock is registered, and their record address.

The company participates in the Direct Registration Profile Modification System (DRPMS). Transfers or issuances of shares are now issued in book-entry form, unless you specifically request a stock certificate. A statement will be delivered to you reflecting any transactions processed in your account.
The transfer agent makes stockholder account data available to stockholders of record via the Internet. This service allows stockholders to view various account details, such as certificate information, dividend payment history, and/or dividend reinvestment plan records, over a secure Internet connection with the required entry of an account number and authentication ID. Information is available 24 hours per day, 7 days a week. If you are interested, you may use the web site www.shareowneronline. com and access "Sign Up Now!" to arrange for setup.

## Dividend Reinvestment Plan

Hormel Foods Corporation's Dividend Reinvestment Plan, available to record stockholders, allows for full dividend reinvestment and voluntary cash purchases with brokerage commissions or other service fees paid by the Company. Automatic debit for cash contribution is also available. This is a convenient method to have money automatically withdrawn each month from a checking or savings account and invested in your Dividend Reinvestment Plan account. To enroll in the plan or obtain additional information, contact Wells Fargo Shareowner Services, using the address or telephone number provided, listed previously in this section as Company transfer agent and registrar. Enrollment in the plan is also available on the Internet at www.shareowneronline.com.

An optional direct dividend deposit service offers stockholders a convenient method of having quarterly dividend payments electronically deposited into their personal checking or savings account. The dividend payment is made in the account each payment date, providing stockholders with immediate use of their money. For information about the service and how to participate, contact Wells Fargo Shareowner Services, transfer agent. You may also activate this feature on the Internet at www.shareowneronline.com.

## Dividends

The declaration of dividends and all dates related to the declaration of dividends are subject to the judgment and discretion of the Board of Directors of Hormel Foods Corporation. Quarterly dividends are typically paid on the 15th of February, May, August, and November. Postal delays may cause receipt dates to vary.

## Reports and Publications

Copies of the Company's Form 10-K (annual report) and Form 10-Q (quarterly report) to the Securities and Exchange Commission (SEC), proxy statement, all news releases and other corporate literature are available free upon request by calling (507) 437-5345 or by accessing the information on the Internet at www.hormelfoods.com. Notice and access to the Company's Annual Report is mailed approximately one month before the Annual Meeting. The Annual Report can be viewed at the Web site named above or a hard copy will be available free upon request via email, mail, or by calling (507) 437-5571.

## Annual Meeting

The Annual Meeting of Stockholders will be held on Tuesday, January 30, 2018, in the Richard L. Knowlton Auditorium at Austin (Minn.) High School. The meeting will convene at 8:00 p.m. (CT).

## Questions about Hormel Foods

Stockholder Inquiries
(507) 437-5944

Analyst/Investor Inquiries
(507) 437-5248

Media Inquiries
(507) 437-5345

## Consumer Response

Inquiries regarding products of Hormel Foods Corporation should be addressed:

Consumer Response
Hormel Foods Corporation
1 Hormel Place
Austin, MN 55912-3680
or call 1-800-523-4635

## Trademarks

References to the Company's brands or products in italics within this report represent valuable trademarks owned or licensed by Hormel Foods, LLC or other subsidiaries of Hormel Foods Corporation.

## Corporate Officers

## Jim Snee

Chairman of the Board,
President and Chief Executive Officer
(elected Chairman of the Board
effective $11 / 20 / 2017$ )

## Steve Binder

Executive Vice President;
President, Hormel Business Units

## Glenn Leitch

Executive Vice President,
Supply Chain
(effective 12/4/2017)

## Jim Sheehan

Senior Vice President and
Chief Financial Officer

## Jeff Baker

Group Vice President,
Foodservice

## Deanna Brady

Group Vice President;
President, Consumer Products Sales

## Tom Day

Group Vice President,
Refrigerated Foods

## Don Kremin

Group Vice President, Specialty Foods

## Luis Marconi

Group Vice President, Grocery Products

## Jim Splinter

Group Vice President, Corporate Strategy

## Larry Vorpahl

Group Vice President;
President, Hormel Foods International Corporation

## Mark Coffey

Senior Vice President, Supply Chain and Manufacturing

## Steve Lykken

Senior Vice President;
President, Jennie-O Turkey Store, Inc.
(effective 12/4/2017)

## Lori Marco

Senior Vice President,
External Affairs and General Counsel

## Kevin Myers, Ph.D.

Senior Vice President,
Research and Development
and Quality Control

## Scott Aakre

Vice President,
Corporate Innovation
and New Product Development

## Richard Carlson

Vice President,
Quality Management

## PJ Connor

Vice President;
Senior Vice President,
Consumer Products Sales

## Tim Fritz

Vice President,
Grocery Products Operations

## Jeff Grev

Vice President,
Legislative Affairs

## Fred Halvin

Vice President,
Corporate Development

## Jana Haynes

Vice President and
Controller

## Tyler Hulsebus

Vice President,
Engineering

## Gary Jamison

Vice President and
Treasurer

Brian Johnson
Vice President and
Corporate Secretary

## Stephen Koven

Vice President,
Digital Experience

## Mark Morey

Vice President,
Affiliated Businesses
Refrigerated Foods

## Kurt Mueller

Vice President;
Senior Vice President,
Consumer Products Sales

## Swen Neufeldt

Vice President,
Meat Products Marketing

## Mark Ourada

Vice President,
Foodservice Sales

## Pat Schwab

Vice President;
Senior Vice President,
Consumer Products Sales

## Donnie Temperley

Vice President,
Refrigerated Foods Operations

## Mark Vaupel

Vice President
Information Technology Services

## Steve Venenga

Vice President
Grocery Products Marketing

## Wendy Watkins

Vice President,
Corporate Communications
David Weber
Vice President,
Foodservice Marketing

## Janet Hogan

Senior Vice President, Human Resources

## Board of Directors



James P. Snee
Chairman of the Board, President and Chief Executive Officer (elected Chairman of the Board effective November 20, 2017) Director since October 2015


Christopher J. Policinski President and Chief Executive Officer, Land O'Lakes, Inc. Director since September 2012 Lead Director since September 2016


Gary C. Bhojwani
President, CNO Financial Group, Inc.
(Chief Executive Officer
effective January 1, 2018)
Director since July 2014


Terrell K. Crews
Retired Executive Vice President and Chief Financial Officer, Monsanto Company
Director since October 2007


Glenn S. Forbes, M.D.
Retired Executive Board Chair, former CEO Mayo Clinic Rochester and Emeritus Physician, Mayo Clinic Director since September 2011


Stephen M. Lacy
Chairman of the Board and Chief Executive Officer, Meredith Corporation Director since September 2011


John L. Morrison
Managing Director, Goldner Hawn Johnson \& Morrison Inc. Director since November 2003


Elsa A. Murano, Ph.D.
Director of Norman Borlaug Institute for International Agriculture, Professor and President Emerita, Texas A\&M University
Director since September 2006

Robert C. Nakasone
Former Chief Executive Officer, Toys "R" Us, Inc. Director since September 2006

## Steven A. White

President, Comcast West Division, Comcast Corporation Director since July 2014


Dakota A. Pippins
President and Chief Executive Officer, Pippins Strategies, LLC Director since January 2001

## Sally J. Smith

President and Chief Executive
Officer, Buffalo Wild Wings, Inc.
(Retiring December 2017)
Director since July 2014


# celebrating 80 years of Sizzle Pork And Mmm 

 Inspired Food.Hormel Foods Corporation 1 Hormel Place Austin, MN 55912-3680

Hormel Foods celebrated the 80th anniversary of the iconic $S P A M^{\oplus}$ brand family of products in 2017. The original variety, $S P A M^{\oplus}$ Classic, is as well-known as any food product in the world. The famous blue and yellow pull-top cans continue to deliver the savory taste enjoyed by millions, both in the U.S. and abroad.



[^0]:    * Per share figures have been restated to reflect the two-for-one stock splits distributed on February 14, 2011, and February 9, 2016. Fiscal years 2010 and 2016 included 53 weeks.

[^1]:    * \$100 invested on 10/29/12 in stock or index - including reinvestment of dividends.

[^2]:    ${ }^{(1)}$ Included in computation of net periodic cost (see Note G for additional details).

